



2005 / 06
ANNUAL PLAN

NATUREALLY AMAZING
THE GREY DISTRICT

GREY DISTRICT COUNCIL

ANNUAL PLAN



For the year
01 July 2005 – 30 June 2006



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Grey District Council

TABLE OF CONTENTS

1 FOREWORD FROM HIS WORSHIP THE MAYOR & THE CHIEF EXECUTIVE OFFICER	6
2 COUNCILLORS AND THEIR PORTFOLIOS	7
3 SENIOR STAFF AND MISCELLANEOUS DETAILS.....	9
4 DISTRICT STATISTICS	10
5 FINANCIAL OVERVIEW	11
[5.1] PURPOSE FOR WHICH THIS PLAN IS PREPARED.....	11
[5.2] SIGNIFICANT FORECASTING ASSUMPTIONS	11
[5.3] BASIS OF RECOGNISING COMPONENTS OF THE FINANCIAL STATEMENTS.....	13
[5.4] STATEMENT OF ACCOUNTING POLICIES	13
[5.5] BUDGETED STATEMENT OF FINANCIAL PERFORMANCE.....	20
[5.6] BUDGETED STATEMENT OF FINANCIAL POSITION	21
[5.7] BUDGETED STATEMENT OF MOVEMENTS IN EQUITY	22
[5.8] BUDGETED STATEMENT OF CASHFLOWS	23
[5.9] NOTES TO THE BUDGETED FINANCIAL STATEMENTS.....	24
6 SIGNIFICANT ACTIVITY STATEMENTS.....	29
[6.1] COMMUNITY OUTCOME ONE: A DISTRICT ENJOYING QUALITY AFFORDABLE ESSENTIAL SERVICES.....	30
[6.2] COMMUNITY OUTCOME TWO: A THRIVING LOCAL ECONOMY CREATING OPPORTUNITY	41
[6.3] COMMUNITY OUTCOME THREE: ACCESS TO QUALITY MEDICAL SERVICES	58
[6.4] COMMUNITY OUTCOME FOUR: AN ATTRACTIVE DISTRICT WHERE RESIDENTS WANT TO BE	60
[6.5] COMMUNITY OUTCOME FIVE: AN ACTIVE PARTNERSHIP BETWEEN COUNCIL AND COMMUNITY.....	81
[6.6] COMMUNITY OUTCOME SIX: LAW, ORDER, AND PERSONAL PROPERTY SAFETY	92
[6.7] COMMUNITY OUTCOME SEVEN: AFFORDABLE ACCESS TO QUALITY EDUCATION	106
[6.8] COMMUNITY OUTCOME EIGHT QUALITY SOCIAL DEVELOPMENT	107
7 BUDGET ITEMS CONSIDERED BUT NOT INCLUDED IN THIS PLAN.....	109
8 FUNDING IMPACT STATEMENT	114
[8.1] REVENUE & FINANCING MECHANISMS	114
[8.2] RATES	114
[8.3] POLICY OBJECTIVE.....	114
[8.4] COMPONENTS OF THE RATING SYSTEM	115
[8.5] EARLY PAYMENT OF RATES.....	119
[8.6] RATES PAYABLE BY INSTALMENT	119
[8.7] RATES PENALTIES.....	119
[8.8] RATE REMISSION AND POSTPONEMENT POLICIES.....	120
[8.9] INDICATIVE RATES FOR THE 2005/06 ANNUAL PLAN	121
[8.10] MAP OF RATING ZONES	122
9 FEES AND CHARGES	123
10 FUNDING AND FINANCIAL POLICIES	132
[10.1] REVENUE AND FINANCING POLICY	133
[10.2] RATING POLICIES.....	134
[10.3] POLICY ON REMISSION/POSTPONEMENT OF RATES ON MAORI FREEHOLD LAND	140
[10.4] INVESTMENT POLICY (SECT 105), LOCAL GOVERNMENT ACT 2002.....	141
[10.5] LIABILITY MANAGEMENT POLICY	143
[10.6] POLICY ON PARTNERSHIP WITH THE PRIVATE SECTOR	146
[10.7] POLICY ON DEVELOPMENT CONTRIBUTIONS AND FINANCIAL CONTRIBUTIONS	147
11 SUMMARY OF VARIATIONS FROM 2004 LONG TERM COUNCIL COMMUNITY PLAN (LTCCP) ...	149
[11.1] FINANCIALS	149
[11.2] FUNDING IMPACT STATEMENT	149
[11.3] POLICY	149

1 FOREWORD FROM HIS WORSHIP THE MAYOR & THE CHIEF EXECUTIVE OFFICER

The attached 2005/2006 Annual Plan represents a watershed in the manner in which council approaches funding of its activities. As a strategic document it is very important, mostly because it represents a zero general rate increase budget, meaning that council has not increased general rates in order to fund its activities. This is in line with the undertaking given by candidates for the October 2004 municipal elections to curb the continuing flow of rate increases. Also the Uniform Annual General Charge contribution per ratepayer has been left unchanged.

This must not be confused with no rate increases. Some properties in our district will see rate increases, some potentially significant, whilst others will see reductions in rates payable, some significant. This is due to three factors, namely –

- ✧ The Rating System Review, introducing a different approach to rating apportionment, based on a fair, transparent, and defensible set of principles.
- ✧ Consumer Index Price increases in respect of the annual targeted rates, i.e. for sewerage in Greymouth, Karoro and Blackball.
- ✧ The integrity of the valuation database has been reviewed and resulted in more properties receiving uniform charges who should have been levied them in the past.

The introduction of a zero general rate increase approach amidst a fast growing local economy is obviously controversial. We are faced with rather daunting cost increases but council is adamant that it should "consolidate" on the issue of rates and approach this question very cautiously and responsibly in the future. Fortunately the growth in income resulting from new developments serves to offset at least some of the cost increases whilst the rest is dealt with by means of reductions on existing budgets.

Council is only too aware that a zero general rate increase budget amidst a strong economic growth may have longer term negative implications. However, council is adamant that this year must be a "consolidation phase" but that issues of operation and maintenance should not be affected. It is on this basis that this is a responsible budget.



.....
AF KOKSHOORN
MAYOR



.....
PG PRETORIUS
CHIEF EXECUTIVE OFFICER

2 COUNCILLORS AND THEIR PORTFOLIOS

COUNCIL

<u>Position</u>	<u>Name</u>	<u>Ward</u>	<u>Portfolio Responsibilities</u>
Mayor	Tony Kokshoorn		<ul style="list-style-type: none"> ✧ Finance (1) ✧ Economic Development ✧ Port ✧ Youth ✧ Advocacy ✧ Public Relations
Deputy Mayor	Doug Truman QSM	Central	<ul style="list-style-type: none"> ✧ Legal ✧ Water ✧ Stormwater ✧ Sewerage ✧ ✧
Councillors	Paul Berry	Eastern	<ul style="list-style-type: none"> ✧ Resource Management ✧ Regulatory Functions ✧ Staff ✧ Dog & Stock Control
	Ian Cummings	Central	<ul style="list-style-type: none"> ✧ ✧ Finance (2) ✧ Property ✧ Liquor Licensing
	Ted Gutberlet QSM	Northern	<ul style="list-style-type: none"> ✧ Sport & Recreation ✧ Cemeteries ✧ Pensioner Housing ✧ Welfare
	Karen Hamilton	Central	<ul style="list-style-type: none"> ✧ Arts ✧ Culture ✧ Heritage ✧ Maori Affairs
	Wayne Moen JP	Southern	<ul style="list-style-type: none"> ✧ Land Transport ✧ Waste Management
	Elinor Stratford MNZM	Central	<ul style="list-style-type: none"> ✧ Health & Disability ✧ Library ✧ Tourism
	Mark Thomas	Eastern	<ul style="list-style-type: none"> ✧ Airport ✧ Civil Defence ✧ Safety/Security ✧ Parks/Reserves ✧ Forestry

NORTHERN WARD COMMUNITY BOARD

<u>Position</u>	<u>Name</u>
Members	Alice Noble (Chairperson)
	Owen Burnett
	Ronald Butler
	William Coram

Council is committed to:

- ◇ • Being accountable to its community.
- ◇ • Representing its community strongly and positively.
- ◇ • Consulting its community in a spirit of collective decision-making.
- ◇ • Working with other bodies and institutions pursuing the same goals.
- ◇ • Participating strongly in the activities of organised local government.
- ◇ • Striving towards optimum efficiency and a customer focus.
- ◇ • Equity and transparency in its dealings with its community.
- ◇ • Cultural, economic, environmental and social well-being of its community in decision-making.
- ◇ • Sustainability as basis for development activities in the District.
- ◇ • Creating opportunities for all.
- ◇ • Being a good employer.
- ◇ • A healthy community.
- ◇ • Building on our heritage

3 SENIOR STAFF AND MISCELLANEOUS DETAILS

MANAGEMENT

Chief Executive Officer	Paul Pretorius
Manager Support Services	Kevin Beams
Assets Manager	Mel Sutherland
Manager Environmental Services	Martin Kennedy
Manager Finance and Information Technology	Ian Young

VARIOUS DETAILS

Postal Address :

Grey District Council
P O Box 382
Greymouth

Locations:

Grey District Council

Main Office	105 Tainui Street Greymouth Tel: +64 3 768 1700 email: info@greydc.govt.nz Web: www.greydc.govt.nz
Administration & Finance	Fax: +64 3 768 1703 email: finance@greydc.govt.nz
Engineering & Regulatory	Fax: +64 3 768 1710 email: infrastructure@greydc.govt.nz environmental.services@greydc.govt.nz
Runanga Service Centre,	25 Carroll Street Runanga Tel: +64 3 762 7813
Grey District Library	Albert Mall Greymouth Tel: +64 3 768 5597 Fax: +64 3 768 5597 email: library@greydc.govt.nz
Runanga Library	25 Carroll Street Runanga Tel: +64 3 762 7813

4 DISTRICT STATISTICS

Date of Constitution of District:	01 November 1989
Area:	410,661 hectares
Number of Rateable Assessments	7743
Total Land Value in District	530,794,250
Total Capital Value in District	1,222,178,500
Total Rateable Land Value	442,765,850
Total Rateable Capital Value	1,036,760,100
Date of Last District Valuation	01 September 2003
District Population (2001 Census)	12,894

5 FINANCIAL OVERVIEW

[5.1] PURPOSE FOR WHICH THIS PLAN IS PREPARED

This 'Grey District Council' 2005/06 Annual Plan' is prepared in accordance with the Local Government Act 2002. The purpose of this legislation is to provide for democratic and effective local government that recognises the diversity of New Zealand communities and promotes the accountability of local authorities to their communities.

[5.2] SIGNIFICANT FORECASTING ASSUMPTIONS

GOVERNANCE STRUCTURE

It is assumed that the governance structure will remain in its current state over the duration of this plan. This is deemed to be a low risk assumption for the purposes of a one year plan.

GST

All figures included in this plan have been prepared exclusive of GST, with the exception of receivables and payables, which are stated as GST inclusive. When GST is not recoverable/payable as an input/output tax then it is recognised as part of the related asset, revenue or expense.

INTEREST RATES

Interest Rates on borrowings are calculated on:

- Current rates for existing borrowings
- 8.0% p.a. for new/re-financing borrowing

This carries a moderate risk given the rate input that is required on some of the debt servicing.

Interest Rates on Investments are calculated at 5.0% p.a. across all years. This is seen as low risk assumption as the majority of interest income is apportioned to Council's special reserves, and not used as a source of funds for activity income.

DEVOLUTIONS OF RESPONSIBILITY

For the purposes of this plan it is assumed that there will be no devolutions of responsibilities from Central Government to Local Government, particularly not without equivalent increase in funding required. For the purposes of a one year plan this is considered to carry a low risk.

ASSUMPTIONS AS TO ACTIVITIES UNDERTAKEN AND LEVELS OF SERVICE PROVIDED

Council is assuming that the range of activities that it has signalled to undertake will not change.

Council is assuming that the levels of service to which its activities are provided will not change, except as a consequence of planned expenditure programmes mentioned in this plan.

The reality is that any change to service level and/or activities undertaken may place the cost of existing funding requirements onto different sectors of the community and/or different communities in the district.

ACTIVITY MANAGEMENT PLANS (AMP'S)

Council is assuming that AMP's provide accurate assessments of the condition of assets and of the maintenance, renewal and capital expenditures required to achieve stated levels of service. This is considered a low risk assumption.

CONTRACT RATES

Council is assuming that the re-tendering of major contracts will not result in cost increases other than those comparable to the rate of inflation current at the time of preparing this plan.

This assumption is deemed to carry a moderate risk to the integrity of this plan, as it relies on private and public contractors outside of Council's control.

RESOURCE CONSENTS

Council is assuming that the major resource consents that it needs for delivery of the services outlined in this plan will be obtained and granted with conditions that can be met within anticipated expenditure estimates.

ASSET SALES/DISPOSALS

Council is assuming that there will be no asset sales other than those scheduled that would have any significant impact on this plan. Council is continually reviewing its asset holdings and there will be orderly sales/disposals of replaced plant and machinery, and properties which are not held for strategic reasons.

The proceeds from sale are tagged to special funds and are not a direct supplement to rating revenue or an offset against rating requirements. The utilisation of these special funds does not rely unduly on the proceeds of future asset sales.

This assumption is deemed to be a low risk to the integrity of this plan.

GRANTS AND SUBSIDIES

Council is assuming that grants and subsidies from central government will continue at their present level. Most significant of these are:

- Land Transport New Zealand subsidies received, as outlined in the Rooding activity. Any variance in this level of subsidies will have an impact on either rates funding required and/or level of service provided.
- Rate requirements for new sewerage schemes have been calculated on a certain level of SWSS subsidies from Central government. Any variance will have an impact on ratepayer input and/or affordability of the schemes.
- No provision is made for the receipt of any subsidies on Water Supply.

VESTING ASSETS

For the purposes of this Annual Plan it has been assumed there will be no vesting of assets in Council. The reality is that subdivisions do result in the vesting in Council of infrastructural assets. These have been ignored for the purpose of this plan because:

- they are beyond Council's control and their number and value are very difficult to predict.
- likely to be immaterial in the context overall asset values, and
- being brand new, they are unlikely to impose any significant extra costs from those generated from current AMP's.

GENERAL COMMITMENTS AND CONTINGENCIES

Council is not aware of any additional commitments or contingencies not already covered in this plan.

[5.2.1] Statement Concerning Balancing the Budget

A local authority is required under the Local Government Act 2002 to ensure that for each year its projected operating revenues are set at a level sufficient to meet that year's projected operating expenses.

The key indicator to achieving this outcome is that of the estimated net surplus (deficit) in the budgeted statement of financial performance, excluding revenue from 'Assets Vested in Council' and one-off capital revenue (as per above forecasting assumptions such income has not been included).

Whilst the statement of financial performance shows a net surplus certain key activities have a forecast operating deficit (notably 'Water Supply').

Council staff are working on Activity Management Plans for each of the activities as outlined in this plan. The information contained therein will be the basis for the 2006 Long Term Council Community Plan. This information will give a more accurate indication of depreciation and forecast capital renewals required to keep Council's assets maintained to current levels and standards.

[5.3] BASIS OF RECOGNISING COMPONENTS OF THE FINANCIAL STATEMENTS

ASSETS:

A transaction results in an asset being recognised in the Statement of Financial Position when it will probably give rise to ongoing benefits for Council, and these benefits can be measured with reliability.

LIABILITIES:

A transaction results in a liability being recognised in the Statement of Financial Position when it will probably give rise to the need for Council to sacrifice assets in the future and those sacrifices can be measured with reliability.

REVENUE:

Revenue is recognised in the Statement of Financial Performance when a transaction gives rise to an increase in the value of Council's net assets, and that increase can be measured with reliability.

EXPENSES:

An expense is recognised in the Statement of Financial Performance when a transaction results in a decrease in the value of Council's net assets, and that decrease can be measured with reliability.

RATEPAYERS' EQUITY:

Ratepayers' Equity is the community's interest in Council as measured by the value of total assets less total liabilities. Ratepayers' Equity is classified into a number of components in order to identify clearly the nature of Council's reserves:

- ✧ Accumulated Balance
- ✧ Revaluation Reserve
- ✧ Special Reserves

[5.4] STATEMENT OF ACCOUNTING POLICIES

[5.4.1] Reporting Entity

The Grey District Council is a territorial authority governed by the Local Government Act 2002.

[5.4.2] Measurement Base

Council has adopted Historical Cost as the measurement base, modified by the revaluation of certain assets.

[5.4.3] Accounting Policies

BUDGET

The forecast financial statements have been prepared in accordance with generally accepted accounting practice and are consistent with the accounting policies adopted by Council for the preparation of financial statements.

REVENUE

Rates and levies are recognised by Council as being income on the due date of each instalment. Government Grants are recognised as income when eligibility has been established by the grantor agency. Investment income is accounted for on an accruals basis recognising both realised and unrealised gains or losses in value. Normal accrual policies apply to the recognition of all other income.

COST OF SERVICE STATEMENTS

The Cost of Service Statements, as provided in the Significant Activity Statements, report the net cost of services for significant activities of the Council, and are represented by the costs of providing the service less all directly related revenue that can be allocated to these activities.

ADMINISTRATIVE OVERHEADS

Grey District Council has derived the net cost of service for each significant activity of the Council using the cost allocation system outlined below.

a CRITERIA FOR DIRECT AND INDIRECT COSTS

“Direct Costs” are those costs directly attributable to a significant activity.

“Indirect Costs” are those costs which cannot be identified in an economically feasible manner, with a specific significant activity

b COST ALLOCATION POLICY

Direct costs are charged directly to significant activities. Indirect costs are charged to significant activities based on cost drivers and related activity/usage information.

c COST DRIVERS FOR ALLOCATION OF INDIRECT COSTS

The costs of internal services not directly charged to activities are allocated as overheads using appropriate cost drivers such as actual usage, staff numbers and floor area.

EMPLOYEE ENTITLEMENTS

Provision is made in respect of Council's liability for annual leave. Annual leave has been calculated on an actual entitlement basis at current rates of pay. Provision is also made for long service leave and gratuities, on an actuarial approach.

GOODS AND SERVICES TAX

All amounts shown in these Statements are exclusive of Goods and Services Tax except for Accounts Receivable and Accounts Payable which are inclusive of GST. Any amounts owing to the Inland Revenue Department for GST collected are shown in the Statement of Financial Position as a liability.

TAXATION

Income tax is charged in the Statement of Financial Performance in respect of current year's earnings after allowing for permanent differences between reported earnings and assessable earnings for income tax purposes.

Deferred taxation is determined on a comprehensive basis using the liability method. A debit balance in the Deferred Taxation accounts, arising from timing differences or income tax benefits from income tax losses, is only recognised where there is virtual certainty of realisation.

ACCOUNTS RECEIVABLE

Accounts Receivable (Debtors) are shown at estimated realisable value after providing against debts where collection is doubtful.

FIXED AND INFRASTRUCTURAL ASSETS

Council's assets are divided into two categories:

- 1 Fixed Assets; and
2. Infrastructural Assets.

a VALUATION

Council's assets are valued on the following basis:

1. FIXED ASSETS VALUATION BASIS

General Land	Net Current Value
Other Land	Historical Cost
Buildings	Depreciated Replacement Value
Aerodrome	Improvements – Depreciated Replacement Value Land – Net Current Value
Plant & Machinery	Depreciated Historical Cost
Furniture & Fittings	Depreciated Historical Cost
Computer Equipment	Depreciated Historical Cost
Library Stocks	Depreciated Historical Cost
Breakwaters & Wharves	Depreciated Historical Cost
Forest Holdings	Estimated Value

Council's most recent valuations were provided by:

General Land	Coast Valuations Ltd
Buildings	Coast Valuations Ltd
Heritage Assets	Council Staff (<i>Estimated Value - Deemed Cost</i>)

The majority of Council's general land and buildings were revalued at 30 June 2003 by Peter J Hines B.Com (VPM) ANZIV, Registered Valuer. Swimming Pools, Port Land and Buildings and various other land where Council has a lease interest was revalued at 30 June 2004 by Peter J Hines B.Com (VPM) ANZIV, Registered Valuer.

Aerodrome - Improvements were re-valued during 2004 by Council's Assets Manager, MD Sutherland BSc, BE(Civil), Dip BS and peer reviewed by Peter J Hines B.Com (VPM) ANZIV, Registered Valuer. The land was revalued during 2004 by Peter J Hines B.Com (VPM) ANZIV, Registered Valuer.

Forestry Assets – These assets were appraised at 30 June 2000 on an Immediate Liquidation approach. The Asset was not revalued in 2003/04, Council signalled the sale of this asset in the 2004/05 budget however the likelihood of this asset remaining in 2005/06 financial year is high.

2. INFRASTRUCTURAL ASSETS

Land	Government Valuation-Deemed Cost
Water Supply Systems	Depreciated Replacement Cost
Drainage/Sewerage Systems	Depreciated Replacement Cost
Roading Network	Depreciated Replacement Cost
Sportsfields and Parks	Improvements – Depreciated Replacement Cost
Heritage Assets	Depreciated Historical Cost(Deemed Cost)
Flood Protection System	Cost

Land Under Roads – is included at the value of land surrounding the road factored by the area of roading. Land under roads were most recently re-valued as at 30 June 2002 by Council's Assets Manager, MD Sutherland BSc, BE (Civil), Dip BS and peer reviewed by Janice R Brass NZCE (Civil) of Montgomery Watson Harza (NZ) Limited

Roading – During 2002 Montgomery Watson Harza (NZ) Limited, consulting engineers and independent qualified valuers, carried out a re-valuation of these assets as at 30 June 2002 on behalf of Council. The valuation was undertaken by Janice R Brass NZCE (Civil) of Montgomery Watson Harza (NZ) Limited.

Water, Sewer and Stormwater - These assets were re-valued during 2002 by Council's Assets Manager, MD Sutherland BSc, BE(Civil), Dip BS and peer reviewed by Mark W Hall BE(Civil), MIPENZ, Reg Eng of Montgomery Watson Harza (NZ) Limited for the assets at 30 June 2002.

Sportsfields and Parks - Improvements were re-valued during 2004 by Council's Assets Manager, MD Sutherland BSc, BE(Civil), Dip BS and peer reviewed by Peter J Hines B.Com (VPM) ANZIV, Registered Valuer.

Other Infrastructure Assets – Deemed cost provided by Royds Consulting (Consulting Engineers) in 1991.

All asset additions subsequent to valuation are recorded at cost. Council re-values all of its infrastructural assets on a 3 yearly basis.

b DEPRECIATION

Depreciation is calculated on a straight-line basis at rates which will write off the cost or revalued amounts of the assets to their estimated residual values over their useful lives. Depreciation rates are as follows:

		Life (Yrs)	%
Land	Not Depreciated	-	-
Buildings			
Structure	Straight Line	40	2.5
Fit Out	Straight Line	15	6.5
Services	Straight Line		
Plant & Machinery	Straight Line	3-30	3-33
Furniture & Fittings	Straight Line	10	10
Computer Equipment	Straight Line	3-8	12.5-33
Library Stocks	Straight Line	8	12.5
Memorial Fountain	Straight Line	40	2.5
Breakwaters & Wharves	Straight Line	50	2
Swimming Baths	Straight Line	40	2.5
Heritage Assets	Straight Line	40	2.5
Forestry Assets	Not Depreciated		
Water Supply Systems:			
Pipe Network	Straight Line	60-80	1.25-1.7
Pumps and Electrical	Straight Line	10	10
Reservoirs	Straight Line	60-80	1.25-1.7
Drainage & Sewerage Systems:			
Pipe Network	Straight Line	60-80	1.25-1.7
Pumps and Electrical	Straight Line	10	10
Ponds	Straight Line	60	1.7
Roading Networks :			
Formation	Not Depreciated		
Pavement Structure - Sealed	Straight Line	30-50	2-3.3
Pavement Structure - Unsealed	Straight Line	8-20	5 -12.5
Pavement Surfacing	Straight Line	4-23	4.3-25
Kerb and Channelling	Straight Line	50-80	1.25-2
Bridges	Straight Line	35-100	1-2.9
Footpaths	Straight Line	40	2.5
Drainage: Surface Water Channels	Straight Line	50-80	1.25 - 2
Drainage: Culverts and Catchpits	Straight Line	25-80	1.25-4
Traffic Signs and Pavement Marking	Straight Line	10-15	6.67-10
Flood Protection Scheme	Straight Line	100	1
Landfills	Straight Line	10-50	2-10
Public Halls and Buildings	Straight Line	50	2
Car Parking – Sealed Areas	Straight Line	50	2
Sports Fields and Parks Improvements	Straight Line	5-100	1-20

c WORK IN PROGRESS

Work in progress is not depreciated. The total cost of a project is transferred to the relevant asset class on its completion and then depreciated.

INVESTMENTS

All investments are valued at the lower of cost and net realisable value, with the exception of shares in other companies, which are valued on an equity basis.

FINANCIAL INSTRUMENTS

The Grey District Council is party to financial instrument arrangements as part of everyday operations. These financial instruments include banking funds, bank deposits, short term investments, accounts receivable, accounts payable, and term debt. Revenues and expenses in relation to all financial instruments are recognised in the Statement of Financial Performance.

The following methods and assumptions were used to value each class of financial instrument:

- Accounts Receivable are recorded at estimated realisable value.
- Short Term Investments are valued at fair value.
- Investments in Government and Local Authority Stock are valued at cost.
- Share investments, gifted in trust, are valued at fair value.
- Loans Receivable are recorded at fair value.
- All other financial instruments, including Cash and Bank balances, Accounts Payable, and Term Debt are valued at fair value.

LANDFILL POST-CLOSURE COSTS

As operator of Landfills, the Council has a legal obligation under the resource consent to provide ongoing maintenance and monitoring services at the landfill site after closure.

The provision is measured based on the present value of the future cashflows expected to be incurred, taking into account future events, including new legal requirements and known improvements in technology. The provision includes all costs associated with landfill post-closure.

The discount rate used is a pre-tax rate that reflects current market assessments of the time value of money and the risks specific to the Council.

STATEMENT OF CASHFLOWS

The following are the definitions of terms used in the statement of cashflows:

“Operating Activities” include cash received from all income sources of the Council and record the cash payments made for the supply of goods and services.

“Investing Activities” are those activities relating to the acquisition, holding and disposal of property, plant and equipment and of investments. Investments can include securities not falling within the definition of cash.

“Financing Activities” are those activities change the equity and debt capital structure of Council

“Cash” is considered to be cash on hand and current accounts at banks, net of overdrafts.

COMPARATIVE FIGURES

Comparative budget figures for 2004/05 and 2005/06 have been provided from the LTCCP and have been included in the financial statements in a consistent manner

CHANGES IN ACCOUNTING POLICIES

There are no changes in Accounting Policies. These have been applied on a basis consistent with those used in previous years.

PROSPECTIVE FINANCIAL INFORMATION

a CAUTIONARY NOTE

The financial information is prospective. The Actual results are likely to vary from the information disclosed. Such variations may be material.

b NATURE OF PROSPECTIVE INFORMATION

Prospective financial information can be either a forecast or a projection. A forecast is based on assumptions that Council reasonably expects to occur, whereas a projection is based on one or more hypothetical but realistic assumptions.

This prospective information is a forecast and has been prepared on the basis of assumptions as to future events that Council reasonably expects to occur, with the associated actions it would be reasonably expected to take.

The financials for 2005/06 are forecasts which reflect the most probable outcome, based on the most accurate information available at the time of preparing

c EXTENT TO WHICH PROSPECTIVE INFORMATION INCORPORATES ACTUAL RESULTS

Although the period covered by this plan contains no actual operating results, some financial information however has been extrapolated from the Council's audited Financial Statements as at 30 June 2004



[5.5] BUDGETED STATEMENT OF FINANCIAL PERFORMANCE

FOR THE YEAR ENDING 30 JUNE 2006

Budget 2004/05		Note	Budget 2005/06	LTCCP 2005/06
\$			\$	\$
	Income	1		
3,850,588	Rates - General		3,787,446	4,100,372
1,893,583	Rates - Uniform Annual General Charge		1,977,293	1,943,653
2,906,835	Rates - Targeted		2,976,689	3,156,809
200,000	Rates - Water Meter Charges		207,060	214,369
85,000	Rate Penalties		88,000	87,569
5,394,629	Subsidies and Grants		3,768,061	3,422,824
372,074	Interest Income		351,137	340,594
441,595	Regulatory Income		458,384	460,987
3,141,152	User Charges & Other Income		3,051,145	4,935,412
18,285,456	Total Income		16,665,215	18,662,589
16,246,061	Expenditure on Activities	2	16,308,404	16,325,721
-			-	-
2,039,395	Net Surplus/(Loss) before Tax		356,811	2,336,868
-	Tax Expense		-	-
2,039,395	Net Surplus/(Loss) after Tax		356,811	2,336,868

[5.6] BUDGETED STATEMENT OF FINANCIAL POSITION

FOR THE YEAR ENDING 30 JUNE 2006

Budget 2004/05 \$	Note	Budget 2005/06 \$	LTCCP 2005/06 \$
		\$	
187,297,521	Total Equity	187,599,214	189,634,389
	<u>Current Assets</u>		
78,651	Cash at Bank	50,000	50,000
33,500	Cash Held by Reserve Boards	33,500	33,500
950	Cash on Hand	950	950
6,204,440	Short Term Deposits	5,001,761	5,379,909
235,805	Accounts Receivable	240,150	240,150
220,000	Property intended for resale	188,322	220,000
6,773,346		5,514,683	5,924,509
	<u>Non Current Assets</u>		
21,805,898	Fixed Assets	30,889,256	29,186,896
167,515,971	Infrastructural Assets	169,640,898	171,198,879
1,551,110	Investments	1,200,000	1,344,977
190,872,979		201,730,154	201,730,752
197,646,325	Total Assets	207,244,837	207,655,261
	<u>Current Liabilities</u>		
-	Current Portion of Term Debt	-	-
243,393	Sundry Creditors	248,024	248,024
-	Income In Advance	-	-
1,216,964	Trade Creditors	1,240,114	1,240,117
1,460,357		1,488,138	1,488,141
	<u>Non Current Liabilities</u>		
8,338,447	Term Debt	17,607,485	15,982,731
550,000	Landfill Aftercare Liability	550,000	550,000
8,888,447		18,157,485	16,532,731
10,348,804	Total Liabilities	19,645,623	18,020,872
187,297,521	Total Assets less Liabilities	187,599,214	189,634,389

[5.7] BUDGETED STATEMENT OF MOVEMENTS IN EQUITY

01 JULY 2005 TO 30 JUNE 2006

Budget 2004/05	Note	Budget 2005/06	LTCCP 2005/06
\$		\$	\$
		\$	
185,258,127	Equity at start of the period	187,242,403	187,297,521
2,039,394	Net Surplus (Deficit) for the Period	356,811	2,336,868
-	Increase (Decrease) in Revaluation Reserves	-	
	Total recognised revenues and expenses for the period	356,811	2,336,868
187,297,521	Equity at end of the period	187,599,214	189,634,389



[5.8] BUDGETED STATEMENT OF CASHFLOWS

FOR THE YEAR TO 30 JUNE 2006

Budget 2004/05 \$	Note	Budget 2005/06 \$	LTCCP 2005/06 \$
<u>Cash Flows from Operating Activities</u>			
<i>Cash Provided from:</i>			
21,522,947	Rates, Grants, Subsidies & Other Sources	16,665,215	21,909,342
<i>Cash Applied to:</i>			
14,996,044	Cash Disbursed to Employees and Suppliers	11,707,222	15,060,321
6,526,903	Net Cash Inflows (Outflows) From Operating Activities	4,957,993	6,849,021
<u>Cash Flows From Investing Activities</u>			
<i>Cash Provided from:</i>			
260,000	Disposal of Fixed Assets and Loans Recovered	260,000	260,000
-	Term Investments Draw n Down	351,110	-
<i>Cash was Applied to:</i>			
9,767,707	Purchase of Fixed and Infrastructural Assets	16,069,471	15,812,619
(9,507,707)	Net Cash Inflows (Outflows) From Investing Activities	(15,458,361)	(15,552,619)
<u>Cash Flows from Financing Activities</u>			
<i>Cash Provided from:</i>			
1,360,247	Raising Loans	9,749,696	8,132,180
<i>Cash Applied to:</i>			
-	Repayment of Long Term Debt	480,658	487,896
1,360,247	Net Cash Inflows (Outflows) From Financing Activities	9,269,038	7,644,284
(1,620,557)	Net Increase (Decrease) in Cash Held	(1,231,330)	(1,059,314)
9,489,208	Add Bank Balance at 01 July	6,317,541	7,868,651
7,868,651	Estimated Bank Balance at 30 June	5,086,211	6,809,337

FOR THE YEAR ENDING 30 JUNE 2006

1 INCOME BY ACTIVITIES

Budget 2004/05 \$	Note	Budget 2005/06 \$	LTCCP 2005/06 \$
5,671,038	Roading	4,955,948	4,882,224
252,238	Stormwater	237,899	247,640
2,507,710	Wastewater	1,868,926	1,877,418
1,069,277	Water Supply	1,077,851	1,238,516
963,635	Refuse Disposal	1,003,358	1,233,100
232,362	Economic Development	204,513	223,432
57,956	Greymouth Airport	72,111	71,628
140,174	Council's Property Portfolio*	198,080	136,131
282,002	Council's Forests	11,255	10,610
67,838	Development Park	-	69,263
85,784	Parking	95,403	94,514
1,610,227	Port of Greymouth*	1,709,060	3,363,887
15,990	Access to Quality Medical Services	11,553	16,643
418,707	District Planning & Associated Processes	400,137	423,472
73,435	Civic Centre	87,423	75,524
368,213	Libraries	374,934	375,849
293,401	Reserves	237,028	240,782
243,259	Rest Rooms and Public Conveniences	156,126	254,087
306,461	Swimming Baths	208,632	205,430
139,884	Events and Recreation Management	136,552	142,330
127,929	Cemeteries	135,055	132,328
120,225	Amenity Management	138,109	123,316
58,355	Council's In-house Task Force	59,222	59,843
128,791	Arts, Culture, and Heritage	155,500	147,133
675,720	Council	660,635	649,477
78,108	NWCB	73,572	79,639
-	Office of the CEO*	-	-
20,801	Support Services*	21,297	21,111
219,371	Finance and Information Technology*	257,000	222,656
89,256	Assets Management*	78,347	71,669
311,562	Technical Services*	294,363	248,632
-	Environmental Services*	-	-
45,254	Effective and Open Consultation	69,424	39,414
76,962	Access to Official Information	85,063	79,721
65,377	Rural Fire Authority	76,963	66,601
12,853	Co-op with Police & Fire Service etc	9,437	13,373
235,722	Flood Protection	251,491	259,346
42,125	Emergency Management & Civil Defence	44,078	43,360
97,843	Health Regulation	97,422	100,413
60,286	Restorative Justice	58,871	61,599
449,802	Building Control	470,635	471,774
153,663	Dog and Stock Control	157,211	166,331
11,860	Co-Operation with Education Providers	10,976	12,313
404,000	Retirement Housing	413,755	410,060
18,285,456	Total Income	16,665,215	18,662,589

2 EXPENDITURE BY ACTIVITIES

Budget 2004/05	Note	Budget 2005/06	LTCCP 2005/06
\$		\$	\$
4,412,789	Roading	4,673,109	4,409,841
353,301	Stormwater	301,206	339,115
1,221,776	Wastewater	1,104,296	1,185,961
1,183,484	Water Supply	1,241,582	1,406,048
1,128,526	Refuse Disposal	1,074,056	1,300,020
227,362	Economic Development	204,513	223,432
160,276	Greymouth Airport	105,872	58,127
210,914	Council's Property Portfolio*	214,844	334,028
21,433	Council's Forests	33,555	10,610
42,838	Development Park	37,962	43,888
80,482	Parking	82,435	74,214
1,711,864	Port of Greymouth*	1,902,073	1,872,838
15,990	Access to Quality Medical Services	11,553	16,643
464,253	District Planning & Associated Processes	411,308	409,268
100,672	Civic Centre	104,982	74,002
438,884	Libraries	429,246	361,040
247,585	Reserves	240,949	247,161
123,258	Rest Rooms and Public Conveniences	119,035	122,137
199,098	Swimming Baths	211,089	215,961
139,884	Events and Recreation Management	136,552	142,330
128,397	Cemeteries	130,463	132,328
120,225	Amenity Management	138,109	123,316
54,855	Council's In-house Task Force	55,669	56,290
203,304	Arts, Culture, and Heritage	194,673	149,671
664,691	Council	613,601	654,530
78,108	NWCB	73,572	79,639
-	Office of the CEO*	-	-
24,020	Support Services*	15,463	19,669
329,171	Finance and Information Technology*	248,943	177,694
114,260	Assets Management*	84,827	71,669
310,562	Technical Services*	293,863	248,124
14,534	Environmental Services*	3,767	-
45,254	Effective and Open Consultation	69,424	39,414
76,962	Access to Official Information	85,063	79,721
63,877	Rural Fire Authority	75,440	65,078
12,853	Co-op with Police & Fire Service etc	9,437	13,373
233,722	Flood Protection	241,147	249,002
42,125	Emergency Management & Civil Defence	44,078	43,360
96,593	Health Regulation	96,152	99,144
58,786	Restorative Justice	57,348	60,076
445,302	Building Control	465,597	466,698
151,163	Dog and Stock Control	154,703	163,793
11,860	Co-Operation with Education Providers	10,976	12,313
480,768	Retirement Housing	505,872	474,155
16,246,061	Total Expenditure	16,308,404	16,325,721

*Figures shown have been adjusted for internal charges recovered.

3 BUDGETED CAPITAL WORKS AND DEPRECIATION

CAPITAL WORKS BY ACTIVITY

Budget 2004/05 \$		Budget 2005/06 \$	LTCCP 2005/06 \$
3,656,186	Roading	2,888,531	2,687,002
219,975	Stormwater	232,584	232,733
2,440,170	Wastewater	2,334,537	2,092,405
464,600	Water Supply	303,889	1,702,663
1,389,000	Refuse Disposal	49,736	49,736
5,000	Economic Development	-	-
3,000	Greymouth Airport	54,750	56,333
23,000	Council's Property Portfolio*	23,345	23,345
-	Council's Forests	-	-
-	Development Park	-	-
-	Parking	75,000	76,125
962,000	Port of Greymouth*	9,671,250	8,349,390
-	Access to Quality Medical Services	-	-
45,000	District Planning & Associated Processes	45,000	45,675
4,000	Civic Centre	9,000	4,060
49,100	Libraries	42,123	42,123
83,500	Reserves	38,800	35,221
125,000	Rest Rooms and Public Conveniences	41,450	131,950
156,000	Swimming Baths	-	-
-	Events and Recreation Management	-	-
-	Cemeteries	25,300	20,300
-	Amenity Management	-	-
-	Council's In-house Task Force	-	-
-	Arts, Culture, and Heritage	10,000	-
-	Council	-	-
-	NWCB	-	-
-	Office of the CEO*	-	-
9,000	Support Services*	9,000	9,135
93,080	Finance and Information Technology*	150,633	91,670
1,000	Assets Management*	-	-
1,000	Technical Services*	500	508
-	Environmental Services*	-	-
-	Effective and Open Consultation	-	-
-	Access to Official Information	-	-
1,500	Rural Fire Authority	1,523	1,523
-	Co-operation with Police & Fire Service etc	-	-
2,000	Flood Protection	52,180	133,980
-	Emergency Management & Civil Defence	-	-
1,250	Health Regulation	1,270	1,269
1,500	Restorative Justice	1,523	1,523
4,500	Building Control	5,038	5,076
15,000	Dog and Stock Control	2,508	2,538
-	Co-Operation with Education Providers	-	-
-	Retirement Housing	-	-
9,755,361		16,069,470	15,796,283

Council

DEPRECIATION BY ACTIVITY

Budget 2004/05 \$		Budget 2005/06 \$	LTCCP 2005/06 \$
2,334,877	Roading	2,500,000	2,281,826
251,038	Stormwater	214,841	243,008
552,412	Wastewater	472,760	547,594
312,537	Water Supply	400,951	347,845
219,402	Refuse Disposal	196,250	286,673
-	Economic Development	-	-
98,626	Greymouth Airport	47,187	-
111,340	Council's Property Portfolio*	53,270	232,559
-	Council's Forests	-	-
-	Development Park	-	-
14,698	Parking	7,032	-
187,774	Port of Greymouth*	304,166	304,166
-	Access to Quality Medical Services	-	-
-	District Planning & Associated Processes	-	-
28,737	Civic Centre	25,059	-
100,671	Libraries	87,785	15,641
17,684	Reserves	15,420	21,300
4,999	Rest Rooms and Public Conveniences	4,359	-
8,637	Swimming Baths	7,532	15,606
-	Events and Recreation Management	-	-
468	Cemeteries	408	-
-	Amenity Management	-	-
-	Council's In-house Task Force	-	-
42,013	Arts, Culture, and Heritage	36,636	-
13,348	Council	3,459	20,546
-	NWCB	-	-
-	Office of the CEO*	-	-
12,219	Support Services*	3,167	7,693
202,880	Finance and Information Technology*	52,577	46,708
25,004	Assets Management*	6,480	-
-	Technical Services*	-	-
14,534	Environmental Services*	3,767	-
-	Effective and Open Consultation	-	-
-	Access to Official Information	-	-
-	Rural Fire Authority	-	-
-	Co-op with Police & Fire Service etc	-	-
-	Flood Protection	-	-
-	Emergency Management & Civil Defence	-	-
-	Health Regulation	-	-
-	Restorative Justice	-	-
-	Building Control	-	-
-	Dog and Stock Control	-	-
-	Co-Operation with Education Providers	-	-
117,550	Retirement Housing	158,079	117,550
4,671,448		4,601,185	4,488,715



MAJOR ITEMS OF CAPITAL EXPENDITURE

	Budget 2005/06 \$
<u>Roading</u>	
Financially Assisted Works - Major Drainage Control	55,825
Financially Assisted Works - Reseals Maintenance Chip	682,080
Financially Assisted Works - Thin Asphalt Resurfacing	23,345
Financially Assisted Works - Bridge Renew als	125,353
Financially Assisted Works - Traffic Services	77,140
Financially Assisted Works - Area Wide Pavement Treatment	223,300
Financially Assisted Works - Major Bridge Repairs	75,110
Financially Assisted Works - Logburn Creek Culvert Replacement	84,583
Financially Assisted Works - Te Kinga Hill Reconstruction	243,412
Financially Assisted Works - Taylorville - Blackball Road Reconst.	140,972
Financially Assisted Works - Seal Widening	117,740
Financially Assisted Works - Minor Safety Projects	256,795
Financially Assisted Works - Port of Greymouth Access Investigatio	30,450
Financially Assisted Works - Port of Greymouth Access Design	71,050
Financially Assisted Works - Port of Greymouth Access Land	253,750
Contribution to Otututu Bridge	142,100
Footpath Renew als	51,765
<u>Stormwater</u>	
Greymouth/Cobden/Blaketown Renew als	81,200
Other Townships Renew als	31,525
Manholes and Sump Renew als	21,017
Urban Greymouth - Minor Capital Works	71,050
Other Townships (Rural Capital Works)	15,762
<u>Sewerage</u>	
General Renew als	130,000
Pump Renew als	12,180
Blackball Scheme Construction	877,500
Greymouth Scheme Stage 1 Construction	1,312,357
<u>Water Supply</u>	
Laterals - Renew als	31,059
General Mains - Renew als	103,530
Hydrants & Valves - Renew als	15,530
Pumps - Renew als	10,150
Minor Water Supplies Generator	30,000
New Lines	55,825
Runanga Reline Old Reservoir	32,886
<u>Library</u>	
Book Purchases	40,600
<u>Finance & Information Technology</u>	
Electronic Document Management/Archive Solution	90,000
<u>Flood Protection'</u>	
Stormwater Pump Station Jack Road S/Beach	40,000
<u>Port</u>	
Martin's Quay Reconstruction	300,000
Richmond Quay Renew Wharf	100,000
CoalStkple Area/WaterDust Control	406,000
Increase Turning Circle	320,000
New Berth	2,600,000
Additional Ship Loader	700,000
Stkple Receival&Mgnt Wks Stg1 Road	5,235,250
	15,318,191

Council

6 SIGNIFICANT ACTIVITY STATEMENTS

[6.1] COMMUNITY OUTCOME ONE: A DISTRICT ENJOYING QUALITY AFFORDABLE ESSENTIAL SERVICES

[6.1.1] Roothing

AIM

To provide a safe, convenient and reliable system of roads for the transport of goods and people within the district as a council initiative and in partnership with Land Transport New Zealand.

SCOPE

NETWORK DETAILS	URBAN	RURAL
SEALED	107.6KM	230.1KM
UNSEALED	18.0KM	257.4KM
TOTAL		613.1KM

- ✧ 219 Bridges (3480m)
- ✧ 115 Single Lane (2624m)
- ✧ 1 Restricted (Speed only) (91m)
- ✧ 52 Timber Structures (955m)
- ✧ There is a total length of 613 kilometres of road within the district of which 334 kilometres or 54.6% is developed to an acceptable standard. In addition, Transit New Zealand manages 106 kilometres of highway within the district.
- ✧ Council also manages 219 bridges.

PERFORMANCE INDICATORS

<u>Primary Performance:</u>	<u>Performance Measure/Target:</u>
✧ Emergency Work <ul style="list-style-type: none"> ○ Arterial and Major Collector Roads ○ All Other Roads 	<ul style="list-style-type: none"> ○ No longer than 1 hour plus normal travelling time from Depot to site ○ No longer than 2 hours plus normal travelling time from Depot to site
✧ Pothole Repairs <ul style="list-style-type: none"> ○ Arterial and Major Collector Roads ○ All Other Roads 	<ul style="list-style-type: none"> ○ within 3 days ○ within 8 days
✧ Street Light Repairs <ul style="list-style-type: none"> ○ Arterial and Major Collector Roads ○ All Other Roads 	<ul style="list-style-type: none"> ○ Within 15 days ○ Within 20 days
✧ Vehicle Crossings & Pedestrian Ramps	✧ Within 14 days of Engineer's instruction (or within 24 hours if a safety issue)
✧ Drainage Channels Maintenance	✧ Within 14 days of being identified
✧ Cleaning and Repair of Stormwater Structures <ul style="list-style-type: none"> ○ Maintenance ○ Blockages 	<ul style="list-style-type: none"> ○ Within 10 days of being identified ○ Within 2 days of being identified
✧ Traffic Services Maintenance <ul style="list-style-type: none"> ○ Maintenance & Programmed Work ○ Regulatory Signs 	<ul style="list-style-type: none"> ○ Within 14 days of being identified ○ Within 48 hours of being identified or sooner if a safety issue
✧ Traffic Accidents on Local Roads	✧ Allowing for growth, a continuing reducing trend in the number of injury crashes and in accident contributing behaviour.
✧ Number of roading complaints	✧ Maximum 10/month
✧ Controlling total costs within available budgets	✧ ±5%
✧ Overall customer satisfaction rating	✧ 75%

Secondary Performance:

- ◇ Notice of planned closures for work
- ◇ % of budgeted capital works completed during the year

Performance Measure/Target:

- ◇ 24 hours
- ◇ >90%

FINANCIAL INFORMATION

Budget 2004/05 \$		Budget 2005/06 \$	LTCCP 2005/06 \$
	<u>Operating Expenditure:</u>		
-	Employee Costs	-	-
175,856	Support Costs	170,607	172,756
1,902,056	Operating & Maintenance Costs	1,990,264	1,955,259
-	Interest Expense	12,238	-
2,334,877	Depreciation	2,500,000	2,281,826
4,412,789		4,673,109	4,409,841
	<u>Revenue:</u>		
(117,500)	User Charges	(262,992)	(121,293)
-	Other Revenue	-	-
(3,813,814)	Subsidies/Donations	(2,972,467)	(2,675,706)
-	Internal Recoveries	-	-
(1,739,724)	RATES - General	(1,720,490)	(2,085,225)
-	RATES - UAGC	-	-
-	RATES - Targeted	-	-
(5,671,038)		(4,955,948)	(4,882,224)
(1,258,249)	Net Deficit/ (Surplus)	(282,840)	(472,383)

Budget 2004/05 \$		Budget 2005/06 \$	LTCCP 2005/06 \$
	<u>Capital Items:</u>		
1,445,963	Renewal Works	2,086,281	2,119,606
2,210,223	New Capital	802,250	567,396
-	Debt Principal Repayment	3,279	-
-	Funding of Reserves	67,207	67,207
3,656,186		2,959,018	2,754,209
	<u>Funded By:</u>		
-	New Loans Raised	(154,179)	-
(63,060)	Funding from Reserves	(22,000)	-
(2,334,877)	Depreciation Funded from Operating Revenue	(2,500,000)	(2,281,826)
(1,258,249)	Operating (Surplus) Available	(282,840)	(472,383)
(3,656,186)		(2,959,018)	(2,754,209)
-		-	-

[6.1.2] Stormwater

AIM

To provide and maintain a safe, reliable, effective and sustainable stormwater system for the collection and environmentally sensitive disposal of stormwater in built-up areas.

SCOPE

55.775 KM of service is piped with 5.65 KM of open public drains and 10.5 KM of major waterways, i.e. Range Creek, Sawyers Creek, Raleigh Creek.

Whilst the majority of this is deemed to be functional, there are areas where the quality of design installation and materials used was less than acceptable resulting in problems relating to capacity, structural integrity, and general functionality.

PERFORMANCE INDICATORS

<u>Primary Performance:</u>	<u>Performance Measure/Target:</u>
✧ Emergency	✧ 3 hours from occurrence
✧ Major blockages/failures	✧ 1 day from reporting
✧ New connections	✧ 5 days from application
✧ Written complaint responses	✧ 10 days from receipt
✧ Level of Deferred Maintenance	✧ Average Annual Renewal levels within 30% of Average Annual Depreciation.
✧ Ponding incidents	✧ 10 p.a. and reducing
✧ Number of complaints	✧ 10 p.a. and reducing
✧ Controlling total cost	✧ 100%
✧ Overall satisfaction rating	✧ 75%

<u>Secondary Performance:</u>	<u>Performance Measure/Target:</u>
✧ Notice of planned closures for work	✧ 24 hours
✧ % of budgeted capital works completed during the year	✧ >90%
✧ Works programmes completed on time, within budget and to required standard	✧ 100%
✧ Surface reinstatement after works	✧ 100%

FINANCIAL INFORMATION

Budget 2004/05 \$		Budget 2005/06 \$	LTCCP 2005/06 \$
	<u>Operating Expenditure:</u>		
-	Employee Costs	-	-
39,823	Support Costs	43,260	41,745
62,440	Operating & Maintenance Costs	43,105	54,362
-	Interest Expense	-	-
251,038	Depreciation	214,841	243,008
353,301		301,206	339,115
	<u>Revenue:</u>		
-	User Charges	-	-
-	Other Revenue	-	-
-	Subsidies/Donations	-	-
-	Internal Recoveries	-	-
(252,238)	RATES - General	(237,899)	(247,640)
-	RATES - UAGC	-	-
-	RATES - Targeted	-	-
(252,238)		(237,899)	(247,640)
101,063	Net Deficit/ (Surplus)	63,307	91,475

Budget 2004/05 \$		Budget 2005/06 \$	LTCCP 2005/06 \$
	<u>Capital Items:</u>		
130,750	Renewal Works	133,742	133,741
89,225	New Capital	98,842	98,992
-	Debt Principal Repayment	-	-
-	Funding of Reserves	-	-
219,975		232,584	232,733
	<u>Funded By:</u>		
-	New Loans Raised	-	-
(70,000)	Funding from Reserves	(81,050)	(81,200)
(251,038)	Depreciation Funded from Operating Revenue	(151,534)	(243,008)
101,063	Operating (Surplus) Available	-	91,475
(219,975)		(232,584)	(232,733)
-		-	-

[6.1.3] Sewerage

AIM

To provide, manage and maintain reliable, fully compliant and environmentally sustainable, sewage collection, treatment and disposal systems for as many of our communities as possible.

SCOPE

The total individual properties connected to public sewerage schemes are:

- ✧ Greymouth, Blaketown, Cobden = 1900
- ✧ Runanga, Dunollie = 640
- ✧ Karoro, South Beach Paroa = 670
- ✧ Moana = 280
- ✧ Iveagh Bay = 20

Total length of reticulation = 92.225 KM (includes combined sewer – storm water in Greymouth).

A private sewerage scheme is operational in Cashmere Bay and a new scheme is about to be commissioned near the eastern side of Lake Brunner. The remainder of the district is served by on-site systems whilst Iveagh Bay is served by a communal holding tank, which is emptied in Moana on a regular basis. Blackball community is in the process of applying for a Sanitary Works Subsidy Scheme from the Ministry of Health, which will allow the township to have a sewerage reticulation and treatments scheme installed in the short term.

Grey District Council

PERFORMANCE INDICATORS

<u>Primary Performance:</u>	<u>Performance Measure/Target:</u>
✧ Emergency (broken pipe, pump station outage)	✧ 1 hour
✧ Sewer blockages	✧ 3 hours from occurrence
✧ New connections	✧ 10 days
✧ Written complaints	✧ 7 days
✧ Number of Complaints	✧ 20 per annum
✧ Resource Consent Compliance effluent Quality	✧ 90%
✧ Overflows	✧ 10 p.a. and reducing
✧ Value of Deferred Maintenance	✧ 10 p.a. and reducing
✧ Public Satisfaction Rating	✧ 80%

<u>Secondary Performance:</u>	<u>Performance Measure/Target:</u>
✧ Availability of Service	✧ 99.5%
✧ Maximum duration of breakages	✧ 3 hours
✧ % budgeted capital works completed during year on time, within budget and to required	✧ 80%

FINANCIAL INFORMATION

Budget 2004/05 \$		Budget 2005/06 \$	LTCCP 2005/06 \$
	Operating Expenditure:		
-	Employee Costs	-	-
280,864	Support Costs	274,549	248,344
332,335	Operating & Maintenance Costs	319,089	334,903
56,165	Interest Expense	37,899	55,120
552,412	Depreciation	472,760	547,594
1,221,776		1,104,296	1,185,961
	Revenue:		
(249,697)	User Charges	(225,344)	(227,374)
-	Other Revenue	-	-
(997,053)	Subsidies/Donations	(347,700)	(347,700)
-	Internal Recoveries	-	-
-	RATES - General	-	-
-	RATES - UAGC	-	-
(1,260,960)	RATES - Targeted	(1,295,882)	(1,302,344)
(2,507,710)		(1,868,926)	(1,877,418)
(1,285,934)	Net Deficit/ (Surplus)	(764,630)	(691,457)

Budget 2004/05 \$		Budget 2005/06 \$	LTCCP 2005/06 \$
	Capital Items:		
140,500	Renew al Works	144,680	146,668
2,299,670	New Capital	2,189,857	1,945,737
18,639	Debt Principal Repayment	12,269	19,684
18,189	Funding of Reserves	57,786	18,189
2,476,998		2,404,592	2,130,278
	Funded By:		
-	New Loans Raised	-	-
(638,652)	Funding from Reserves	(1,167,202)	(891,227)
(552,412)	Depreciation Funded from Operating Revenue	(472,760)	(547,594)
(1,285,934)	Operating (Surplus) Available	(764,630)	(691,457)
(2,476,998)		(2,404,592)	(2,130,278)
-		-	-

[6.1.4] Water Supply

AIM

To provide a good quality, fully compliant and potable water supply to as many of our communities as possible.

SCOPE

There are currently 4400 individual properties connected to water supplies. Five public water supplies are in existence, namely the Greymouth area supply extracting water from the Grey River at Coal Creek, the Runanga/Rapahoe water scheme extracting water from the gravels of Coal Creek, the Stillwater scheme extracting water from the Grey River, the Blackball scheme extracting water from Blackball Creek, and the Dobson-Taylorville Scheme extracting water from the gravels on Omotutapu Island (in the Grey River).

Total length of reticulation = 148.028km

The old Greymouth intake at Omoto is still in existence and is being retained for emergency – (life-lines) purposes. A private water scheme exists for Cashmere Bay whilst all other areas are served through rainwater tanks or private bores. A natural supply at the ex Milk Plant in Smith Street, Greymouth, is also available for emergency use.

Other known private schemes exist at Ahaura, Gladstone, Nelson Creek and Moana

- ✧ Nelson Creek properties on private scheme = 10
- ✧ Ahaura properties on private scheme = 45
- ✧ Gladstone properties on private scheme = 24
- ✧ Moana properties on private scheme = 15

PERFORMANCE INDICATORS

<u>Primary Performance:</u>	<u>Performance Measure/Target:</u>
✧ Emergency (broken pipes, pump station outage)	✧ Respond with 2 hours
✧ Major leaks	✧ Respond with 2 hours
✧ New connections	✧ 5 days
✧ Written complaint responses	✧ 10 days
✧ Reporting of DWS transgressions to MOH	✧ within prescribed timeframes
✧ Unaccounted for water	
○ Greymouth area	○ 10%
○ Runanga-Rapahoe	○ 15%
○ Stillwater	○ 5%
○ Dobson-Taylorville	○ 15%
○ Blackball	○ 5%
✧ Compliance with water permits	✧ 100%
✧ Hydrants safety compliance	✧ 95%
✧ Number of complaints	✧ 30 p.a.
✧ Controlling total cost	✧ Per connection
✧ Water quality grading	
○ Greymouth area	○ Ab (after filtration capacity)
○ Runanga-Rapahoe	○ Bc
○ Stillwater	○ Bc
○ Dobson-Taylorville	○ Bb
○ Blackball	○ Bb
✧ Reservoir capacity	
○ Greymouth area	○ 12 hour
○ Runanga-Rapahoe	○ 10 hour
○ Stillwater	○ 24 hour
○ Dobson-Taylorville	○ 24 hour
○ Blackball	○ 24 hour
✧ Overall satisfaction rating	✧ 75%

<u>Secondary Performance:</u>	<u>Performance Measure/Target:</u>
✧ Availability of Service	✧ 99.5%
✧ Notice of planned shutdowns	✧ 24 hours
✧ Maximum duration of disruption	✧ 8 hours (4 hours for 95%)
✧ Available pressure at connection	✧ 300 kPai
✧ % of budgeted capital works completed during year	✧ 80%
✧ Works programmes completed on time, within budget and to required standard	✧ 100%

FINANCIAL INFORMATION

Budget 2004/05 \$		Budget 2005/06 \$	LTCCP 2005/06 \$
	Operating Expenditure:		
-	Employee Costs	-	-
95,292	Support Costs	85,942	194,180
561,897	Operating & Maintenance Costs	535,188	647,341
213,758	Interest Expense	219,501	216,682
312,537	Depreciation	400,951	347,845
1,183,484		1,241,582	1,406,048
	Revenue:		
(201,000)	User Charges	(208,075)	(208,075)
-	Other Revenue	-	-
(2,000)	Subsidies/Donations	-	(2,030)
-	Internal Recoveries	-	-
-	RATES - General	-	-
-	RATES - UAGC	-	-
(866,277)	RATES - Targeted	(869,776)	(1,028,411)
(1,069,277)		(1,077,851)	(1,238,516)
114,207	Net Deficit/ (Surplus)	163,731	167,532

Budget 2004/05 \$		Budget 2005/06 \$	LTCCP 2005/06 \$
	Capital Items:		
166,600	Renewal Works	172,043	172,043
298,000	New Capital	131,846	1,530,620
4,730	Debt Principal Repayment	5,839	41,765
26,000	Funding of Reserves	51,234	26,390
495,330		360,962	1,770,818
	Funded By:		
(162,000)	New Loans Raised	(35,517)	(1,534,680)
(135,000)	Funding from Reserves	(88,225)	(55,825)
(312,537)	Depreciation Funded from Operating Revenue	(237,220)	(347,845)
114,207	Operating (Surplus) Available	-	167,532
(495,330)		(360,962)	(1,770,818)
-		-	-

[6.1.5] Refuse

AIM

To provide for a safe, reliable, sustainable collection and disposal of solid waste within the district.

SCOPE

Council currently manages one landfill, namely the McLeans Landfill as a fully consented long-term refuse tip. The first cell at McLeans Landfill is due to be full by late 2005 with the second cell becoming available at that time.

This plan recognises the possibility of the facility serving the region.

Resource Centres which accept clean fill and green fill operate at Blackball, Moana, and Nelson Creek.

PERFORMANCE INDICATORS

<u>Primary Performance:</u>	<u>Performance Measure/Target:</u>
✧ Number of Complaints received	✧ 50 p.a. and reducing
✧ Bags not collected	✧ 30 cases per annum and reducing
✧ Compliance with discharge permit conditions (McLeans)	✧ 100%
✧ Compliance with discharge permit conditions at closed landfills	✧ 80%

<u>Secondary Performance:</u>	<u>Performance Measure/Target:</u>
✧ % of budgeted capital works completed during year	✧ 90%+
✧ Works programmes completed on time, within budget and to required standard	✧ 100%
✧ McLeans landfill open consented hours	✧ 100%

FINANCIAL INFORMATION

Budget 2004/05 \$		Budget 2005/06 \$	LTCCP 2005/06 \$
	<u>Operating Expenditure:</u>		
-	Employee Costs	-	-
148,389	Support Costs	75,157	94,679
623,721	Operating & Maintenance Costs	656,983	788,892
137,014	Interest Expense	145,665	129,776
219,402	Depreciation	196,250	286,673
1,128,526		1,074,056	1,300,020
	<u>Revenue:</u>		
(202,000)	User Charges	(110,605)	(521,710)
-	Other Revenue	-	-
-	Subsidies/Donations	-	-
-	Internal Recoveries	-	-
(231,645)	RATES - General	(314,794)	(139,048)
-	RATES - UAGC	-	-
(529,990)	RATES - Targeted	(577,959)	(572,342)
(963,635)		(1,003,358)	(1,233,100)
164,891	Net Deficit/ (Surplus)	70,698	66,920

Budget 2004/05 \$		Budget 2005/06 \$	LTCCP 2005/06 \$
	Capital Items:		
5,500	Renew al Works	20,808	20,808
1,383,500	New Capital	28,928	28,928
124,329	Debt Principal Repayment	69,184	131,921
57,534	Funding of Reserves	6,632	58,396
1,570,863		125,552	240,053
	Funded By:		
(1,404,000)	New Loans Raised	-	-
(112,352)	Funding from Reserves	-	(20,300)
(219,402)	Depreciation Funded from Operating Revenue	(125,552)	(286,673)
164,891	Operating (Surplus) Available	-	66,920
(1,570,863)		(125,552)	(240,053)
-		-	-



[6.2] COMMUNITY OUTCOME TWO: A THRIVING LOCAL ECONOMY CREATING OPPORTUNITY

[6.2.1] Economic Development

AIM

To, through a combination of constructive legislation, bylaws and strong leadership, facilitate economic development on a local and Regional basis.

SCOPE

Council's Economic Development drive has both a district and regional focus. Whilst the primary focus remains to develop opportunities for the district, there is a clear realisation that, for our District to be strong, our Region must be strong. Therefore, the focus on regional development is warranted.

PERFORMANCE INDICATORS

<p><u>Primary Performance:</u></p> <ul style="list-style-type: none"> ✧ Direct Council involvement in meetings of Development bodies. ✧ Feedback by Portfolio Councillors to Council ✧ Official report on activities of locally funded bodies. 	<p><u>Performance Measure/Target:</u></p> <ul style="list-style-type: none"> ✧ Portfolio Councillors will attend at least two meetings per year, one of which has to be the AGM. ✧ At least once a year. ✧ At least once a year.
<p><u>Secondary Performance:</u></p> <ul style="list-style-type: none"> ✧ Growing our economic performance. 	<p><u>Performance Measure/Target:</u></p> <ul style="list-style-type: none"> ✧ 2% p.a. minimum

FINANCIAL INFORMATION

Budget 2004/05 \$		Budget 2005/06 \$	LTCCP 2005/06 \$
	<u>Operating Expenditure:</u>		
-	Employee Costs	-	-
33,862	Support Costs	34,013	35,149
193,500	Operating & Maintenance Costs	170,500	188,283
-	Interest Expense	-	-
-	Depreciation	-	-
227,362		204,513	223,432
	<u>Revenue:</u>		
-	User Charges	-	-
-	Other Revenue	-	-
-	Subsidies/Donations	-	-
-	Internal Recoveries	-	-
(60,862)	RATES - General	(45,013)	(49,359)
-	RATES - UA GC	-	-
(171,500)	RATES - Targeted	(159,500)	(174,073)
(232,362)		(204,513)	(223,432)
(5,000)	Net Deficit/ (Surplus)	-	-

Budget 2004/05 \$		Budget 2005/06 \$	LTCCP 2005/06 \$
	Capital Items:		
-	Renew al Works	-	-
5,000	New Capital	-	-
-	Debt Principal Repayment	-	-
-	Funding of Reserves	-	-
5,000		-	-
	Funded By:		
-	New Loans Raised	-	-
-	Funding from Reserves	-	-
-	Depreciation Funded from Operating Revenue	-	-
(5,000)	Operating (Surplus) Available	-	-
(5,000)		-	-
-		-	-
-		-	-



[6.2.2] Airport

AIM

To provide a safe facility in full compliance with aviation and other safety requirements within the physical limitations of the airport.

SCOPE

- ✧ Runway 01 (approach from the south) : 921 metres
- ✧ Runway 19 (approach from the north) : 940 metres
- ✧ Total sealed runway length: 1091 metres
- ✧ The length of the airport runway as well as physical barriers on the flight approaches makes the airport unsuitable for aircraft greater than twin engine units. For this reason it is to a large extent a recreational-type airport with its management protocols in keeping with this. However, the airport does act as the base for Air West Coast, which offers a same day service to Wellington five days per week . In addition, the nearby location of the Grey Base Hospital makes it a frequent destination for the Air Ambulance and the Westpac Trust Rescue helicopter.
- ✧ The fact that the runway provides for night flying is a major asset, especially as it pertains to the air ambulance/rescue helicopter.

PERFORMANCE INDICATORS

<u>Primary Performance:</u>	<u>Performance Measure/Target:</u>
✧ Number of Complaints received	✧ 5 p.a. and reducing

<u>Secondary Performance:</u>	<u>Performance Measure/Target:</u>
✧ % of budgeted capital works completed during year	✧ 100%
✧ Works programmes completed on time, within budget and to required standard	✧ 90% and growing.

FINANCIAL INFORMATION

Budget 2004/05 \$		Budget 2005/06 \$	LTCCP 2005/06 \$
	Operating Expenditure:		
-	Employee Costs	-	-
22,050	Support Costs	29,813	28,084
39,600	Operating & Maintenance Costs	28,872	30,043
-	Interest Expense	-	-
98,626	Depreciation	47,187	-
160,276		105,872	58,127
	Revenue:		
(26,500)	User Charges	(20,165)	(27,151)
-	Other Revenue	-	-
-	Subsidies/Donations	-	-
-	Internal Recoveries	-	-
(31,456)	RATES - General	(51,946)	(44,477)
-	RATES - UA GC	-	-
-	RATES - Targeted	-	-
(57,956)		(72,111)	(71,628)
102,320	Net Deficit/ (Surplus)	33,761	(13,501)

Budget 2004/05 \$		Budget 2005/06 \$	LTCCP 2005/06 \$
	Capital Items:		
3,000	Renew al Works	4,000	5,583
-	New Capital	50,750	50,750
-	Debt Principal Repayment	-	-
6,306	Funding of Reserves	13,426	13,501
9,306		68,176	69,834
	Funded By:		
-	New Loans Raised	-	-
(13,000)	Funding from Reserves	(54,750)	(56,333)
(98,626)	Depreciation Funded from Operating Revenue	(13,426)	-
102,320	Operating (Surplus) Available	-	(13,501)
(9,306)		(68,176)	(69,834)
-		-	-



[6.2.3] Council's Property Portfolio

AIM

To manage council's property portfolio to deliver a fair income.

SCOPE

Council's property portfolio consists of:

- ✧ its building portfolio, i.e. the Civic Chambers, Runanga Service Centre, Lord St yard etc.(excl. Harbour Board owned land and retirement housing)
- ✧ its land portfolio, excl. forestry and Harbour Board owned land.
- ✧ operational areas, i.e. Kotuku Yard, etc.

PERFORMANCE INDICATORS

Primary Performance:	Performance Measure/Target:
✧ Number of Complaints about the condition of individual properties	✧ 10 p.a. and reducing
✧ Number of complaints from users in terms of non endowment land lease agreements	✧ 10 per year and reducing.

Secondary Performance:	Performance Measure/Target:
✧ % of budgeted capital works completed during year	✧ 100%
✧ Works programmes completed on time, within budget and to required standard	✧ 90% and growing.

FINANCIAL INFORMATION

Budget 2004/05 \$		Budget 2005/06 \$	LTCCP 2005/06 \$
	<u>Operating Expenditure:</u>		
-	Employee Costs	-	-
58,324	Support Costs	63,048	59,752
153,843	Operating & Maintenance Costs	175,445	163,255
11,250	Interest Expense	1,000	1,117
111,340	Depreciation	53,270	232,559
334,757		292,763	456,683
	<u>Revenue:</u>		
(141,000)	User Charges	(196,080)	(144,130)
-	Other Revenue	-	-
(3,650)	Subsidies/Donations	(2,000)	(3,705)
(123,843)	Internal Recoveries	(77,919)	(122,655)
-	RATES - General	-	-
4,476	RATES - UAGC	-	11,704
-	RATES - Targeted	-	-
(264,017)		(275,999)	(258,786)
70,740	Net Deficit/ (Surplus)	16,764	197,897

Budget 2004/05 \$		Budget 2005/06 \$	LTCCP 2005/06 \$
	Capital Items:		
23,000	Renew al Works	23,345	23,345
-	New Capital	-	-
2,000	Debt Principal Repayment	1,000	2,182
30,000	Funding of Reserves	33,476	30,450
55,000		57,821	55,977
	Funded By:		
-	New Loans Raised	-	-
(14,400)	Funding from Reserves	(21,315)	(21,315)
(111,340)	Depreciation Funded from Operating Revenue	(36,506)	(232,559)
70,740	Operating (Surplus) Available	-	197,897
(55,000)		(57,821)	(55,977)
-		-	-
-		-	-



[6.2.4] Forestry

AIM

To sell the exotic forests at the highest available price as soon as viable in order to pay off the outstanding Forest Encouragement loan. This may include the alienation of the associated land holdings as soon as possible thereafter.

While it would appear that the Kaiata land is not optimum land for forestry, Sewell Peak Block is considered by industry advisors to be good land for forestry planting. Sufficient land is available in the Sewell Peak Block area for Council to realise a return if replanted.

SCOPE

Council owns two separate forests, namely -

- ✧ Sewell Peak Block – Area 58 hectares – 30 hectares stocked (Planted 1976)
- ✧ Dobson/Kaiata Block- Area 28.4 hectares – 12 hectares stocked (Planted 1976)

The forests are harvestable but, because the necessary silviculture and other management activities had not been done according to industry experts at the appropriate times or to optimum heights in the early stages of tree growth, the quality of the timber for purposes of furniture or framing is less than good. Council has an outstanding loan of approximately \$260 000 as at 2003/4 with the New Zealand government.

PERFORMANCE INDICATORS

<u>Primary Performance:</u>	<u>Performance Measure/Target:</u>
✧ To repay the Afforestation loan to its full or negotiated value	✧ by 1 July 2006
✧ Develop a Forestry Management Plan for Council's indigenous forests by:	✧ by 31 October 2006

FINANCIAL INFORMATION

Budget 2004/05 \$		Budget 2005/06 \$	LTCCP 2005/06 \$
	<u>Operating Expenditure:</u>		
-	Employee Costs	-	-
10,254	Support Costs	9,255	10,610
1,179	Operating & Maintenance Costs	2,000	-
10,000	Interest Expense	22,300	-
-	Depreciation	-	-
21,433		33,555	10,610
	<u>Revenue:</u>		
(280,473)	User Charges	-	-
-	Other Revenue	-	-
-	Subsidies/Donations	-	-
-	Internal Recoveries	-	-
-	RATES - General	-	-
(1,529)	RATES - UAGC	(11,255)	(10,610)
-	RATES - Targeted	-	-
(282,002)		(11,255)	(10,610)
(260,569)	Net Deficit/ (Surplus)	22,300	-

Budget 2004/05 \$		Budget 2005/06 \$	LTCCP 2005/06 \$
	Capital Items:		
-	Renew al Works	-	-
-	New Capital	-	-
260,569	Debt Principal Repayment	-	-
-	Funding of Reserves	-	-
260,569		-	-
	Funded By:		
-	New Loans Raised	-	-
-	Funding from Reserves	-	-
-	Depreciation Funded from Operating Revenue	-	-
(260,569)	Operating (Surplus) Available	-	-
(260,569)		-	-
-		-	-
-		-	-



[6.2.5] Development Park

AIM

To facilitate job and opportunity creation through making available industrial/service industry land at attractive conditions.

SCOPE

Current interest in the development is high.

PERFORMANCE INDICATORS

<u>Primary Performance:</u>	<u>Performance Measure/Target:</u>
✧ Sale/lease of properties to new investors	✧ 3 per year
✧ New jobs created	✧ 10 p.a.
✧ Net jobs gain (difference between new jobs created and jobs lost)	✧ 4 per annum.

FINANCIAL INFORMATION

Budget 2004/05 \$		Budget 2005/06 \$	LTCCP 2005/06 \$
	<u>Operating Expenditure:</u>		
-	Employee Costs	-	-
17,838	Support Costs	17,962	18,513
25,000	Operating & Maintenance Costs	20,000	25,375
-	Interest Expense	-	-
-	Depreciation	-	-
42,838		37,962	43,888
	<u>Revenue:</u>		
(50,000)	User Charges	-	(50,750)
-	Other Revenue	-	-
-	Subsidies/Donations	-	-
-	Internal Recoveries	-	-
-	RATES - General	-	-
(17,838)	RATES - UAGC	-	(18,513)
-	RATES - Targeted	-	-
(67,838)		-	(69,263)
(25,000)	Net Deficit/ (Surplus)	37,962	(25,375)

Budget 2004/05 \$		Budget 2005/06 \$	LTCCP 2005/06 \$
	Capital Items:		
-	Renew al Works	-	-
-	New Capital	-	-
-	Debt Principal Repayment	-	-
50,000	Funding of Reserves	-	50,750
50,000		-	50,750
	Funded By:		
-	New Loans Raised	-	-
(25,000)	Funding from Reserves	(37,962)	(25,375)
-	Depreciation Funded from Operating Revenue	-	-
(25,000)	Operating (Surplus) Available	37,962	(25,375)
(50,000)		-	(50,750)
-		-	-
-		-	-



[6.2.6] Parking

AIM

To provide parking in the Greymouth central business district, Moana and elsewhere on a pro-active basis so as not to be a deterrent for development and, at the same time, to provide for safety and convenience for users.

SCOPE

The Greymouth central business district provides in excess of 900 public parking spaces, on and off-street. Based on the reality that Greymouth is the Regional shopping centre, available parking is insufficient. This, together with a shoppers' preference to park as close as possible to their shopping destinations, makes the provision of more parking highly desirable.

The provision of parking in Ahau Street, Moana, is a priority to relieve the demand for parking during long weekends and during the summer holidays. This demand is set to increase even further as the township sees further development.

PERFORMANCE INDICATORS

<u>Primary Performance:</u>	<u>Performance Measure/Target:</u>
✧ Addressing parking shortfalls per the Parking Management Plan.	✧ 10% per annum
✧ Complaints re parking facilities	✧ 10 p.a. and reducing
✧ Coverage of all areas in CBD by Parking Warden per week	✧ 85% subject that areas not covered will be priority for the next week.

FINANCIAL INFORMATION

Budget 2004/05 \$		Budget 2005/06 \$	LTCCP 2005/06 \$
	Operating Expenditure:		
18,052	Employee Costs	18,628	18,508
37,232	Support Costs	46,275	38,450
10,500	Operating & Maintenance Costs	10,500	17,256
-	Interest Expense	-	-
14,698	Depreciation	7,032	-
80,482		82,435	74,214
	Revenue:		
(32,950)	User Charges	(35,172)	(35,172)
-	Other Revenue	-	-
(2,000)	Subsidies/Donations	(2,030)	(2,030)
-	Internal Recoveries	-	-
(50,834)	RATES - General	(58,201)	(57,312)
-	RATES - UAGC	-	-
-	RATES - Targeted	-	-
(85,784)		(95,403)	(94,514)
(5,302)	Net Deficit/ (Surplus)	(12,968)	(20,300)

Budget 2004/05 \$		Budget 2005/06 \$	LTCCP 2005/06 \$
	Capital Items:		
-	Renew al Works	-	-
-	New Capital	75,000	76,125
-	Debt Principal Repayment	-	-
20,000	Funding of Reserves	20,000	20,300
20,000		95,000	96,425
	Funded By:		
-	New Loans Raised	-	-
-	Funding from Reserves	(75,000)	(76,125)
(14,698)	Depreciation Funded from Operating Revenue	(7,032)	-
(5,302)	Operating (Surplus) Available	(12,968)	(20,300)
(20,000)		(95,000)	(96,425)
-		-	-
-		-	-



[6.2.7] Port of Greymouth

AIM

Navigation Safety

- ✧ To provide for the safety of navigation within the Greymouth Harbour District.

Port Facilities

- ✧ To operate, maintain, and where viable, enhance port and harbour facilities within the Greymouth Harbour District and services for, the safe, secure, effective, and efficient movement of cargo by sea transport and the servicing of the fishing industry and recreational vessels, in a manner that enhances the environment or avoids, remedies, or mitigates adverse effects on the environment.
- ✧ To promote development of the district and regional economies through provision of viable transport options for West Coast industry.
- ✧ In the longer term provide a financial return on the port assets owned by the Grey District community.

Community Services

- ✧ To plan, maintain and operate the port as a designated “lifeline utility” in Schedule 1 of the Civil Defence Emergency Management Act 2002, provide harbour works which also contribute to control of sea and river erosion and floods and provide for community use of marine recreational and heritage aspects of the port.

SCOPE

- ✧ Strategic Significance

The Port is one of only 3 navigable sea-ports in the West Coast Region and the only port in Grey District, thus creating strategic significance for transport and the fishing industry. The port can accommodate vessels up to 109 metres length and about 5.5 metres draught, and provide competitive cargo shipping services to the North Island and Australia, with opportunities for transshipment to larger vessels at deepwater ports in Australia and New Zealand.

In the event of a catastrophic earthquake disabling rail and road systems, the Port may be a key access point for the West Coast.

The Council has resolved that the Port of Greymouth be included in its “Policy on Significance” as a strategic asset pursuant to Section 90(2) of the Local Government Act 2002. A Port Development Strategic Plan and Business Plan are maintained.

Strategic planning for the port as an integral part of the West Coast transport system is carried out as part of the “coastal shipping” component and integrated with the West Coast Regional Land Transport Strategy under the Land Transport Management Act 2003.

- ✧ Navigation Safety

Includes provision, maintenance, planning, development and operation of breakwaters, signals, and beacons, hydro graphic survey (soundings), monitoring of entrance and river conditions, pilotage, navigation safety advice, regulation and control of navigation safety, and provision of navigation safety bylaws and enforcement of the bylaws.

- ✧ Port Facilities

Includes provision, maintenance, planning, development, marketing and operation of wharves, berthages, moorings, cranes, lighting, cargo and other storage (covered and outside) and stockpile management, water and electrical supplies, rubbish collection, dredging, vessel and cargo servicing and stevedoring, border control, maritime security and quarantine facilities, customs controlled areas, marine oil spill and hazardous substance control in respect of port owned operations and facilities, slipway facilities, diving services, and launch operations.

- ✧ Community Services

Includes participation in civil defence emergency management planning and ensuring the port is able to operate to its fullest possible extent as a “lifeline utility” during and after an emergency; maintaining structures (other than those adjacent to leased land) and buildings that contribute to control of erosion and floods; provision of land for floodwalls; provision of roads, parking, rubbish facilities, landscaping, provision of port land for recreation purposes; co-operating with Greymouth Heritage Trust and NZ Maritime Heritage Trails

Board in planning, protecting and developing Coal River Park and heritage assets involving port land and facilities.

The port provides for:

- ✧ Navigation Safety Services
 - breakwaters and river training walls
 - port location / landfall light
 - entrance dangerous warning light
 - beacons
 - survey and pilot launch
 - hydro graphic survey and distribution of sounding plans to users
 - dredging contracted from Buller Port Services Ltd
 - pilotage contracted from licensed pilots
 - navigation information and advice
 - harbour marine radio
- ✧ Cargo Port
 - turning circle for 109 metre length vessels
 - 440 metres of berthage
 - 5 mooring deadmen, plus mooring piles
 - 5500 m2 of storage land for coal, with a capacity of 20,000 tonnes, served with resource consented run-off control, treatment and monitoring, dust monitoring and suppression sprinklers, truck wash
 - 6500 m2 of storage land for aggregate, timber and general cargo
 - 1500 m2 of covered storage space, including Customs Bond Store
 - two 12 tonne capacity wharf cranes
 - 800 tonnes per hour conveyor ship loader (owned by Sea-Tow Ltd) available lighting, electricity, water supply and rubbish collection for vessels
 - licensed Customs Controlled Area and Biosecurity Quarantine Rubbish Transitional Facility enabling servicing of vessels arriving from / departing to other countries
 - road access
 - railway access within 1 kilometre
 - 3 hectares of adjacent land available for development for storage and direct rail access
 - vessel mooring and stevedoring services
- ✧ Fishing Port
 - 240 metres of fish unloading wharf, serving 2 Greymouth processing plants and plants elsewhere
 - 60 metres of fuelling berths
 - 32 individual fishing vessel finger berths
 - 170 metres of fishing vessel lay up berths
 - one 500kg capacity fish unloading crane (5 other 500kg fish unloading cranes owned by processing companies)
 - lighting, electricity, water supply and rubbish collection for vessels
 - Marine Services
 - slipway with 3 cradles, able to slip vessels up to 150 tonnes weight, 3.1 m draught, 17m keel length, 7.6m beam
 - passenger and freight licensed launch
 - work boat
 - grab dredge (laid up) and dredging barge (on hire)
 - diving services
 - ancillary vehicles, vessels, plant and equipment
 - storage buildings
- ✧ Community, Recreational Cultural and Heritage Facilities
 - passenger wharf for recreational and tourist vessels
 - berthages and mooring sites for recreational vessels.
 - site for recreational vessel launching ramp (maintained by recreational interests)
 - line fishing sites
 - Coal River Park, Harbour Board Building and historical records
 - passive viewing sites at breakwaters and other areas
 - contribution of wharf structures, and breakwaters to control of floods and coastal erosion



PERFORMANCE INDICATORS

Primary Performance:	Performance Measure/Target:
<ul style="list-style-type: none"> ✧ Navigation safety advisory and control services available 24 hours per day / 365 days per year ✧ Hydrographical surveys undertaken as per performance measure subject to weather, sea, and river conditions and vessel availability ✧ Cargo shipping services available ✧ Slipway availability ✧ Number of associated client complaints 	<ul style="list-style-type: none"> ✧ Harbourmaster appointed by 30 November 2004. ✧ Failure of beacons and warning lights notified to users via Greymouth Maritime Radio within 1 hour of notification of failure to Port Management and fixed within 24 hours subject to parts availability. ✧ Entrance soundings before each deep draft vessel, after each storm event which could change depths, and at least once per month. ✧ River channel and berth soundings at least once per 6 months. ✧ Lagoon soundings at least once per year. ✧ Soundings distributed to users within 3 hours of survey vessel return. ✧ 24 hours / day, 365 days per year, subject to weather, sea, and river conditions. ✧ In normal working hours to suitable vessels, as booked, subject to delays caused by other vessels, and user not in debt for slipway services. ✧ 5 p.a. and reducing

Secondary Performance:	Performance Measure/Target:
<ul style="list-style-type: none"> ✧ % of budgeted capital works completed during year ✧ Works programmes completed on time, within budget and to required standard 	<ul style="list-style-type: none"> ✧ 95% ✧ 100%

FINANCIAL INFORMATION

Budget 2004/05 \$		Budget 2005/06 \$	LTCCP 2005/06 \$
	<u>Operating Expenditure:</u>		
311,394	Employee Costs	395,074	316,065
62,677	Support Costs	65,488	64,998
1,111,062	Operating & Maintenance Costs	741,177	777,229
81,777	Interest Expense	439,631	453,845
187,774	Depreciation	304,166	304,166
1,754,684		1,945,536	1,916,303
	<u>Revenue:</u>		
(1,610,227)	User Charges	(1,709,060)	(3,363,892)
-	Other Revenue	-	-
-	Subsidies/Donations	-	-
(42,820)	Internal Recoveries	(43,463)	(43,463)
-	RATES - General	-	-
-	RATES - UAGC	-	-
-	RATES - Targeted	-	-
(1,653,047)		(1,752,523)	(3,407,355)
101,637	Net Deficit/ (Surplus)	193,014	(1,491,052)

Budget 2004/05 \$		Budget 2005/06 \$	LTCCP 2005/06 \$
	Capital Items:		
125,000	Renew al Works	110,000	139,055
837,000	New Capital	9,561,250	8,210,335
45,485	Debt Principal Repayment	364,209	267,465
15,618	Funding of Reserves	126	8,266
1,023,103		10,035,584	8,625,121
	Funded By:		
(500,000)	New Loans Raised	(9,560,000)	(6,597,500)
(436,966)	Funding from Reserves	(364,432)	(232,403)
(187,774)	Depreciation Funded from Operating Revenue	(111,152)	(304,166)
101,637	Operating (Surplus) Available	-	(1,491,052)
(1,023,103)		(10,035,584)	(8,625,121)
-		-	-



[6.3] COMMUNITY OUTCOME THREE: ACCESS TO QUALITY MEDICAL SERVICES

[6.3.1] Cooperation with DHB & MOH

AIM

To establish functional co-operative arrangements with appropriate service providers to achieve this outcome.

SCOPE

Medical health services are not a local government function. Council's role is therefore one of advocacy and empowerment. The co-operation of appropriate service providers i.e. the WCDHB, Private health practitioners, St John Ambulance etc is necessary to achieve this outcome.

Service providers to be involved include:

- ✧ The Ministry of Health
- ✧ Crown Public Health
- ✧ The West Coast District Health Board
- ✧ Local health practitioners

PERFORMANCE INDICATORS

Grey District Council

<u>Primary Performance:</u>	<u>Performance Measure/Target:</u>
✧ Putting draft agreements to the relevant parties for negotiation.	✧ 31 May 2004
✧ Securing agreement with service providers or alternatively reporting failure to do so to public	✧ 2004/5 Annual Report (August 2005)
✧ Incorporating agreed performance measures in LTCCP and reporting against them	✧ 2006/7 LTCCP and subsequent Annual Reports

FINANCIAL INFORMATION

Budget 2004/05 \$		Budget 2005/06 \$	LTCCP 2005/06 \$
	<u>Operating Expenditure:</u>		
-	Employee Costs	-	-
15,490	Support Costs	11,053	16,135
500	Operating & Maintenance Costs	500	508
-	Interest Expense	-	-
-	Depreciation	-	-
15,990		11,553	16,643
	<u>Revenue:</u>		
-	User Charges	-	-
-	Other Revenue	-	-
-	Subsidies/Donations	-	-
-	Internal Recoveries	-	-
-	RATES - General	-	-
(15,990)	RATES - UAGC	(11,553)	(16,643)
-	RATES - Targeted	-	-
(15,990)		(11,553)	(16,643)
-	Net Deficit/ (Surplus)	-	-



[6.4] COMMUNITY OUTCOME FOUR: AN ATTRACTIVE DISTRICT WHERE RESIDENTS WANT TO BE

[6.4.1] District Planning

AIM

To, through the positive application of an enabling District Plan and associated processes, facilitate harmonious development within the district with special emphasis on the management of natural and physical resources sustainability, access to resources for the social, cultural, economic and environmental wellbeing of the community and protection of individual and property rights.

SCOPE

The Grey District Plan is generally recognised as being “liberal” and empowering. The Planning Division of Council deals with a high number of Resource Consents, including notified and limited notification applications. This, together with the extensive processing regimes involved gives planning a rather unfortunate reputation with at times conflict arising between resource users and those seeking differing outcomes.

Planning also includes the various non-RMA plans and processes the Council has determined to be required. Examples of this are the Punakaiki Development Plan, the Brunner Plan and consideration of other development issues. These processes then feed into the District Plan and the various other planning documents, i.e. financial plans and infrastructure plans.

PERFORMANCE INDICATORS

Primary Performance:	Performance Measure/Target:
✧ Number of Resource Consents processed within the allowable time.	✧ 90% per annum and growing
✧ Complaints re process	✧ 30 p.a. and reducing
✧ Number of consents dealt with through draft conditions rather than the formal process, where this is acceptable to the applicant.	✧ 50%

FINANCIAL INFORMATION

Budget 2004/05 \$		Budget 2005/06 \$	LTCCP 2005/06 \$
	Operating Expenditure:		
7,000	Employee Costs	7,045	7,105
221,138	Support Costs	236,723	229,395
236,115	Operating & Maintenance Costs	167,540	172,768
-	Interest Expense	-	-
-	Depreciation	-	-
464,253		411,308	409,268
	Revenue:		
(48,750)	User Charges	(54,553)	(49,481)
-	Other Revenue	-	-
-	Subsidies/Donations	-	-
-	Internal Recoveries	-	-
(369,957)	RATES - General	(345,584)	(373,991)
-	RATES - UAGC	-	-
-	RATES - Targeted	-	-
(418,707)		(400,137)	(423,472)
45,546	Net Deficit/ (Surplus)	11,171	(14,204)

Budget 2004/05 \$		Budget 2005/06 \$	LTCCP 2005/06 \$
	Capital Items:		
-	Renew al Works	-	-
45,000	New Capital	45,000	45,675
-	Debt Principal Repayment	-	-
10,454	Funding of Reserves	14,204	14,204
55,454		59,204	59,879
	Funded By:		
-	New Loans Raised	-	-
(101,000)	Funding from Reserves	(70,375)	(45,675)
-	Depreciation Funded from Operating Revenue	-	-
45,546	Operating (Surplus) Available	11,171	(14,204)
(55,454)		(59,204)	(59,879)
-		-	-



[6.4.2] Civic Centre

AIM

To develop and maintain the Greymouth Indoor Sport Centre to optimally provide for the needs of users whilst, at the same time, striving to close the present gap between expenditure and income.

SCOPE

The Indoor Sport Centre provides for:

- ✧ A basic gymnasium
- ✧ A climbing wall

The following sports -

- ✧ Badminton
- ✧ Volleyball
- ✧ Basketball
- ✧ Indoor Hockey
- ✧ Indoor Soccer

Apart from a spectator gallery, a range of changing rooms, showers, toilets and storage, the centre provides a kitchen and reception area and manager's office.

PERFORMANCE INDICATORS

<u>Primary Performance:</u>	<u>Performance Measure/Target:</u>
✧ Number hours per year occupied.	✧ 25% p.a. and increasing by 5% p.a.
✧ Number of Regional events staged	✧ 3 pa
✧ Number of National events staged	✧ 1 pa
✧ Number of International events staged	✧ 1 every three years
✧ Number of Complaints re the building facility and equipment	✧ 10 per year
✧ Satisfaction Survey	✧ 80%pa

FINANCIAL INFORMATION

Budget 2004/05 \$		Budget 2005/06 \$	LTCCP 2005/06 \$
<u>Operating Expenditure:</u>			
13,900	Employee Costs	15,477	14,250
22,890	Support Costs	26,295	23,573
35,145	Operating & Maintenance Costs	38,152	36,179
-	Interest Expense	-	-
28,737	Depreciation	25,059	-
100,672		104,982	74,002
<u>Revenue:</u>			
(18,000)	User Charges	(24,470)	(19,285)
-	Other Revenue	-	-
-	Subsidies/Donations	-	-
-	Internal Recoveries	-	-
-	RATES - General	-	-
(55,435)	RATES - UAGC	(62,953)	(56,239)
-	RATES - Targeted	-	-
(73,435)		(87,423)	(75,524)
27,237	Net Deficit/ (Surplus)	17,559	(1,522)

Budget 2004/05 \$		Budget 2005/06 \$	LTCCP 2005/06 \$
	Capital Items:		
4,000	Renew al Works	9,000	4,060
-	New Capital	-	-
-	Debt Principal Repayment	-	-
-	Funding of Reserves	-	-
4,000		9,000	4,060
	Funded By:		
-	New Loans Raised	-	-
(2,500)	Funding from Reserves	(1,500)	(2,538)
(28,737)	Depreciation Funded from Operating Revenue	(7,500)	-
27,237	Operating (Surplus) Available	-	(1,522)
(4,000)		(9,000)	(4,060)
-		-	-
-		-	-



[6.4.3] Library

AIM

To provide for both the leisure reading requirements as well as specialist study requirements of readers.

SCOPE

The Greymouth Library has seen a full re-modelling and upgrade and is a popular venue. It holds a book stock of 31,800 volumes with 8,118 registered members. Since its modernisation the library is increasingly serving as a social meeting destination with users enjoying the modern, serene environment to catch up on the wide selection of magazines or the daily newspapers.

The Runanga Library holds a book stock of 3,400 with 305 registered members. It is open for limited hours only.

PERFORMANCE INDICATORS

Primary Performance:	Performance Measure/Target:
✧ Number books issued per year	✧ 120,000... and increasing by 2% p.a.
✧ Number of registered members	✧ 8,314 and increasing by 2% p.a
✧ Number of Complaints re the facility	✧ 5 p.a. and decreasing

FINANCIAL INFORMATION

Budget 2004/05 \$		Budget 2005/06 \$	LTCCP 2005/06 \$
Operating Expenditure:			
198,680	Employee Costs	200,605	203,677
62,552	Support Costs	55,341	63,586
50,981	Operating & Maintenance Costs	59,125	51,746
26,000	Interest Expense	26,390	26,390
100,671	Depreciation	87,785	15,641
438,884		429,246	361,040
Revenue:			
(51,500)	User Charges	(51,518)	(51,258)
-	Other Revenue	-	-
-	Subsidies/Donations	-	-
-	Internal Recoveries	-	-
-	RATES - General	-	-
(316,713)	RATES - UAGC	(323,416)	(324,591)
-	RATES - Targeted	-	-
(368,213)		(374,934)	(375,849)
70,671	Net Deficit/ (Surplus)	54,312	(14,809)

Budget 2004/05 \$		Budget 2005/06 \$	LTCCP 2005/06 \$
	Capital Items:		
40,000	Renew al Works	40,600	40,600
9,100	New Capital	1,523	1,523
-	Debt Principal Repayment	-	-
(1,500)	Funding of Reserves	1,500	(1,523)
47,600		43,623	40,600
	Funded By:		
-	New Loans Raised	-	-
(17,600)	Funding from Reserves	(10,150)	(10,150)
(100,671)	Depreciation Funded from Operating Revenue	(33,473)	(15,641)
70,671	Operating (Surplus) Available	-	(14,809)
(47,600)		(43,623)	(40,600)
-		-	-
-		-	-



[6.4.4] Reserves

AIM

To provide for the management of reserves and associated facilities for the maximum enjoyment of the communities involved.

SCOPE

Council manages a number of parks, reserves and open spaces and acts as custodian of a number of reserves for the use and enjoyment of the respective communities.

PERFORMANCE INDICATORS

<u>Primary Performance:</u>	<u>Performance Measure/Target:</u>
✧ Parks mowed to required standards and agreed frequencies	✧ 90% p.a. and increasing
✧ Number of Complaints about	✧ 10 p.a

FINANCIAL INFORMATION

Budget 2004/05 \$		Budget 2005/06 \$	LTCCP 2005/06 \$
	<u>Operating Expenditure:</u>		
-	Employee Costs	-	-
31,101	Support Costs	27,958	29,103
198,800	Operating & Maintenance Costs	197,570	196,758
-	Interest Expense	-	-
17,684	Depreciation	15,420	21,300
247,585		240,949	247,161
	<u>Revenue:</u>		
(3,000)	User Charges	(2,030)	(3,045)
-	Other Revenue	-	-
-	Subsidies/Donations	-	-
-	Internal Recoveries	-	-
(290,401)	RATES - General	(234,998)	(237,737)
-	RATES - UAGC	-	-
-	RATES - Targeted	-	-
(293,401)		(237,028)	(240,782)
(45,816)	Net Deficit/ (Surplus)	3,920	6,379

Budget 2004/05 \$		Budget 2005/06 \$	LTCCP 2005/06 \$
	Capital Items:		
11,500	Renew al Works	11,500	11,876
72,000	New Capital	27,300	23,345
-	Debt Principal Repayment	-	-
-	Funding of Reserves	-	-
83,500		38,800	35,221
	Funded By:		
-	New Loans Raised	-	-
(20,000)	Funding from Reserves	(27,300)	(20,300)
(17,684)	Depreciation Funded from Operating Revenue	(11,500)	(21,300)
(45,816)	Operating (Surplus) Available	-	6,379
(83,500)		(38,800)	(35,221)
-		-	-



[6.4.5] Rest Rooms

AIM

To provide clean, convenient public toilets for the benefit of local and visiting public.

SCOPE

Council owns, manages and maintains a total of 11 public toilet blocks, namely

- ✧ - Tainui Street, Greymouth
- ✧ - Women's Centre, Tarapuhi Street (Limited Hours)
- ✧ - Tarapuhi Street
- ✧ - Shakespeare Street
- ✧ - Anzac Park- Iveagh Bay
- ✧ - Moana (2 sites)
- ✧ - Runanga
- ✧ - Gladstone Memorial Park (Limited hours)
- ✧ - Karoro Cemetery

The Tainui Street facilities are still relatively new whilst the Iveagh Bay toilets have been upgraded recently. The remainder of the facilities are old and, in more than one way, uninviting.

Council assists the Blackball Community Association financially in recognition of the fact that the association's toilets in Blackball are used as public toilets.

PERFORMANCE INDICATORS

Primary Performance:

- ✧ Number of complaints re services
- ✧ Restrooms and Conveniences maintained to required standards and agreed frequencies

Performance Measure/Target:

- ✧ 10 p.a. and reducing
- ✧ 95% and increasing

FINANCIAL INFORMATION

Budget 2004/05 \$		Budget 2005/06 \$	LTCCP 2005/06 \$
	<u>Operating Expenditure:</u>		
-	Employee Costs	-	-
27,837	Support Costs	20,863	29,019
90,422	Operating & Maintenance Costs	93,813	93,118
-	Interest Expense	-	-
4,999	Depreciation	4,359	-
123,258		119,035	122,137
	<u>Revenue:</u>		
-	User Charges	-	-
-	Other Revenue	-	-
-	Subsidies/Donations	-	-
-	Internal Recoveries	-	-
(243,259)	RATES - General	(156,126)	(254,087)
-	RATES - UAGC	-	-
-	RATES - Targeted	-	-
(243,259)		(156,126)	(254,087)
(120,001)	Net Deficit/ (Surplus)	(37,091)	(131,950)

Budget 2004/05 \$		Budget 2005/06 \$	LTCCP 2005/06 \$
	Capital Items:		
20,000	Renew al Works	30,450	30,450
105,000	New Capital	11,000	101,500
-	Debt Principal Repayment	-	-
-	Funding of Reserves	-	-
125,000		41,450	131,950
	Funded By:		
-	New Loans Raised	-	-
-	Funding from Reserves	-	-
(4,999)	Depreciation Funded from Operating Revenue	(4,359)	-
(120,001)	Operating (Surplus) Available	(37,091)	(131,950)
(125,000)		(41,450)	(131,950)
-		-	-
-		-	-



[6.4.6] Swimming Baths

AIM

To provide good, safe and accessible facilities for the swimming public and recreational users.

SCOPE

Council manages two swimming pools, namely the Greymouth and Runanga Pools. The Greymouth Pool, in spite of its age, poor changing room facilities, humidity and acoustic problems, accommodates 30,000 patrons per year.

The Runanga Pool also has issues with substandard changing room facilities. This facility accommodates 1,000 patrons per season.

Council has already resolved in principle to replace the Greymouth Pool and facilities at a cost of \$4 million and a fundraising Trust has been created to find the necessary financing. Council also in principle accepted an offer of a voluntary fundraising effort to cover in the Runanga Pool.

It is expected that the utilisation of both pools may double after the implementation of the upgrades.

Council Assists the Blackball Community Trust financially in recognition of the Swimming Pool run by the Trust for that community.

PERFORMANCE INDICATORS

<u>Primary Performance:</u> <ul style="list-style-type: none">✧ 95% and increasing✧ Number of users each year (separately for the two pools)✧ Duration of in-season pool closures for maintenance	<u>Performance Measure/Target:</u> <ul style="list-style-type: none">✧ 10 p.a. and reducing✧ Greymouth: 30,000 p.a.✧ Runanga: 1,000 p.a.✧ 2 days maximum
<u>Secondary Performance:</u> <ul style="list-style-type: none">✧ Facilitating a Trust for Fundraising for a new "aqua centre"✧ Funds accrued for new aqua centre.	<u>Performance Measure/Target:</u> <ul style="list-style-type: none">✧ 1 July 2005b✧ Jul 2006 - 25%✧ Jul 2007 - 50%✧ Jul 2008 - 75%✧ Jul 2009 - 100%

FINANCIAL INFORMATION

Budget 2004/05 \$		Budget 2005/06 \$	LTCCP 2005/06 \$
	<u>Operating Expenditure:</u>		
92,830	Employee Costs	99,068	95,164
26,731	Support Costs	27,227	27,594
70,900	Operating & Maintenance Costs	77,261	77,597
-	Interest Expense	-	-
8,637	Depreciation	7,532	15,606
199,098		211,089	215,961
	<u>Revenue:</u>		
(39,800)	User Charges	(40,480)	(41,209)
-	Other Revenue	-	-
(110,000)	Subsidies/Donations	(5,075)	(5,075)
-	Internal Recoveries	-	-
-	RATES - General	-	-
(156,661)	RATES - UAGC	(163,077)	(159,146)
-	RATES - Targeted	-	-
(306,461)		(208,632)	(205,430)
(107,363)	Net Deficit/ (Surplus)	2,457	10,531

Budget 2004/05 \$		Budget 2005/06 \$	LTCCP 2005/06 \$
	<u>Capital Items:</u>		
6,000	Renewal Works	-	-
150,000	New Capital	-	-
-	Debt Principal Repayment	-	-
-	Funding of Reserves	7,816	7,816
156,000		7,816	7,816
	<u>Funded By:</u>		
-	New Loans Raised	-	-
(40,000)	Funding from Reserves	(2,741)	(2,741)
(8,637)	Depreciation Funded from Operating Revenue	(5,075)	(15,606)
(107,363)	Operating (Surplus) Available	-	10,531
(156,000)		(7,816)	(7,816)
-		-	-

[6.4.7] Events Management

AIM

To add to the physical health, well-being and enjoyment of residents, young and old, through recreation and events.

SCOPE

Council arranges the following events for the enjoyment of our residents through an agency agreement with Sport Canterbury/West Coast.

- ✧ Shantytown Shebang
- ✧ A variety of school holiday programmes
- ✧ The River Regatta
- ✧ The New Years Eve event
- ✧ Guinness Games
- ✧ Best house/street Christmas lights competition
- ✧ Other miscellaneous events and functions.

Council also financially supports other events, i.e. the Greymouth Street Motorcycle Race whilst its officers are involved in a number of other events. Through its support to GROW, Council is also involved in events like the GROW Forum, the Christmas Parade and "Buskers".

PERFORMANCE INDICATORS

<u>Primary Performance:</u>	<u>Performance Measure/Target:</u>
✧ Number of Events organised	✧ 15 p.a.
✧ Growth in number of participants in events	✧ 1000 p.a. and rising
✧ Number of events enjoying support of more than 1500 people	✧ 3
✧ Number of bigger events showing growth in excess of 15% p.a	✧ 2

<u>Secondary Performance:</u>	<u>Performance Measure/Target:</u>
✧ Establishment of major events that win our District national acclaim	✧ 1 July 2007

FINANCIAL INFORMATION

Budget 2004/05 \$		Budget 2005/06 \$	LTCCP 2005/06 \$
	<u>Operating Expenditure:</u>		
-	Employee Costs	-	-
18,134	Support Costs	20,502	18,754
121,750	Operating & Maintenance Costs	116,050	123,576
-	Interest Expense	-	-
-	Depreciation	-	-
139,884		136,552	142,330
	<u>Revenue:</u>		
-	User Charges	-	-
-	Other Revenue	-	-
-	Subsidies/Donations	-	-
-	Internal Recoveries	-	-
(139,884)	RATES - General	(136,552)	(142,330)
-	RATES - UAGC	-	-
-	RATES - Targeted	-	-
(139,884)		(136,552)	(142,330)
-	Net Deficit/ (Surplus)	-	-



[6.4.8] Cemeteries

AIM

To provide, maintain and manage cemeteries in our district that, at all times, reflect our respect for those resting there and also to comply with statutory requirements.

SCOPE

Council manages 11 cemeteries throughout the district, whilst another two, Moonlight Cemetery and Dunganville Cemetery, are not officially maintained because of reasons of inaccessibility. Currently available cemeteries are:

- ✧ Ahaura
- ✧ Barrytown
- ✧ Gladstone
- ✧ Karoro
- ✧ Stillwater
- ✧ Blackball

The (new) Gladstone Memorial Park is expected to provide for the needs of our district for many years to come.

PERFORMANCE INDICATORS

<u>Primary Performance:</u>	<u>Performance Measure/Target:</u>
✧ Graves available within 48 hours notice except for Sundays	✧ 100% of the time
✧ Maintenance carried out to required standards	✧ 95% of the time.

FINANCIAL INFORMATION

Budget 2004/05 \$		Budget 2005/06 \$	LTCCP 2005/06 \$
<u>Operating Expenditure:</u>			
-	Employee Costs	-	-
24,851	Support Costs	25,173	27,705
103,078	Operating & Maintenance Costs	104,882	104,623
-	Interest Expense	-	-
468	Depreciation	408	-
128,397		130,463	132,328
<u>Revenue:</u>			
(29,700)	User Charges	(30,736)	(30,736)
-	Other Revenue	-	-
(1,494)	Subsidies/Donations	(1,517)	(1,516)
-	Internal Recoveries	-	-
-	RATES - General	-	-
(96,735)	RATES - UAGC	(102,802)	(100,076)
-	RATES - Targeted	-	-
(127,929)		(135,055)	(132,328)
468	Net Deficit/ (Surplus)	(4,592)	-

Budget 2004/05 \$	Budget 2005/06 \$	LTCCP 2005/06 \$
Capital Items:		
- Renew al Works	20,300	20,300
- New Capital	5,000	-
- Debt Principal Repayment	-	-
- Funding of Reserves	-	-
-	25,300	20,300
Funded By:		
- New Loans Raised	-	-
- Funding from Reserves	(20,300)	(20,300)
(468) Depreciation Funded from Operating Revenue	(408)	-
468 Operating (Surplus) Available	(4,592)	-
-	(25,300)	(20,300)
-	-	-
-	-	-



[6.4.9] Amenity Management

AIM

To maintain good amenity values throughout the district through dedicated encouragement supported by sensitive application of legislation.

SCOPE

One of the more regular complaints received is about the amenity and social values of individual properties detracting from their immediate environment. The community through feedback to the Council has signalled it wants Council to take an active role in amenity issues wider than those based on private properties, for example the control of structures and activities relating to whitebaiting on the Grey River floodwall. The Council also has wider legislative functions than those related properties that are also dealt with in this area, i.e. signs, licences etc. The application of legislation holds the key to success but public buy-in and encouragement is deemed the more effective approach

The improvement of the visual/social character of our district achieved very strong support in the identification of community outcomes.

PERFORMANCE INDICATORS

<u>Primary Performance:</u>	<u>Performance Measure/Target:</u>
✧ Number of properties tidied up through motivation.	✧ 5 p.a. and rising
✧ Number of properties tidied up through legislative coercion.	✧ 10 p.a. and reducing
✧ Number of prosecutions taken for non property related offences	✧ 3 p.a. and reducing

FINANCIAL INFORMATION

Budget 2004/05 \$		Budget 2005/06 \$	LTCCP 2005/06 \$
	<u>Operating Expenditure:</u>		
-	Employee Costs	1,500	-
70,825	Support Costs	86,468	73,175
49,400	Operating & Maintenance Costs	50,141	50,141
-	Interest Expense	-	-
-	Depreciation	-	-
120,225		138,109	123,316
	<u>Revenue:</u>		
(35,350)	User Charges	(35,882)	(35,880)
-	Other Revenue	-	-
-	Subsidies/Donations	-	-
-	Internal Recoveries	-	-
(84,875)	RATES - General	(102,227)	(87,436)
-	RATES - UAGC	-	-
-	RATES - Targeted	-	-
(120,225)		(138,109)	(123,316)
-	Net Deficit/ (Surplus)	-	-

[6.4.10] Council's In-House Task Force

AIM

To achieve outcomes of a physical works nature which cannot viably be contracted to Council's works contractor.

SCOPE

Council's task force undertakes a variety of tasks and duties which cannot be viably contracted out. This involves the upkeep of council property and menial assistance to deserving individuals where this does not compete with commercial contractors or other social services available through other community welfare agencies.

PERFORMANCE INDICATORS

<u>Primary Performance:</u>	<u>Performance Measure/Target:</u>
✧ Number of properties tidied up on an ongoing basis	✧ 25..p.a. and rising
✧ Number of other tasks fulfilled.	✧ 300 p.a. and reducing

FINANCIAL INFORMATION

Budget 2004/05 \$		Budget 2005/06 \$	LTCCP 2005/06 \$
	<u>Operating Expenditure:</u>		
36,572	Employee Costs	39,087	37,491
11,283	Support Costs	11,582	11,694
7,000	Operating & Maintenance Costs	5,000	7,105
-	Interest Expense	-	-
-	Depreciation	-	-
54,855		55,669	56,290
	<u>Revenue:</u>		
-	User Charges	-	-
-	Other Revenue	-	-
-	Subsidies/Donations	-	-
-	Internal Recoveries	-	-
(58,355)	RATES - General	(59,222)	(59,843)
-	RATES - UA GC	-	-
-	RATES - Targeted	-	-
(58,355)		(59,222)	(59,843)
(3,500)	Net Deficit/ (Surplus)	(3,553)	(3,553)

Budget 2004/05 \$		Budget 2005/06 \$	LTCCP 2005/06 \$
	Capital Items:		
-	Renew al Works	-	-
-	New Capital	-	-
-	Debt Principal Repayment	-	-
3,500	Funding of Reserves	3,553	3,553
3,500		3,553	3,553
	Funded By:		
-	New Loans Raised	-	-
-	Funding from Reserves	-	-
-	Depreciation Funded from Operating Revenue	-	-
(3,500)	Operating (Surplus) Available	(3,553)	(3,553)
(3,500)		(3,553)	(3,553)
-		-	-
-		-	-



[6.4.11] Heritage

AIM

To provide for the identity of our district and its people, now and in the future, through support of arts, culture and heritage.

SCOPE

Our district's past is maintained through History House, a facility boasting an arrangement of items, photographs and artefacts depicting the past.

The Regent Theatre is the centre of our district's cultural enjoyment and development. It also acts as an entertainment movie theatre!

The Left Bank Art Gallery as a non-profit-making institution not only provides opportunity for local artists to display their work and to further develop their talent but also represents a leading Tourism destination.

In addition:

- ✧ the floodwall statues project provides further visual links to important people/events .
- ✧ the mural concepts, through local artists, provide a unique character to the district.

Council is also in co-operation with the Greymouth Heritage Trust for the development of the Coal River Park.

PERFORMANCE INDICATORS

<u>Primary Performance:</u>	<u>Performance Measure/Target:</u>
✧ Number of visitors to History House	✧ 2500 p.a. and rising
✧ Number of visitors to Left Bank Art Gallery	✧ 45,000 p.a. and rising
✧ Number of persons attending events in Regent Theatre	✧ 10 000 p.a.
✧ Grey River Heritage Parks Joint Committee meetings	✧ Min. 2 p.a. with full Councillor attendance

FINANCIAL INFORMATION

Budget 2004/05 \$		Budget 2005/06 \$	LTCCP 2005/06 \$
	<u>Operating Expenditure:</u>		
22,356	Employee Costs	25,515	22,919
20,038	Support Costs	29,100	20,637
118,897	Operating & Maintenance Costs	103,423	106,115
-	Interest Expense	-	-
42,013	Depreciation	36,636	-
203,304		194,673	149,671
	<u>Revenue:</u>		
(7,000)	User Charges	(8,120)	(8,120)
-	Other Revenue	-	-
(13,000)	Subsidies/Donations	(13,000)	(13,195)
-	Internal Recoveries	-	-
-	RATES - General	-	-
(108,791)	RATES - UA GC	(134,380)	(125,818)
-	RATES - Targeted	-	-
(128,791)		(155,500)	(147,133)
74,513	Net Deficit/ (Surplus)	39,174	2,538

Budget 2004/05 \$		Budget 2005/06 \$	LTCCP 2005/06 \$
	Capital Items:		
-	Renew al Works	-	-
-	New Capital	10,000	-
-	Debt Principal Repayment	-	-
-	Funding of Reserves	-	-
-		10,000	-
	Funded By:		
-	New Loans Raised	-	-
(32,500)	Funding from Reserves	(12,538)	(2,538)
(42,013)	Depreciation Funded from Operating Revenue	2,538	-
74,513	Operating (Surplus) Available	-	2,538
-		(10,000)	-
-		-	-
-		-	-



[6.5] COMMUNITY OUTCOME FIVE: AN ACTIVE PARTNERSHIP BETWEEN COUNCIL AND COMMUNITY

[6.5.1] Council

AIM

To, as elected representatives forming a corporate body, provide for effective district governance incorporating public participation, accountability, openness and transparency and service orientation.

SCOPE

The Grey District is represented by a Mayor, elected at large, and eight councillors, elected in a ward context on the following basis -

- Northern Ward - 1
- Central Ward - 4
- Eastern Ward - 2
- Southern Ward - 1

Whilst Council accepts its mandate to govern the district on behalf of the electors and is fully accountable for the outcome of its actions as a body, it is committed to do so in an open, transparent manner and to consult, if not encourage active participation by the community. Council, through this plan goes further and commits itself to pursuing the community identified outcomes and for its success in this to act as yardstick for its performance.

In consultation with the community, Council resolved that the Ward system offers fair and equitable representation for the community. An informal "Portfolio System" is in place with portfolio councillors accepting responsibility to make recommendations to Council on issues falling under their portfolios. Such Councillors have no executive powers and may not involve themselves in the management of such activities.

PERFORMANCE INDICATORS

<u>Primary Performance:</u>	<u>Performance Measure/Target:</u>
✧ Achievement of Budgeted project objectives	✧ 80%
✧ Keeping expenditure within Budget.	✧ 95%
✧ Implementing decisions within one month	✧ 95%
✧ Having 5 people in the Public gallery during Council meetings	✧ 50% and rising
✧ Responding to written inputs within 15 days	✧ 90%

FINANCIAL INFORMATION

Budget 2004/05 \$		Budget 2005/06 \$	LTCCP 2005/06 \$
	<u>Operating Expenditure:</u>		
-	Employee Costs	-	-
322,642	Support Costs	340,616	334,406
328,701	Operating & Maintenance Costs	269,526	299,578
-	Interest Expense	-	-
13,348	Depreciation	3,459	20,546
664,691		613,601	654,530
	<u>Revenue:</u>		
(61,377)	User Charges	(35,793)	(35,793)
-	Other Revenue	-	-
-	Subsidies/Donations	-	-
-	Internal Recoveries	-	-
-	RATES - General	-	-
(614,343)	RATES - UAGC	(624,842)	(613,684)
-	RATES - Targeted	-	-
(675,720)		(660,635)	(649,477)
(11,029)	Net Deficit/ (Surplus)	(47,034)	5,053

Budget 2004/05 \$		Budget 2005/06 \$	LTCCP 2005/06 \$
	<u>Capital Items:</u>		
-	Renew al Works	-	-
-	New Capital	-	-
-	Debt Principal Repayment	-	-
44,377	Funding of Reserves	70,793	35,793
44,377		70,793	35,793
	<u>Funded By:</u>		
-	New Loans Raised	-	-
(20,000)	Funding from Reserves	(20,300)	(20,300)
(13,348)	Depreciation Funded from Operating Revenue	(3,459)	(20,546)
(11,029)	Operating (Surplus) Available	(47,034)	5,053
(44,377)		(70,793)	(35,793)
-		-	-

[6.5.2] Northern Ward Community Board

AIM

To make recommendations to Council on all aspects affecting the Northern Ward and to attend to those matters delegated to it by Council.

SCOPE

The Northern Ward Community Board comprises of four members elected by the constituents of the Ward. Council can nominate a maximum of two members to serve on the Board which members will do so at no additional remuneration.

The Board is committed to consulting with the community of the Ward and does so formally and informally.

Notwithstanding the decision by Council not to create "communities" as a means of improving representation, The NWCB has been retained for its "historical significance" on the basis that the Northern Ward pays the full cost associated with the Board. It will remain in place for the 2004 and 2007 elections.

PERFORMANCE INDICATORS

<u>Primary Performance:</u>	<u>Performance Measure/Target:</u>
✧ Meetings per annum.	✧ 5
✧ Northern Ward Garden Competition	✧ Yearly
✧ Recommendation on issues falling within the Board area	✧ 100% of cases.
✧ Submissions to the Annual Plan on behalf of the Northern Ward	✧ Annually

FINANCIAL INFORMATION

Budget 2004/05 \$		Budget 2005/06 \$	LTCCP 2005/06 \$
	<u>Operating Expenditure:</u>		
-	Employee Costs	-	-
49,833	Support Costs	46,732	51,270
28,275	Operating & Maintenance Costs	26,840	28,369
-	Interest Expense	-	-
-	Depreciation	-	-
78,108		73,572	79,639
	<u>Revenue:</u>		
-	User Charges	-	-
-	Other Revenue	-	-
-	Subsidies/Donations	-	-
-	Internal Recoveries	-	-
-	RATES - General	-	-
-	RATES - UAGC	-	-
(78,108)	RATES - Targeted	(73,572)	(79,639)
(78,108)		(73,572)	(79,639)
-	Net Deficit/ (Surplus)	-	-

[6.5.3] Council's Administration

AIM

To provide an environment conducive for positive interaction between Council and its ratepayers, to provide for simplicity, efficiency and excellence in its association with the public and the execution of Council decisions.

SCOPE

The Local Government Act 2002 provides for a clear division between policy and management (Governance and Administration). The Council's Administration stands under the control of its Chief Executive officer who in the process is accountable to Council for efficiency and prudence, in the execution of Council policy.

The Council staff are accountable and report to the Chief Executive.

PERFORMANCE INDICATORS

<u>Primary Performance:</u>	<u>Performance Measure/Target:</u>
◇ Number of complaints against staff conduct.	◇ 20 p.a.
◇ Number of such complaints upheld on reasonable grounds.	◇ 3 p.a. and reducing
◇ % of matters for Council decision submitted to Council more than 30 days later.	◇ Ni
◇ % of reports not having a full summary of options and suggested recommendation	◇ 2%
◇ Cost overruns in excess of 3% of budget other than on ad hoc Council decision	◇ 3%

OFFICE OF THE CEO

Budget 2004/05 \$		Budget 2005/06 \$	LTCCP 2005/06 \$
	<u>Operating Expenditure:</u>		
130,704	Employee Costs	155,303	133,991
16,403	Support Costs	17,048	16,883
33,730	Operating & Maintenance Costs	25,146	34,590
-	Interest Expense	-	-
-	Depreciation	-	-
180,837		197,497	185,464
	<u>Revenue:</u>		
-	User Charges	-	-
-	Other Revenue	-	-
-	Subsidies/Donations	-	-
(180,837)	Internal Recoveries	(197,497)	(185,464)
-	RATES - General	-	-
-	RATES - UAGC	-	-
-	RATES - Targeted	-	-
(180,837)		(197,497)	(185,464)
-	Net Deficit/ (Surplus)	-	-

SUPPORT SERVICES

Budget 2004/05 \$		Budget 2005/06 \$	LTCCP 2005/06 \$
	<u>Operating Expenditure:</u>		
311,331	Employee Costs	330,491	319,160
35,464	Support Costs	24,512	35,696
186,571	Operating & Maintenance Costs	185,168	189,217
-	Interest Expense	-	-
12,219	Depreciation	3,167	7,693
545,585		543,337	551,766
	<u>Revenue:</u>		
(20,800)	User Charges	(21,297)	(21,111)
-	Other Revenue	-	-
(1)	Subsidies/Donations	-	-
(521,565)	Internal Recoveries	(527,874)	(532,097)
-	RATES - General	-	-
-	RATES - UAGC	-	-
-	RATES - Targeted	-	-
(542,366)		(549,171)	(553,208)
3,219	Net Deficit/ (Surplus)	(5,833)	(1,442)

Budget 2004/05 \$		Budget 2005/06 \$	LTCCP 2005/06 \$
	<u>Capital Items:</u>		
9,000	Renew al Works	9,000	9,135
-	New Capital	-	-
-	Debt Principal Repayment	-	-
-	Funding of Reserves	-	-
9,000		9,000	9,135
	<u>Funded By:</u>		
-	New Loans Raised	-	-
-	Funding from Reserves	-	-
(12,219)	Depreciation Funded from Operating Revenue	(3,167)	(7,693)
3,219	Operating (Surplus) Available	(5,833)	(1,442)
(9,000)		(9,000)	(9,135)
-		-	-

FINANCE AND INFORMATION TECHNOLOGY

Budget 2004/05 \$		Budget 2005/06 \$	LTCCP 2005/06 \$
	<u>Operating Expenditure:</u>		
287,395	Employee Costs	314,323	294,623
35,123	Support Costs	29,534	35,709
492,875	Operating & Maintenance Costs	568,439	497,593
-	Interest Expense	-	-
202,880	Depreciation	52,577	46,708
1,018,273		964,872	874,633
	<u>Revenue:</u>		
(218,000)	User Charges	(257,000)	(221,271)
-	Other Revenue	-	-
-	Subsidies/Donations	-	-
(689,102)	Internal Recoveries	(715,929)	(696,939)
-	RATES - General	-	-
(1,371)	RATES - UAGC	-	(1,385)
-	RATES - Targeted	-	-
(908,473)		(972,929)	(919,595)
109,800	Net Deficit/ (Surplus)	(8,056)	(44,962)

Budget 2004/05 \$		Budget 2005/06 \$	LTCCP 2005/06 \$
	<u>Capital Items:</u>		
78,315	Renew al Works	56,633	84,565
14,765	New Capital	94,000	7,105
-	Debt Principal Repayment	-	-
-	Funding of Reserves	-	-
93,080		150,633	91,670
	<u>Funded By:</u>		
-	New Loans Raised	-	-
-	Funding from Reserves	(90,000)	-
(202,880)	Depreciation Funded from Operating Revenue	(52,577)	(46,708)
109,800	Operating (Surplus) Available	(8,056)	(44,962)
(93,080)		(150,633)	(91,670)
-		-	-

ASSET MANAGEMENT AND TECHNICAL SERVICES

ASSET MANAGEMENT AND TECHNICAL SERVICES			
Operating Expenditure:			
637,213	Employee Costs	648,815	653,240
50,706	Support Costs	49,931	51,241
618,601	Operating & Maintenance Costs	382,637	502,091
-	Interest Expense	-	-
25,004	Depreciation	6,480	-
1,331,524		1,087,863	1,206,572
Revenue:			
(12,200)	User Charges	(12,383)	(12,383)
-	Other Revenue	-	-
(388,618)	Subsidies/Donations	(360,326)	(307,918)
(906,702)	Internal Recoveries	(709,173)	(886,779)
-	RATES - General	-	-
-	RATES - UAGC	-	-
-	RATES - Targeted	-	-
(1,307,520)		(1,081,883)	(1,207,080)
24,004	Net Deficit/ (Surplus)	5,980	(508)

Capital Items:			
-	Renewal Works	-	-
2,000	New Capital	500	508
-	Debt Principal Repayment	-	-
-	Funding of Reserves	-	-
2,000		500	508
Funded By:			
-	New Loans Raised	-	-
(1,000)	Funding from Reserves	-	-
(25,004)	Depreciation Funded	-	-
24,004	Operating Deficit/Surplus	(500)	(508)
(2,000)		(500)	(508)
-		-	-
-		-	-

ENVIRONMENTAL SERVICES

Budget 2004/05 \$		Budget 2005/06 \$	LTCCP 2005/06 \$
	Operating Expenditure:		
625,652	Employee Costs	646,865	641,387
51,058	Support Costs	45,196	51,484
90,209	Operating & Maintenance Costs	83,980	90,830
-	Interest Expense	-	-
14,534	Depreciation	3,767	-
781,453		779,808	783,701
	Revenue:		
-	User Charges	-	-
-	Other Revenue	-	-
-	Subsidies/Donations	-	-
(766,919)	Internal Recoveries	(776,041)	(783,701)
-	RATES - General	-	-
-	RATES - UAGC	-	-
-	RATES - Targeted	-	-
(766,919)		(776,041)	(783,701)
14,534	Net Deficit/ (Surplus)	3,767	-



[6.5.4] Consultation

AIM

To ensure that the needs and aspirations of as many residents, interest groups and organisations as possible are provided for in council processes.

SCOPE

Council consultation will typically be -

- ✧ with residents through -
 - the special consultative procedure
 - this plan
 - the annual plan
 - the newsletter
 - the local and regional media
 - direct correspondence
 - speaking rights during meetings
- ✧ with Iwi/local Maori, through -
 - the methodology agreed to with Ngati Waewae per the Memorandum of Understanding
 - the methodology agreed to with local Maori per the Memorandum of Understanding
- ✧ with other local authorities through -
 - the local government list server
 - correspondence
 - Zone 5 of Local Government New Zealand
 - LGNZ
 - the rural sector group of LGNZ
 - SOLGM, ALGENZ, etc.
- ✧ with government through -
 - the member of parliament
 - correspondence copied to the MP
 - LGNZ
 - the rural sector group of LGNZ
 - Ministers
- ✧ with special interest groups through -
 - special consultative meetings set up for that purpose
 - correspondence
 - direct representation on such groups

PERFORMANCE INDICATORS

Primary Performance:	Performance Measure/Target:
✧ Number of issues not consulted on.	✧ Nil
✧ Number of LGNZ regional meetings attended	✧ At least 1 p.a.
✧ Attendance of Local Government Conference.	✧ Yes (subject to appropriate agenda)
✧ Attendance of SOLGM, IPENZ regional meetings.	✧ At least 1 p.a.
✧ Attendance of SOLGM, IPENZ Conference	✧ Yes (subject to appropriate agenda)
✧ Meetings with local Maori.	✧ At least 1 p.a.
✧ Meetings with Te Runaka O Ngati Waewae.	✧ At least 1 p.a.
✧ Meetings with other special interest groups	✧ At least 1 p.a.

FINANCIAL INFORMATION

Budget 2004/05 \$		Budget 2005/06 \$	LTCCP 2005/06 \$
	<u>Operating Expenditure:</u>		
-	Employee Costs	-	-
35,254	Support Costs	46,424	36,369
10,000	Operating & Maintenance Costs	23,000	3,045
-	Interest Expense	-	-
-	Depreciation	-	-
45,254		69,424	39,414
	<u>Revenue:</u>		
-	User Charges	-	-
-	Other Revenue	-	-
-	Subsidies/Donations	-	-
-	Internal Recoveries	-	-
-	RATES - General	-	-
(45,254)	RATES - UAGC	(69,424)	(39,414)
-	RATES - Targeted	-	-
(45,254)		(69,424)	(39,414)
-	Net Deficit/ (Surplus)	-	-



[6.5.5] Access to Official Information

AIM

To provide for reasonable access to official information.

SCOPE

Issues falling under this activity include:

- Land Information Memorandums per the Local Government Official Information and Meeting Act, 1987 at the published tariff.
- Official information falling within the definition of "official information" per the Local Government Official Information and Meetings Act, 1987, subject to the exclusions provided for in the Act.

PERFORMANCE INDICATORS

<u>Primary Performance:</u>	<u>Performance Measure/Target:</u>
✧ The actioning of official information requests within statutory timeframes	✧ 90% of LIM's issued within 10 working days of receipt of full information.

FINANCIAL INFORMATION

Budget 2004/05 \$		Budget 2005/06 \$	LTCCP 2005/06 \$
	<u>Operating Expenditure:</u>		
-	Employee Costs	-	-
76,962	Support Costs	84,663	79,721
-	Operating & Maintenance Costs	400	-
-	Interest Expense	-	-
-	Depreciation	-	-
76,962		85,063	79,721
	<u>Revenue:</u>		
(50,000)	User Charges	(60,000)	(50,750)
-	Other Revenue	-	-
-	Subsidies/Donations	-	-
-	Internal Recoveries	-	-
-	RATES - General	-	-
(26,962)	RATES - UAGC	(25,063)	(28,971)
-	RATES - Targeted	-	-
(76,962)		(85,063)	(79,721)
-	Net Deficit/ (Surplus)	-	-

[6.6] COMMUNITY OUTCOME SIX: LAW, ORDER, AND PERSONAL PROPERTY SAFETY

[6.6.1] Rural Fire Authority

AIM

To provide for and maintain a rural fire management capability in co-operation with other bodies on the West Coast.

SCOPE

The Rural Fire Authority is jointly funded by the three West Coast territorial authorities, DOC and Timberlands West Coast. The authority employs a West Coast Principal Rural Fire Officer who prepares and manages the West Coast Rural Fire District Rural Fire Plan. The PRFO also coordinates the Fire Permitting System, training and resources for the detection, prevention suppression of wild fires.

PERFORMANCE INDICATORS

<u>Primary Performance:</u>	<u>Performance Measure/Target:</u>
✧ Standard reaction time calculated from receipt of call-out to time of mobilization	✧ 20 minutes
✧ Number of buildings saved.	✧ 5 p.a.
✧ Number of buildings lost	✧ 5 p.a.

FINANCIAL INFORMATION

Budget 2004/05 \$		Budget 2005/06 \$	LTCCP 2005/06 \$
	<u>Operating Expenditure:</u>		
-	Employee Costs	-	-
18,387	Support Costs	17,887	18,906
45,490	Operating & Maintenance Costs	57,553	46,172
-	Interest Expense	-	-
-	Depreciation	-	-
63,877		75,440	65,078
	<u>Revenue:</u>		
-	User Charges	-	-
-	Other Revenue	-	-
(4,000)	Subsidies/Donations	(4,060)	(4,060)
-	Internal Recoveries	-	-
(61,377)	RATES - General	(72,903)	(62,541)
-	RATES - UAGC	-	-
-	RATES - Targeted	-	-
(65,377)		(76,963)	(66,601)
(1,500)	Net Deficit/ (Surplus)	(1,523)	(1,523)

Budget 2004/05 \$		Budget 2005/06 \$	LTCCP 2005/06 \$
	Capital Items:		
-	Renew al Works	-	-
1,500	New Capital	1,523	1,523
-	Debt Principal Repayment	-	-
-	Funding of Reserves	-	-
1,500		1,523	1,523
	Funded By:		
-	New Loans Raised	-	-
-	Funding from Reserves	-	-
-	Depreciation Funded from Operating Revenue	-	-
(1,500)	Operating (Surplus) Available	(1,523)	(1,523)
(1,500)		(1,523)	(1,523)
-		-	-
-		-	-



[6.6.2] LAW, ORDER & SAFETY

AIM

To, through agreements with the appropriate service providers, provide for the achievement of the aspects of the outcome falling outside of the normal municipal functions and to, in the process, agree on goals, action plans, review procedures and performance assessment criteria.

SCOPE

- NZ Police
- NZ Fire Service
- St John Ambulance

PERFORMANCE INDICATORS

<u>Primary Performance:</u>	<u>Performance Measure/Target:</u>
✧ Agreements secured with NZ Police	✧ 1/8/2004.
✧ Agreement secured with NZ Fire Service	✧ 1/8/2004.
✧ First two actions negotiated with the Police implemented.	✧ 1/12/2004
✧ First two actions negotiated with NZ Fire Service implemented.	✧ 1/12/2004

Grey District Council

FINANCIAL INFORMATION

Budget 2004/05 \$		Budget 2005/06 \$	LTCCP 2005/06 \$
	<u>Operating Expenditure:</u>		
-	Employee Costs	-	-
12,353	Support Costs	9,237	12,865
500	Operating & Maintenance Costs	200	508
-	Interest Expense	-	-
-	Depreciation	-	-
12,853		9,437	13,373
	<u>Revenue:</u>		
-	User Charges	-	-
-	Other Revenue	-	-
-	Subsidies/Donations	-	-
-	Internal Recoveries	-	-
-	RATES - General	-	-
(12,853)	RATES - UAGC	(9,437)	(13,373)
-	RATES - Targeted	-	-
(12,853)		(9,437)	(13,373)
	Net Deficit/ (Surplus)	-	-

[6.6.3] Flood Protection

AIM

To provide for and maintain protocols, in consultation with the West Coast Regional Council, for the avoidance and management of floods.

SCOPE

Council owns the Greymouth floodwalls and, in terms of an agreement dated 6 September 1994 is involved with the West Coast Regional Council in the Joint Floodwall Committee. The agreement clearly apportions functions to the two councils.

Land drainage and the optimum functioning of waterways is the subject of negotiation between the two local authorities. In the interim, council has accepted responsibility for vegetation clearance in Sawyers, Range and Raleigh Creeks, whilst council has also committed itself in principle to ensuring optimum flow of water in urban waterways.

PERFORMANCE INDICATORS

<u>Primary Performance:</u>	<u>Performance Measure/Target:</u>
✧ Value of maintenance approved versus value of maintenance undertaken	✧ 100%.
✧ Amenity maintenance undertaken	✧ Per approved annual plan
✧ Review of protection undertaken	✧ Three yearly

FINANCIAL INFORMATION

Budget 2004/05 \$		Budget 2005/06 \$	LTCCP 2005/06 \$
	<u>Operating Expenditure:</u>		
-	Employee Costs	-	-
30,605	Support Costs	34,170	42,027
203,117	Operating & Maintenance Costs	206,977	206,975
-	Interest Expense	-	-
-	Depreciation	-	-
233,722		241,147	249,002
	<u>Revenue:</u>		
-	User Charges	-	-
-	Other Revenue	-	-
-	Subsidies/Donations	-	-
-	Internal Recoveries	-	-
(235,722)	RATES - General	(251,491)	(259,346)
-	RATES - UAGC	-	-
-	RATES - Targeted	-	-
(235,722)		(251,491)	(259,346)
(2,000)	Net Deficit/ (Surplus)	(10,344)	(10,344)

Budget 2004/05 \$		Budget 2005/06 \$	LTCCP 2005/06 \$
	Capital Items:		
2,000	Renew al Works	2,030	2,030
-	New Capital	50,150	131,950
-	Debt Principal Repayment	-	-
-	Funding of Reserves	8,314	8,314
2,000		60,494	142,294
	Funded By:		
-	New Loans Raised	-	-
-	Funding from Reserves	(50,150)	(131,950)
-	Depreciation Funded from Operating Revenue	-	-
(2,000)	Operating (Surplus) Available	(10,344)	(10,344)
(2,000)		(60,494)	(142,294)
-		-	-
-		-	-



[6.6.4] Emergency Management & Civil Defence

AIM

To ensure a rapid response capability to deal with the effects of natural and other disasters.

SCOPE

The Grey District has over the years, developed a good capability of dealing with, especially flood-related emergencies. A risk analysis shows that flooding remains the biggest threat, whilst earthquakes remain a high likelihood. The more Regional focus of "contemporary" Emergency Management represents a new approach but does not detract from the local state of operational readiness.

PERFORMANCE INDICATORS

Primary Performance:	Performance Measure/Target:
<ul style="list-style-type: none"> ✧ Emergency response capability is maintained in readiness for disasters 	<ul style="list-style-type: none"> ✧ Actively participate as a member of the CDEM Group. ✧ Organise at least 2 training exercises annually for civil defence personnel and volunteers. ✧ Prepare in conjunction with the CDEM Group regional and district response plans. ✧ Carry out CDEM responsibilities within approved budget

FINANCIAL INFORMATION

Grey District Council

Budget 2004/05 \$		Budget 2005/06 \$	LTCCP 2005/06 \$
	Operating Expenditure:		
8,981	Employee Costs	9,207	9,207
25,144	Support Costs	26,871	26,033
8,000	Operating & Maintenance Costs	8,000	8,120
-	Interest Expense	-	-
-	Depreciation	-	-
42,125		44,078	43,360
	Revenue:		
-	User Charges	-	-
-	Other Revenue	-	-
(1,000)	Subsidies/Donations	(1,015)	(1,015)
-	Internal Recoveries	-	-
-	RATES - General	-	-
(41,125)	RATES - UA GC	(43,063)	(42,345)
-	RATES - Targeted	-	-
(42,125)		(44,078)	(43,360)
	Net Deficit/ (Surplus)	-	-

[6.6.5] Health Regulation

AIM

Through the positive application of legislation, bylaws and regulations, to ensure a high standard of -

- food and food premises safety.
- monitoring and carrying out functions in terms of the Health Act 1956.
- management of certain aspects of prostitution and places for prostitution as required by legislation.
- management of hazardous substances.
- management of certain aspects of gambling and places of gambling as required by legislation.
- in co-operation with the Ministry of Health, effective management of those infectious diseases for which Council has a role.

SCOPE

Through its health services contractor, council manages -

- food handling and food premise safety.
- Health Act functions, i.e. health nuisances, management of certain infectious diseases, industrial/commercial noise.
- review of health issues in terms of resource management matters.
- after hours industrial/commercial noise.

In-house, council manages

- -certain aspects of prostitution and places of prostitution.
- -certain aspects of gambling and gambling outlets.
- Hazardous substances as required of the HASNO Act.

Council has to work with the Ministry of Health on effective measures to manage those infectious diseases for which Council has a role.

PERFORMANCE INDICATORS

Primary Performance:

- ◇ All food premises requiring registration by the council are inspected and registered

Performance Measure/Target:

- ◇ 100% p.a..

FINANCIAL INFORMATION

Budget 2004/05 \$		Budget 2005/06 \$	LTCCP 2005/06 \$
	<u>Operating Expenditure:</u>		
3,500	Employee Costs	3,516	3,553
46,203	Support Costs	45,282	47,947
46,890	Operating & Maintenance Costs	47,354	47,644
-	Interest Expense	-	-
-	Depreciation	-	-
96,593		96,152	99,144
	<u>Revenue:</u>		
(22,800)	User Charges	(23,142)	(23,142)
-	Other Revenue	-	-
-	Subsidies/Donations	-	-
-	Internal Recoveries	-	-
-	RATES - General	-	-
(75,043)	RATES - UAGC	(74,280)	(77,271)
-	RATES - Targeted	-	-
(97,843)		(97,422)	(100,413)
(1,250)	Net Deficit/ (Surplus)	(1,270)	(1,269)

Budget 2004/05 \$		Budget 2005/06 \$	LTCCP 2005/06 \$
	<u>Capital Items:</u>		
-	Renewal Works	-	-
1,250	New Capital	1,270	1,269
-	Debt Principal Repayment	-	-
-	Funding of Reserves	-	-
1,250		1,270	1,269
	<u>Funded By:</u>		
-	New Loans Raised	-	-
-	Funding from Reserves	-	-
-	Depreciation Funded from Operating Revenue	-	-
(1,250)	Operating (Surplus) Available	(1,270)	(1,269)
(1,250)		(1,270)	(1,269)
-		-	-

[6.6.6] Restorative Justice

AIM

To through dedicated projects and the effective use of Restorative Justice, work towards the reduction and eventual eradication of crime-related offences affecting our district and its people.

SCOPE

The Restorative Justice programme is not expected to change. Council's involvement in the latter is limited to that of a funding vehicle. This is being provided for the whole of the West Coast Region.

Note: The Safer Community Council concept has been changed by Government and will now involve extensive Council funding to administer projects approved by the Department of Justice. Council, under the circumstances, resolved not to proceed with such funding.

PERFORMANCE INDICATORS

Primary Performance:	Performance Measure/Target:
✧ Implementation of Government funded projects.	✧ 100%
✧ Reduction of crime rates	✧ Per performance measure to be agreed with the NZ Police
✧ Review of outcomes	✧ Three yearly

FINANCIAL INFORMATION

Budget 2004/05 \$		Budget 2005/06 \$	LTCCP 2005/06 \$
	Operating Expenditure:		
3,500	Employee Costs	3,553	3,553
18,286	Support Costs	13,500	18,964
37,000	Operating & Maintenance Costs	40,295	37,559
-	Interest Expense	-	-
-	Depreciation	-	-
58,786		57,348	60,076
	Revenue:		
-	User Charges	-	-
-	Other Revenue	-	-
(58,000)	Subsidies/Donations	(58,871)	(58,874)
-	Internal Recoveries	-	-
-	RATES - General	-	-
(2,286)	RATES - UAGC	-	(2,725)
-	RATES - Targeted	-	-
(60,286)		(58,871)	(61,599)
(1,500)	Net Deficit/ (Surplus)	(1,523)	(1,523)

Budget 2004/05 \$		Budget 2005/06 \$	LTCCP 2005/06 \$
	Capital Items:		
-	Renew al Works	-	-
1,500	New Capital	1,523	1,523
-	Debt Principal Repayment	-	-
-	Funding of Reserves	-	-
1,500		1,523	1,523
	Funded By:		
-	New Loans Raised	-	-
-	Funding from Reserves	-	-
-	Depreciation Funded from Operating Revenue	-	-
(1,500)	Operating (Surplus) Available	(1,523)	(1,523)
(1,500)		(1,523)	(1,523)
-		-	-
-		-	-



[6.6.7] Building Control

AIM

To ensure safe, good quality building and associated structures in compliance with building and drainage legislation, through the application of the Building Act Code and regulations in a clear, fair and positive manner.

SCOPE

Through its building inspectorate, council ensures that the Building Act and Building Code requirements are adhered to in the construction of buildings.

Furthermore, council, through its drainage inspectorate, ensures safe and functional operation of household waste and foul water systems.

Administration of the Fencing of Swimming Pools Act.

PERFORMANCE INDICATORS

<u>Primary Performance:</u>	<u>Performance Measure/Target:</u>
✧ Building Consents issued within statutory timeframes	✧ 90%p.a.

FINANCIAL INFORMATION

Budget 2004/05 \$		Budget 2005/06 \$	LTCCP 2005/06 \$
	<u>Operating Expenditure:</u>		
9,000	Employee Costs	9,136	9,135
338,402	Support Costs	355,585	350,989
97,900	Operating & Maintenance Costs	100,876	106,574
-	Interest Expense	-	-
-	Depreciation	-	-
445,302		465,597	466,698
	<u>Revenue:</u>		
(190,200)	User Charges	(200,158)	(200,158)
-	Other Revenue	-	-
-	Subsidies/Donations	-	-
-	Internal Recoveries	-	-
-	RATES - General	-	-
(259,602)	RATES - UAGC	(270,477)	(271,616)
-	RATES - Targeted	-	-
(449,802)		(470,635)	(471,774)
(4,500)	Net Deficit/ (Surplus)	(5,038)	(5,076)

Budget 2004/05 \$		Budget 2005/06 \$	LTCCP 2005/06 \$
	Capital Items:		
2,500	Renew al Works	2,538	2,538
2,000	New Capital	2,500	2,538
-	Debt Principal Repayment	-	-
-	Funding of Reserves	-	-
4,500		5,038	5,076
	Funded By:		
-	New Loans Raised	-	-
-	Funding from Reserves	-	-
-	Depreciation Funded from Operating Revenue	-	-
(4,500)	Operating (Surplus) Available	(5,038)	(5,076)
(4,500)		(5,038)	(5,076)
-		-	-



[6.6.8] Dog and Stock Control

AIM

To provide for the safety of the public by taking appropriate measures re dogs and stock through enforcement of legislation and working with the community.

SCOPE

Through its Dog & Stock Control Officer, council manages problems related to the keeping of dogs and stock. This is done through -

- community information programmes.
- regulation and enforcement.
- The pound and exercise areas.

PERFORMANCE INDICATORS

<u>Primary Performance:</u>	<u>Performance Measure/Target:</u>
✧ All dogs registered.	✧ 90%p.a.
✧ Initially unregistered dogs are processed under the Act to ensure registration.	✧ 10%

FINANCIAL INFORMATION

Grey District Council

Budget 2004/05 \$		Budget 2005/06 \$	LTCCP 2005/06 \$
	<u>Operating Expenditure:</u>		
3,000	Employee Costs	3,508	3,553
107,237	Support Costs	99,710	111,170
40,926	Operating & Maintenance Costs	51,485	49,070
-	Interest Expense	-	-
-	Depreciation	-	-
151,163		154,703	163,793
	<u>Revenue:</u>		
(115,995)	User Charges	(116,916)	(125,707)
-	Other Revenue	-	-
-	Subsidies/Donations	-	-
-	Internal Recoveries	-	-
-	RATES - General	-	-
(37,668)	RATES - UAGC	(40,295)	(40,624)
-	RATES - Targeted	-	-
(153,663)		(157,211)	(166,331)
(2,500)	Net Deficit/ (Surplus)	(2,508)	(2,538)

Budget 2004/05 \$		Budget 2005/06 \$	LTCCP 2005/06 \$
	Capital Items:		
-	Renew al Works	-	-
15,000	New Capital	2,508	2,538
-	Debt Principal Repayment	-	-
-	Funding of Reserves	-	-
15,000		2,508	2,538
	Funded By:		
-	New Loans Raised	-	-
(12,500)	Funding from Reserves	-	-
-	Depreciation Funded from Operating Revenue	-	-
(2,500)	Operating (Surplus) Available	(2,508)	(2,538)
(15,000)		(2,508)	(2,538)
-		-	-
-		-	-



[6.7] COMMUNITY OUTCOME SEVEN: AFFORDABLE ACCESS TO QUALITY EDUCATION

[6.7.1] Co-operation with Relevant Service Providers

AIM

To agree on goals and a plan of action and review procedures and performance evaluation measures to achieve this outcome by means of an appropriate agreement with local service providers.

SCOPE

This Outcome falls outside of the traditional local government functions and Council is reliant on the appropriate service providers to work towards its achievement. Therefore, council has to involve service providers in achieving this as an outcome.

PERFORMANCE INDICATORS

<u>Primary Performance:</u>	<u>Performance Measure/Target:</u>
✧ Agreement with Service providers on Co-operation	✧ 31 May 2004.
✧ Agreement on Outcomes, action plans and performance measures	✧ Per approved annual plan 30 June 2005
✧ Review of agreements	✧ Three yearly

FINANCIAL INFORMATION

Budget 2004/05 \$		Budget 2005/06 \$	LTCCP 2005/06 \$
	<u>Operating Expenditure:</u>		
-	Employee Costs	-	-
11,360	Support Costs	10,476	11,805
500	Operating & Maintenance Costs	500	508
-	Interest Expense	-	-
-	Depreciation	-	-
11,860		10,976	12,313
	<u>Revenue:</u>		
-	User Charges	-	-
-	Other Revenue	-	-
-	Subsidies/Donations	-	-
-	Internal Recoveries	-	-
-	RATES - General	-	-
(11,860)	RATES - UAGC	(10,976)	(12,313)
-	RATES - Targeted	-	-
(11,860)		(10,976)	(12,313)
-	Net Deficit/ (Surplus)	-	-

[6.8] COMMUNITY OUTCOME EIGHT QUALITY SOCIAL DEVELOPMENT

[6.8.1] Retirement Housing

AIM

To provide, maintain and manage a sufficient stock of convenient, good quality housing units for the older residents of the community.

SCOPE

Council has a stock of 111 units in Greymouth, Dobson, Runanga and Blaketown for elderly housing. Rents levels are generally below market rates.

PERFORMANCE INDICATORS

<u>Primary Performance:</u>	<u>Performance Measure/Target:</u>
✧ Occupation levels.	✧ 95% on average p.a.
✧ Waiting list duration	✧ Not longer than 6 months

FINANCIAL INFORMATION

Budget 2004/05 \$		Budget 2005/06 \$	LTCCP 2005/06 \$
	<u>Operating Expenditure:</u>		
-	Employee Costs	-	-
73,496	Support Costs	83,963	76,050
191,371	Operating & Maintenance Costs	180,563	197,288
98,351	Interest Expense	83,267	83,267
117,550	Depreciation	158,079	117,550
480,768		505,872	474,155
	<u>Revenue:</u>		
(404,000)	User Charges	(413,755)	(410,060)
-	Other Revenue	-	-
-	Subsidies/Donations	-	-
-	Internal Recoveries	-	-
-	RATES - General	-	-
-	RATES - UAGC	-	-
-	RATES - Targeted	-	-
(404,000)		(413,755)	(410,060)
76,768	Net Deficit/ (Surplus)	92,117	64,095

Budget 2004/05 \$		Budget 2005/06 \$	LTCCP 2005/06 \$
	Capital Items:		
-	Renew al Works	-	-
-	New Capital	-	-
1,353,000	Debt Principal Repayment	24,878	24,878
40,782	Funding of Reserves	41,084	28,577
1,393,782		65,962	53,455
	Funded By:		
(1,103,000)	New Loans Raised	-	-
(250,000)	Funding from Reserves	-	-
(117,550)	Depreciation Funded from Operating Revenue	(65,962)	(117,550)
76,768	Operating (Surplus) Available	-	64,095
(1,393,782)		(65,962)	(53,455)
-		-	-
-		-	-



7 BUDGET ITEMS CONSIDERED BUT NOT INCLUDED IN THIS PLAN

The following criteria has been used for projects considered but not included in these budgets

PRIORITY	MEANING	CONSIDERATION	BENEFITS	COMMENT	ANALOGY/FUNDING CATEGORY
A	High Positive Payoff and Negative Payoff Tasks or Projects	Should Do - Must Do	High Tangible	Tasks or Projects with high financial benefit (tangible) benefit. Tasks if not done there are a high probability that there will be significant negative financial and other consequences. May also include projects Council has committed to in previous years and are being developed in stages.	Creates new ships. Makes existing ships go faster. All work likely to come under the capital improvements category. GENERALLY NEW PROJECTS (CAPEX)
B	Medium Payoff Tasks or Projects	Must Do	Medium Tangible	Basic day to day tasks to maintain existing facilities and services to existing service levels. May also include projects Council has committed to in previous years and are being developed in stages.	Keeps existing ships afloat and sailing in right directions. All work likely to come under maintenance and renewal categories. GENERALLY MAINTENANCE AND RENEWALS
C	Low Payoff Tasks or Projects	Could Do	High Intangible Low Tangible	Generally Projects which may have a high non financial (intangible) benefit or low positive or negative financial benefit or costs.	May not have any realisable payoff in the short term but may ensure passengers keep getting on the ship! Work likely to come under the capital improvements category. GENERALLY NEW PROJECTS (CAPEX)
D	Lowest Payoff Tasks or Projects	Should Not Do	Low Intangible Low Tangible	Projects with both a low financial and non financial benefit.	Getting on the wrong ship. No realisable short term payoff and unlikely to have any long term benefit. May lead to funds being diverted from higher priority projects and tasks which may lead to long term detrimental effects on keeping other ships afloat. Work likely to require funding from the capital improvements category. GENERALLY NEW PROJECTS (CAPEX)

ROADING

PROJECT	AMOUNT	RATING	DESCRIPTION	Estimated Cost per Ratepayer (average)
New Culverts	30,450	C	CARRIED OUT IN CONJUNCTION WITH NEW FOOTPATHS AND NEW KERB AND CHANNEL THERE IS NO POINT IN PUTTING IN SIGNIFICANTLY REDUCED BUDGETS AS IT WOULD BE GROSSLY UNECONOMIC AND INEFFICIENT TO DO SUCH MINOR AMOUNTS OF WORK.	4.48
New Kerb & Channel	50,750	C	PART OF COUNCIL'S ESTABLISHED BUDGETS WHERE COUNCIL IS PLAYING CATCH-UP IN URBAN AREAS WHERE THERE IS NO FOOTPATHS OR KERB AND CHANNEL. THERE IS NO POINT IN PUTTING ON SIGNIFICANTLY REDUCED BUDGETS.	7.46
Paving & Kerb CBD - Greymouth	20,300	C	PART OF COUNCIL'S ESTABLISHED BUDGETS WHERE COUNCIL IS PLAYING CATCH-UP IN URBAN AREAS WHERE THERE IS NO FOOTPATHS OR KERB AND CHANNEL. THERE IS NO POINT IN PUTTING ON SIGNIFICANTLY REDUCED BUDGETS.	2.99
New Footpaths - Capex	50,750	C	PART OF COUNCIL'S ESTABLISHED BUDGETS WHERE COUNCIL IS PLAYING CATCH-UP IN URBAN AREAS WHERE THERE IS NO FOOTPATHS OR KERB AND CHANNEL. THERE IS NO POINT IN PUTTING ON SIGNIFICANTLY REDUCED BUDGETS.	7.46
Smith Street Footpath Access	5,000	C	DISCUSSIONS HAVE BEEN HELD WITH A NUMBER OF BUSINESSES THAT HAVE INDICATED THAT THEY WILL CONTRIBUTE TO THIS. PROJECT COULD BE DROPPED IF COUNCIL WANTS TO RESCIND ITS PREVIOUS DECISION TO BE INVOLVED	0.74
Unspecified Capex	20,375	C	THIS IS FOR THE MINOR CAPEX PROJECTS THAT CANNOT BE FUNDED BY LAND TRANSPORT NEW ZEALAND AND WHERE THERE ARE COMMUNITY REQUESTS. IF NO COMMUNITY REQUESTS THEN COULD BE DROPPED	3.00

STORMWATER

PROJECT	AMOUNT	RATING	DESCRIPTION	Estimated Cost per Ratepayer (average)
Implement Life Lines Recommend	10,150	C		1.49

WATER SUPPLY

PROJECT	AMOUNT	RATING	DESCRIPTION	Estimated Cost per Ratepayer (average)
Implement Life Lines Recommend	10,150	C	THE ORIGINAL BUDGET RECOMMENDED WAS \$300,000 OVER THREE YEARS. GIVEN THE RECENT TORNADO IT IS PERHAPS AN OPPORTUNE TIME TO CONSIDER WHAT IS REQUIRED IF A MAJOR EARTHQUAKE HIT THE DISTRICT. FOLLOWING IS RECOMMENDATIONS FROM DRAFT LIFE-LINES REPORT	2.17
Burst Control Valve - Blackball	42,000	C	THE ORIGINAL BUDGET RECOMMENDED WAS \$300,000 OVER THREE YEARS. GIVEN THE RECENT TORNADO IT IS PERHAPS AN OPPORTUNE TIME TO CONSIDER WHAT IS REQUIRED IF A MAJOR EARTHQUAKE HIT THE DISTRICT. FOLLOWING IS RECOMMENDATIONS FROM DRAFT LIFE-LINES REPORT	1.31
Burst Control Valve - Runanga	23,000	C	AS ABOVE	0.72
Burst Control Valve - Dobson	34,500	C	AS ABOVE	1.08
Burst Control Valve - Stillwater	33,500	C	AS ABOVE	1.05
Burst Control Valve - Arnott Heights	8,000	C	AS ABOVE	0.25
Burst Control Valve - Omoto Reservoir	10,000	C	AS ABOVE	0.31
Burst Control Valve - South Beach	8,000	C	AS ABOVE	0.25
Minor Water Supplies Generator	120,000	C	Partial Budget applied for scoping of second hand solution	3.75
Coal Ck Filtration Plant Cons	1,534,680	C	CURRENTLY REQUIREMENT NOT LAW SO PROJECT COULD BE DEFERRED, EXCEPTING THAT CURRENT TREATMENT STANDARDS ARE NOT AT RECOMMENDED LEVELS BY MINISTRY OF HEALTH	43.98

PARKING

PROJECT	AMOUNT	RATING	DESCRIPTION	Estimated Cost per Ratepayer (average)
Special Project Parking Survey	2,030	C		0.30
Reseals	4,060	C		0.60

DISTRICT PLANNING & ASSOCIATED PROCESSES

PROJECT	AMOUNT	RATING	DESCRIPTION	Estimated Cost per Ratepayer (average)
Long Term Greymouth Development Plan	50,000	C	(removed from 04/05 budget but raised by Council during the year as a project that should be undertaken. No budget provided due to Council requirement for no additional expenditure for 05/05 budget)	7.35
Wider Moana Management Strategy		C	Work will be required as a result of final decisions however no proposed budgets provided as Council has required no additional expenditure for 05/06 budget	tbc
Development Contributions Policy	40,000	C	Development of a full Development Contributions Policy - \$40000. No budget provided due to Council requirement for no additional expenditure for 05/05 budget. While progressed to some degree the major part, should it be decided to have a Policy is yet to be developed. (This project would have advantages of ensuring long term that development paid a fair share of costs and this would decrease the burden on ratepayers. Possibly a reserve could be used for the development work?).	5.88
Iveagh Bay Structure Plan		C	No budget provided due to Council requirement for no additional expenditure for 05/06 budget	tbc

RESERVES

PROJECT	AMOUNT	RATING	DESCRIPTION	Estimated Cost per Ratepayer (average)
New Walkways/Parks	7,500	C	COULD BE DELETED OR DEFERRED	1.10

REST ROOMS AND PUBLIC CONVENIENCES

PROJECT	AMOUNT	RATING	DESCRIPTION	Estimated Cost per Ratepayer (average)
Shakespeare Street -New Dev (Toilets)	101,500	C	COULD BE DELETED OR DEFERRED ALTHOUGH IF NOT REPLACED WILL NEED TO "RENEW" EXISTING FACILITY.	14.93

AMENITY MANAGEMENT

PROJECT	AMOUNT	RATING	DESCRIPTION	Estimated Cost per Ratepayer (average)
Clean up of Clandestine "P" labs		C	Clean up of Clandestine "P" labs - Council functions in various legislation, ie Health, Building and Hazardous Substances, for clean up of such Labs. No budget provided due to Council requirement for no additional expenditure for 05/05 budget. (Suggest that this could have been made available from a reserve when needed. Perhaps could be looked at as a policy that funds are available from a specified reserve as required).	tbc

FLOOD PROTECTION

PROJECT	AMOUNT	RATING	DESCRIPTION	Estimated Cost per Ratepayer (average)
SW Pump Station Cob/GM Flood S	120,000	C	FLOODING IN THE AREA AFFECTING PROPERTIES, COMPLAINTS RECEIVED BY COUNCIL	

HEALTH REGULATION

PROJECT	AMOUNT	RATING	DESCRIPTION	Estimated Cost per Ratepayer (average)
Taylorville Septic Tanks		C	Health asesment of septic tanks at Taylorville - No budget provided due to Council requirement for no additional expenditure for 05/05 budget. Conflict with current Council resolution as to a regulatory approach to resolving septic tank issues at Taylorville.	tbc

8 FUNDING IMPACT STATEMENT

The total of the revenue sources expected are shown in the Budgeted Statement of Financial Performance and information is also shown in each Budgeted Cost of Service Statement.

[8.1] REVENUE & FINANCING MECHANISMS

The following statement sets out the total application of funds and the revenue and financing mechanisms to be used by Council, including the estimated amount (GST exclusive) to be produced by each mechanism:

Budget 2004/05 \$		Budget 2005/06 \$	LTCCP 2005/06 \$
FUNDS REQUIRED			
2,721,060	Employee Costs	2,926,716	2,786,581
2,890,249	Support Costs	2,874,991	2,987,165
5,328,989	Operating & Maintenance Costs	4,917,623	5,097,060
634,315	Interest Expense	987,891	966,197
2,213,628	Renewal Works	2,876,951	2,966,403
7,541,733	New Capital	13,192,520	12,829,880
1,808,752	Debt Principal Repayment	480,658	487,895
321,260	Funding of Reserves	397,151	390,183
<u>23,459,986</u>	TOTAL FUNDS REQUIRED	<u>28,654,501</u>	<u>28,511,364</u>
SOURCE OF FUNDS			
Funding from Rates			
3,850,588	Rates - General	3,787,446	4,100,372
1,893,583	Rates - Uniform Annual General Charge	1,977,293	1,943,653
2,906,835	Rates - Targeted	2,976,689	3,156,809
200,000	Rates - Water Meter Charges	207,060	214,369
85,000	Rate Penalties	88,000	87,569
<u>8,936,006</u>		<u>9,036,488</u>	<u>9,502,772</u>
Funding From Other Sources			
5,394,629	Subsidies and Grants	3,768,061	3,422,824
372,074	Interest Income	351,137	340,594
441,595	Regulatory Income	458,384	460,987
3,141,152	User Charges & Other Income	3,051,145	4,935,412
3,169,000	New Loans Raised	9,749,696	8,132,180
2,005,530	Funding from Reserves	2,239,590	1,716,595
<u>14,523,980</u>		<u>19,618,013</u>	<u>19,008,592</u>
<u>23,459,986</u>	TOTAL FUNDING SOURCES	<u>28,654,501</u>	<u>28,511,364</u>

[8.2] RATES

Rates are assessed under the Local Government (Rating) Act 2002 on all rateable rating units in the rating Information Database. Where rates are set on value, the land value of the property will apply (except for the District Promotion targeted rate which is calculated on capital value). The latest revaluation was carried out as at 01 September 2003 and will be effective for the 2005/06 rating year. District revaluations are carried out at a three yearly interval.

[8.3] POLICY OBJECTIVE

- ✧ To provide Council with adequate income to carry out its mission and objectives.
- ✧ To support the Council's achievement of its strategic objectives.
- ✧ To be simply administered, easily understood, allow for consistent application, and generate minimal compliance costs.

- ✧ To spread the incidence of rates as equitably as possible, by balancing the level of service provided by Council with ability to pay and the incidence of costs in relation to benefits received
- ✧ To reflect the decisions of the Councils policies and rating reviews

[8.4] COMPONENTS OF THE RATING SYSTEM

[8.4.1] General Rate

The Council sets a general rate based on the **land value** of each rating unit in the district. The general rate will be set on a differential basis based on land use as described as follows:

1. RESIDENTIAL

All properties in the district less than 4,000 square metres and used primarily for residential purposes, split into the following zones:

- i. **Residential Zone ONE** (refer [8.10] Map of Rating Zones below for location)
- ii. **Residential Zone TWO** (refer [8.10] Map of Rating Zones below for location)
- iii. **Residential Zone THREE** (refer [8.10] Map of Rating Zones below for location)

2. RURAL RESIDENTIAL

All properties in the District greater than or equal to 4,000 square metres (0.4HA) and less than 50,000 square metres (5.0HA) and used primarily for residential purposes.

3. RURAL

All Properties in the District greater than or equal to 50,000 square metres (5HA) and used primarily for residential purposes.

4. FARMING FORESTRY

All properties in the district used primarily for Farming and/or Forestry purposes.

5. COMMERCIAL

All properties in the district used primarily for commercial and/or industrial purposes and split into the following zones:

- i. **Commercial Zone ONE** (refer [8.10] Map of Rating Zones below for location)
- ii. **Commercial Zone TWO** (refer [8.10] Map of Rating Zones below for location)
- iii. **Commercial Zone THREE** (refer [8.10] Map of Rating Zones below for location)

GENERAL RATING DIFFERENTIALS

a PROPORTION OF RATES PAYABLE PER CATEGORY

	Residential - Zone 1	Residential - Zone 2	Residential - Zone 3	Rural Residential	Rural	Commercial - Zone 1	Commercial - Zone 2	Commercial - Zone 3	Farming and/or Forestry	TOTALS
TOTAL LAND VALUE	78,055,800	8,485,550	41,579,500	30,020,050	38,292,000	24,236,850	1,898,000	2,073,900	210,547,250	435,188,900
TOTAL CAPITAL VALUE	316,997,100	48,036,450	78,152,100	76,092,850	71,549,100	98,928,500	10,414,000	10,490,800	272,766,650	983,427,550
TOTAL RATEABLE ASSESSMENTS	3,530	778	599	638	323	403	51	45	609	6,976
Community Services	38.3%	2.5%	14.9%	6.5%	5.5%	25.5%	1.5%	1.4%	4.0%	100.0%
Environmental Services	50.6%	11.2%	8.6%	9.1%	4.6%	5.8%	0.7%	0.6%	8.7%	100.0%
Refuse Disposal Site(s)	50.6%	11.2%	8.6%	9.1%	4.6%	5.8%	0.7%	0.6%	8.7%	100.0%
Roading	29.0%	1.9%	3.8%	2.5%	6.0%	28.6%	2.3%	1.6%	24.4%	100.0%
Storm water	71.7%	4.7%	7.2%	4.0%	1.6%	9.1%	0.8%	0.9%		100.0%
Flood Protection	62.3%	4.1%	2.5%	4.9%	2.6%	18.3%	1.2%	0.8%	3.3%	100.0%
Rural Fire	11.2%	5.0%	5.8%	3.0%	18.0%	1.6%	0.4%	0.5%	54.5%	100.0%

b TOTAL RATES PAYABLE PER CATEGORY

Community Services	319,859	20,863	124,145	54,513	45,539	212,656	12,647	11,307	33,284	834,816
Environmental Services	254,927	56,185	43,258	46,075	23,326	29,104	3,683	3,250	43,980	503,787
Refuse Disposal Site(s)	179,204	39,496	30,409	32,389	16,397	20,459	2,589	2,284	30,916	354,143
Roading	560,574	36,564	72,986	48,834	115,843	553,390	45,369	30,291	471,694	1,935,545
Storm water	191,833	12,513	19,326	10,807	4,269	24,338	2,064	2,486	-	267,636
Flood Protection	176,145	11,489	7,185	13,912	7,373	51,857	3,347	2,297	9,322	282,928
Rural Fire	9,198	4,116	4,730	2,460	14,763	1,285	330	435	44,699	82,016

c RATES PER DOLLAR OF LAND VALUE PAYABLE BY EACH CATEGORY

Community Services	0.004098	0.002459	0.002986	0.001816	0.001190	0.008775	0.006664	0.005453	0.000159
Environmental Services	0.003266	0.006622	0.001041	0.001535	0.000610	0.001201	0.001941	0.001567	0.000209
Refuse Disposal Site(s)	0.002296	0.004655	0.000732	0.001079	0.000429	0.000845	0.001365	0.001102	0.000147
Roading	0.007182	0.004310	0.001756	0.001627	0.003026	0.022833	0.023904	0.014606	0.002241
Storm water	0.002458	0.001475	0.000465	0.000360	0.000112	0.001005	0.001088	0.001199	-
Flood Protection	0.002257	0.001354	0.000173	0.000464	0.000193	0.002140	0.001764	0.001108	0.000045
Rural Fire	0.000118	0.000486	0.000114	0.000082	0.000386	0.000054	0.000174	0.000210	0.000213
TOTAL	0.021675	0.021361	0.007267	0.006963	0.005946	0.036853	0.036900	0.025245	0.003014

[8.4.2] Uniform Annual General Charge

The Council sets a **uniform annual general charge** to fund the following activities:

- ✧ Forestry
- ✧ Access to Quality Medical Services
- ✧ Civic Centre
- ✧ Library
- ✧ Swimming Baths
- ✧ Cemeteries
- ✧ Arts
- ✧ Culture & Heritage
- ✧ Council
- ✧ Consultation
- ✧ Access to Official Information
- ✧ Law
- ✧ Order & Safety
- ✧ Civil defence & Emergency Management
- ✧ Health Regulation
- ✧ Building Control
- ✧ Dog & Stock Control
- ✧ Co-Operation with Department of Education
- ✧ School Principals & Other Education Providers

Uniform Annual General Charge		
Per Separately Used or Inhabitable Part of a Rating Unit	\$	347.35

Includes GST

[8.4.3] Targeted Rates

SEWERAGE

The Council sets a targeted rate for sewage disposal on the basis of a targeted rate per separately used or inhabited part of a rating unit which are either connected to a Council scheme or for which a connection is available. The charge will be set on a differential basis based on the availability of the service – either **connected** or **serviceable**. Connected means the rating unit is connected to a Council operated Sewerage scheme. Serviceable means the rating unit is not connected, but is within 100 metres of such a scheme. Rating units which are not connected to the scheme, and which are not serviceable will not be liable for this rate.

Quarter Charges apply to Hotels, Motels, and Schools who receive an initial full sewerage charge and then one quarter sewerage charge for each unit (pan charge) thereafter.

The targeted rate includes:

- ✧ the operation and maintenance costs for Council schemes
- ✧ capital costs (loan repayments of previous capital expenditure, and/or current capital expenditure costs, and/or development costs of capital expenditure)

The rates for 2005/06 are:

Sewerage	connected	serviceable	pan charge
Greymouth Urban Area	\$ 397.65	\$ 198.80	\$ 99.40
Runanga	\$ 140.40	\$ 70.20	\$ 35.10
Moana	\$ 140.40	\$ 70.20	\$ 35.10
Karoro	\$ 167.30	\$ 83.70	\$ 41.90
South Beach/Paroa	\$ 140.40	\$ 70.20	\$ 35.10
Blackball Sewerage Development	\$ 235.10	n/a	n/a
Cobden Development Area	\$ 97.90	\$ 49.00	\$ 24.50
Paroa Services Extension - Sewer Contribution Loan	\$ 423.00	n/a	n/a

Includes GST

WATER SUPPLY

The Council sets a targeted rate for water supply on the basis of a targeted rate per separately used or inhabited part of a rating unit which are either connected to the scheme or for which a connection is available. The charge will be set on a differential basis based on the availability of the service – either **connected** or **serviceable**. Connected means the rating unit is connected to a Council operated Water reticulation scheme. Serviceable means the rating unit is not connected, but is within 100 metres of such a scheme. Rating units which are not connected to the scheme, and which are not serviceable will not be liable for this rate.

The targeted rate includes:

- ✧ the operation and maintenance costs for Council schemes
- ✧ capital costs (loan repayments of previous capital expenditure, and/or current capital expenditure costs, and/or development costs of capital expenditure)

The rates for 2005/06 are:

Water Supply	connected	serviceable
Greymouth Urban Area	\$ 222.60	\$ 111.30
Runanga	\$ 181.20	\$ 90.60
Dobson/Taylorville	\$ 156.70	\$ 78.35
Stillwater	\$ 156.70	\$ 78.35
Blackball	\$ 156.70	\$ 78.35
Paroa Services Extension - Water Contribution Loan	\$ 148.00	n/a

Includes GST

METERED WATER SUPPLY

The Council sets a **metered water targeted rate** for the water supply that is based on the volume of water supplied to all rating units where the volume supplied is considered to be in excess of 300m³ per annum.

The rate for 2005/06 for all water consumed in excess of 300m³ is **\$0.65** per cubic metre.

Metered Water Supply		
Commercial	\$ 0.65	per cubic metre of water in excess of 75m ³ each quarter

Includes GST

REFUSE COLLECTION

The Council sets a targeted rate for refuse collection on the basis of a targeted rate per separately used or inhabited part of a rating unit for which the service is available. The charge will be set only for those units for which the service is available and have capital improvements on the unit.

The rates for 2005/06 are:

Refuse Collection		
Commercial	\$ 230.00	per rating unit
Residential/Rural	\$ 115.00	per rating unit

Includes GST

DISTRICT PROMOTION RATE

District Promotion Rate		
Commercial/Industrial Properties	\$ 0.0015	per dollar of capital value of rating unit

Includes GST

NORTHERN WARD COMMUNITY BOARD

The Council sets a targeted rate for those rating units located in the Northern Ward.

The rate for 2005/06 is:

Northern Ward Community Board		
Northern Ward Properties	\$ 89.77	per rating unit

Includes GST

[8.5] EARLY PAYMENT OF RATES

A discount of 2.5%, calculated on the Total Annual Levy, will apply where all due rates are paid in full, together with any outstanding prior years' rates and penalties, by 4.30PM on the due date for payment of the first instalment outlined below.

[8.6] RATES PAYABLE BY INSTALMENT

	Due Date and Payable	FINAL Date for payment
Instalment 1	01 August	20 September
Instalment 2	01 November	20 December
Instalment 3	01 February	20 March
Instalment 4	01 May	20 June

[8.7] RATES PENALTIES

CURRENT PENALTIES	PENALTY DATE	Penalty incurred on current instalment balance outstanding
Instalment 1 Penalty	21 September	10%
Instalment 2 Penalty	21 December	10%
Instalment 3 Penalty	21 March	10%
Instalment 4 Penalty	21 June	10%

ARREARS PENALTIES	PENALTY DATE	Penalty incurred on TOTAL balance outstanding
Annual Penalty	01 July	10%

A Penalty of 10% will be applied to outstanding invoice balances on a 'Metered Water' account that remains unpaid 20th of the month following the original invoice being raised.

[8.8] RATE REMISSION AND POSTPONEMENT POLICIES

Full copies of Council's Rates Remission and Postponement Policies are detailed further in this plan and available on request or from the website www.greydc.govt.nz.



[8.9] INDICATIVE RATES FOR THE 2005/06 ANNUAL PLAN

Rates below include GST.

Add relevant components from Sections 1 and 2

1. General Rates AND Uniform Annual General Charge

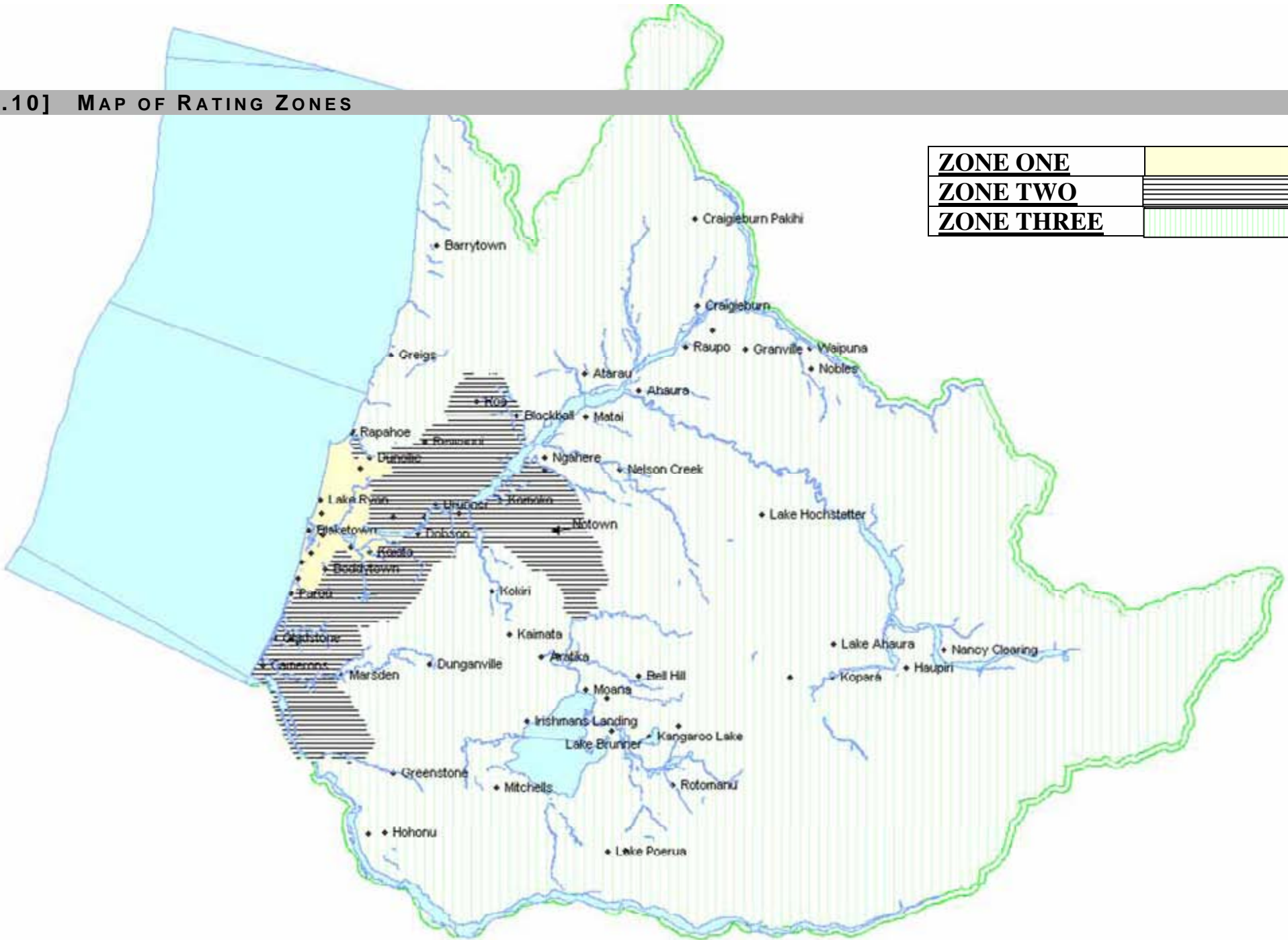
See [8.10] Map of Rating Zones below for Relevant Rating Zones and Category descriptions above

	Residential - Zone 1	Residential - Zone 2	Residential - Zone 3	Rural Residential	Rural	Commercial - Zone 1	Commercial - Zone 2	Commercial - Zone 3	Farming and/or Forestry
LAND VALUE									
10,000	564	561	420	417	407	716	716	600	377
20,000	781	775	493	487	466	1,084	1,085	852	408
40,000	1,214	1,202	638	626	585	1,821	1,823	1,357	468
100,000	2,515	2,483	1,074	1,044	942	4,033	4,037	2,872	649
250,000	5,766	5,688	2,164	2,088	1,834	9,561	9,572	6,659	1,101
500,000	11,185	11,028	3,981	3,829	3,320	18,774	18,797	12,970	1,854
1,000,000	22,022	21,708	7,614	7,310	6,293	37,200	37,247	25,592	3,361

2.Plus add any of the following TARGETED Rates as applicable

Sewerage	connected	serviceable	pan charge
Greymouth Urban Area	\$ 397.65	\$ 198.80	\$ 99.40
Runanga	\$ 140.40	\$ 70.20	\$ 35.10
Moana	\$ 140.40	\$ 70.20	\$ 35.10
Karoro	\$ 167.30	\$ 83.70	\$ 41.90
South Beach/Paroa	\$ 140.40	\$ 70.20	\$ 35.10
Blackball Sewerage Development	\$ 235.10	n/a	n/a
Cobden Development Area	\$ 97.90	\$ 49.00	\$ 24.50
Paroa Services Extension - Sewer Contribution Loan	\$ 423.00	n/a	n/a
Water Supply	connected	serviceable	
Greymouth Urban Area	\$ 222.60	\$ 111.30	
Runanga	\$ 181.20	\$ 90.60	
Dobson/Taylorville	\$ 156.70	\$ 78.35	
Stillwater	\$ 156.70	\$ 78.35	
Blackball	\$ 156.70	\$ 78.35	
Paroa Services Extension - Water Contribution Loan	\$ 148.00	n/a	
Refuse Collection			
Commercial	\$ 230.00	per rating unit	
Residential/Rural	\$ 115.00	per rating unit	
Northern Ward Community Board			
Northern Ward Properties	\$ 89.77	per rating unit	
District Promotion Rate			
Commercial/Industrial Properties	\$ 0.00150	per dollar of capital value of rating unit	

[8.10] MAP OF RATING ZONES



ZONE ONE	
ZONE TWO	
ZONE THREE	

9 FEES AND CHARGES

All charges shown include GST

Accounts are due for payment the 20th of the month following the date of the invoices(s). Late penalty fees of 1.5%, calculated on total outstanding balance, will be added to overdue accounts on a monthly basis. Any additional Collection Fees including any legal costs directly associated with the recovery of overdue accounts will be added to amounts due.

Fees not outlined here will be recovered at staff time costs plus external costs where applicable.

Errors and Omissions Excluded

Sewerage	2005/06	2004/05
Financial Contributions (payable on receiving consent for subdivision)		
Moana Township	<i>per lot</i> \$1,913.00	\$1,700.00
South Beach/Paroa	<i>per lot</i> \$7,888.00	\$4,846.00
Other contributions to proposed 'as required' works may be set through separate consultative procedures		

Water	2005/06	2004/05
Financial Contributions (payable on receiving consent for subdivision)		
South Beach/Paroa	<i>per lot</i> \$2,630.00	\$1,692.00
Other contributions to proposed 'as required' works may be set through separate consultative procedures		

Refuse	2005/06	2004/05
McLeans Landfill		
General (minimum fee of \$2.00)	<i>per cubic metre</i> \$10.00	\$10.00
Penalty for uncovered trucks and trailers	\$10.00	\$10.00
Green Waste	<i>per cubic metre</i> \$2.00	free
Whiteware	<i>per item</i> \$1.00	
Scrap Metal	<i>per cubic metre</i> \$2.00	
Council Refuse Bags	free	free
Disposal of Cars/Ute/Light Trucks - Prepared	<i>each</i> free	free
Disposal of Cars/Ute/Light Trucks - Un-Prepared	<i>each</i> \$25.00	n/a
Tyres - Car/Motorcycle	<i>each</i> \$0.50	n/a
Tyres - 4WD	<i>each</i> \$1.00	n/a
Tyres - Truck	<i>each</i> \$5.00	n/a
Tyres - Tractor	<i>each</i> \$5.00	n/a
Resource Centres		
Building and demolition Waste Only)	<i>per cubic metre</i> \$20.00	

Airport		2005/06	2004/05
Commercial (Fixed Wing and Helicopter)			
Landing Fee	<i>per movement</i>	\$30.00	\$30.00
Landing fee	<i>pre purchase of 25 units</i>	\$600.00	\$600.00
Administration	<i>per account processing</i>	\$5.00	\$5.00
Non Commercial (Fixed Wing and Helicopter)			
Landing Fee	<i>per movement</i>	\$15.00	\$15.00
Landing fee	<i>pre purchase of 25 units</i>	\$300.00	\$300.00
Administration	<i>per account processing</i>	\$5.00	\$5.00
Other			
Microlight	<i>per movement</i>	\$6.25	\$6.25
Microlight	<i>pre purchase of 25 units</i>	\$125.00	\$125.00
Administration	<i>per account processing</i>	\$5.00	\$5.00
Lights	<i>per activation</i>	\$5.00	\$5.00

District Plan & Associated Processes		2005/06	2004/05
Subdivision			
Notified Consents		\$600.00	\$600.00
Non-Notified Consents	<i>1-10 lots</i>	\$350.00	\$200.00
Non-Notified Consents	<i>11 lots +</i>	\$400.00	\$400.00
Survey Plan Approval			
No inspections		\$65.00	\$65.00
With inspections		\$150.00	\$150.00
Section 226 Certificate		\$200.00	\$200.00
Other Certificates		\$65.00	\$65.00
Application for Esplanade Reserves, Reduction, or Waiver		\$400.00	\$400.00
Re-approval of lapsed consents and Compliance Certificate		\$150.00	\$150.00
Right of Way and Easement Ammendments		\$150.00	\$150.00
Other Services			
Land Use Consents - Notified		\$200.00	\$200.00
Land Use Consents - Non Notified		\$600.00	\$600.00
Miscellaneous			
Plan Changes		\$1,000.00	\$1,000.00
Request for Designation or Heritage Order		\$500.00	\$500.00
Compliance Certificate		\$200.00	\$200.00
Objection under Section 357		\$150.00	\$150.00
Variation of Consent - Notified		\$600.00	\$600.00
Variation of Consent - Non Notified		\$200.00	\$200.00
Monitoring of Resource Consent Conditions		at cost, see also staff hourly rates	at cost
Joint Hearings		at cost	at cost
Commissioner's fees		\$150.00 per hour	at cost
Request for Comment on Draft Application		at cost, see also staff hourly rates	at cost
District Plans		\$55.00	\$135.00
Commissioner's Fee Recovery		at cost	at cost

Civic Centre		2005/06	2004/05
Hire			
Hourly Charge	<i>per hour</i>	\$16.50	\$16.50
Other			
Light Meters		\$2.00	\$2.00

Libraries		2005/06	2004/05
Loan			
Fiction (GT \$20.00)	<i>per book</i>	\$1.00	\$1.00
Fiction (LT \$20.00)	<i>per book</i>	\$0.50	\$0.50
Non-Fiction	<i>per book</i>	no charge	no charge
Children's Books	<i>per book</i>	no charge	no charge
Large Print	<i>per book</i>	\$0.50	\$0.50
Talking Books	<i>per book</i>	no charge	no charge
Commuter Tapes (Abridged Talking Books)	<i>per unit</i>	\$1.00	\$1.00
Fines			
Overdue adult Books	<i>1 week</i>	\$1.00	\$1.00
" "	<i>2 weeks</i>	\$2.00	\$2.00
" "	<i>3 weeks</i>	\$4.00	\$4.00
" "	<i>4 weeks</i>	\$5.00	\$5.00
Overdue Children's Books	<i>1 week</i>	\$0.60	\$0.60
" "	<i>2 weeks</i>	\$1.00	\$1.00
" "	<i>3 weeks</i>	\$1.50	\$1.50
" "	<i>4 weeks</i>	\$2.00	\$2.00
Other			
Book Reserve Fee	<i>per book</i>	\$0.50	\$0.50
Non Resident Subscription (add card issue)	<i>per year or part thereof</i>	\$40.00	\$40.00
Replacement Library Card	<i>each</i>	\$2.00	\$2.00
Internet Use	<i>per 15min</i>	\$2.00	\$2.00
Internet Use	<i>per 30min</i>	\$3.50	\$3.50
Internet Use	<i>per hour</i>	\$6.00	\$6.00
Historic Research from Pioneer Library Records	<i>per 15min + photocopy charges</i>	\$5.00	\$5.00
Interloan Request	<i>per book (+ \$4.00 postage per book and any external charges imposed)</i>	\$2.00	\$2.00
Multimedia Printouts	<i>per A4</i>	\$0.50	\$0.50
Damaged Book Charge			
Minor Damage	<i>per book</i>	\$2.00	\$2.00
Serious Damage	<i>per book</i>	\$5.00 - \$15.00	\$5.00 - \$15.00
Damaged Book Beyond Repair - New Book	<i>per book</i>	at cost + 10% admin	at cost + 10% admin
Damaged Book Beyond Repair - Well Used Book	<i>per book</i>	proportion of purchase cost	proportion of purchase cost
Photocopying			
Normal A4	<i>per sheet</i>	\$0.20	\$0.20
Normal A3	<i>per sheet</i>	\$0.30	\$0.30
Student A4	<i>per sheet</i>	\$0.15	\$0.15
Student A3	<i>per sheet</i>	\$0.25	\$0.25

Swimming Baths		2005/06	2004/05
Individual Charge			
Child		\$1.00	\$1.00
Adult		\$3.00	\$3.00
Senior		\$1.50	\$1.50
12 Swim Concession			
Child		\$11.00	\$11.00
Adult		\$33.00	\$33.00
Senior		\$16.50	\$16.50
50 Swim Concession			
Child		\$45.00	\$45.00
Adult		\$145.00	\$145.00
Senior		\$67.50	\$67.50
Complex Hire			
Schools		\$18.50	\$18.50
Swimming Club		\$18.50	\$18.50
Under 7's		\$18.50	\$18.50
Permanent Season Users		\$26.00	\$26.00
Other Groups		\$26.00	\$26.00
Casual Hires		\$36.00	\$36.00
Aquajogging			
Adults		\$4.50	\$4.50
Senior		\$3.00	\$3.00
Lifeguard Supervision - Outside Normal Public Hours	<i>per hour</i>	\$20.00	\$20.00

Cemeteries	2005/06	2004/05
Cemetery		
Plot Purchase	\$250.00	\$250.00
Ashes Law n	\$60.00	\$60.00
Cremation Berm	\$110.00	\$110.00
Baby Plots	\$55.00	\$55.00
RSA Plots	No Charge	No Charge
Paupers' Plots	No Charge	No Charge
Maintenance in Perpetuity		
Single Plot	\$390.00	\$390.00
Ashes Law n	\$98.00	\$98.00
Cremation Berm	\$98.00	\$98.00
Baby Plots	\$80.00	\$80.00
RSA Plots	No Charge	No Charge
Paupers' Plots	No Charge	No Charge
Interment		
12 years and over	\$180.00	\$180.00
Under 12 Years	\$60.00	\$60.00
Stillborn	\$30.00	\$30.00
Ashes	\$55.00	\$55.00
Disinterment	\$267.00	\$267.00
Re-interment	\$267.00	\$267.00
Extra Depth (over 6ft)	\$60.00	\$60.00
Weekend & Public Holidays	\$162.00	\$162.00
Lowering Device	\$30.00	\$30.00

Amenity Management	2005/06	2004/05
Abandoned Vehicles		
Tow age	Actual Cost	Actual Cost
Inspection and Administration	<i>per hour</i> \$70.00	\$60.00
Storage of Vehicle	<i>per day or part thereof</i> \$5.50	\$5.50
Advertising	Actual Cost	Actual Cost
Amusement Devices		
One Device - First 7 Days	\$11.25	\$11.25
Each additional Device - First 7 Days	\$2.25	\$2.25
Each Device for a further period of 7 Days	\$1.13	\$1.13

History House	2005/06	2004/05
Admission		
Adults	\$3.00	\$3.00
Children	\$1.00	\$1.00
Photographs		
Postcard Size	\$8.00	\$8.00
Laser Copy A4	\$15.00	\$15.00
Laser Copy A3	\$15.00	\$15.00
Laminated	<i>additional to above</i> \$3.00	\$3.00
Sepia	<i>additional to above</i> \$3.00	\$3.00
Other		
Research	<i>per hour</i> \$25.00	\$25.00
Approved Meetings	\$15.00	\$15.00
Photocopying	<i>per copy</i> \$0.15	\$0.15
Postage	\$3.00	\$3.00
Courier Deliveries	at cost	at cost

Charge Out Rates	2005/06	2004/05
Assets Management and Engineering Staff Involved in:		
Resource Consent, LIM & PIM processing and Bylaw Enforcement and Processing		
Utilities Engineer	\$89.00	\$84.00
Utilities Assistant	\$79.00	\$75.00
Transport Engineer	\$89.00	\$84.00
Transport Assistant	\$79.00	\$75.00
Design and Utilities Engineer	\$89.00	\$84.00
Contracts and Safety Officer	\$89.00	\$84.00
Assets Manager	\$111.00	\$105.00
Clerical	\$48.00	\$45.00
Fees and actual time hours are recoverable from applicants		
Environmental Services Staff Involved In:		
Resource Consent, Resource Management Act, District Plan Administration, LIM & PIM processing, Building Act Administration, Health Act Administration, Bylaw Administration-Enforcement and Processing, and all other required services.		
Management	\$100.00	\$95.00
District Planner	\$70.00	\$65.00
Planning Officer	\$70.00	\$65.00
Engineers	\$89.00	\$84.00
Inspectors	\$70.00	\$65.00
Customer Services Officers	\$45.00	\$40.00
Consultant Planner	\$80.00	\$75.00
Monitoring Officer	\$60.00	\$50.00
General Inspector	\$60.00	\$50.00
Dog Control Officer	\$70.00	\$65.00
Fees and actual time hours are recoverable from applicants		

Grey District Council

Official Information	2005/06	2004/05
Land Information Memorandum	\$195.00	\$195.00

Rural Fire	2005/06	2004/05
Rural Fire Permit	no charge	no charge

Health Premises	2005/06	2004/05
Food Premises		
Grade One	\$225.00	\$225.00
Grade Two	\$337.00	\$337.00
Grade Three	\$450.00	\$450.00
Premises without kitchen facilities	\$100.00	\$100.00
Hairdressers	\$225.00	\$225.00
Camping Grounds	\$225.00	\$225.00
Offensive Trades	\$225.00	\$225.00
Hazardous Substances		
Inspections for Related Work	at cost	at cost

BUILDING	2005/06	2004/05
General		
Property Information Memoranda*	\$120.00	\$120.00
*fee is a deposit with actual costs for processing to be charged on an hourly basis		
Processing Charge <i>per hour</i>	\$65.00	\$65.00
Inspection Fee	\$90.00	\$90.00
Administration Fee <i>per application</i>	\$60.00	\$60.00
Code Compliance Certificate <i>per application</i>	\$112.50	\$112.50
Residential Buildings		
Minor Alterations and Extensions	\$343.50	\$328.50
Major Alterations and Extensions	\$722.50	\$692.50
Small Dw ellings/Tow n-Houses	\$1,467.50	\$1,395.00
Family Dw ellings	\$1,643.50	\$1,558.50
Multi-Unit Residential*	\$1,947.50	\$1,842.50
*(involves one additional site inspection)		
Industrial/Commercial		
Minor Alterations and Extensions	\$557.50	\$537.50
Major Alterations and Extensions	\$862.50	\$822.50
Farm Buildings	\$462.50	\$447.50
Workshops	\$662.50	\$635.00
Woolsheds	\$627.50	\$602.50
Dairy Sheds	\$947.50	\$905.00
Shop/Office - Single Unit	\$1,477.50	\$1,402.50
Shop/Office - Complex	\$2,112.50	\$1,997.50
Large Multi-Function Complex	\$3,012.50	\$2,847.50
Miscellaneous		
Minor Building Works	\$177.50	\$172.50
Garages, Carports, etc...	\$342.50	\$327.50
Garden Sheds	\$307.50	\$295.00
Fire Installations	\$177.50	\$172.50
Minor Plumbing and Drainage Work	\$177.50	\$172.50
Demolitions - Residential	\$177.50	\$172.50
Demolition - Large/Commercial)	\$412.50	\$392.50
Relocated Dw ellings	\$817.50	\$782.50
Swimming Pools	\$472.50	\$450.00
Tow ers, Signs, etc....	\$497.50	\$480.00
Building Warrants of Fitness	\$135.00	\$125.00
Determination of Alternative Solutions, Waivers, or Modifications	at cost	at cost
Peer Review s	at cost	at cost
Enforcement, Notices to Rectify, Dangerous and/or Insanitary Buildings, Earthquake Prone Buildings	at cost	at cost
Change of Use Application	at cost	at cost
Determination from BIA	at cost	at cost
Compliance Schedule Monitoring	at cost	
Certificates of Acceptance	at cost	
	<i>The relvant application type as if a building consent had been applied for, multiplied by 1.5</i>	
Notices to fix	at cost	

Dog & Stock Control	2005/06	2004/05
Dog Licensing		
Pet Dogs	\$58.00	\$58.00
De-sexed Dogs	\$48.00	\$48.00
Working Dogs	\$25.00	\$25.00
Selected Ow ner Policy	n/a	n/a
Late Registration	50% Penalty	50% Penalty
Replacement Tag	\$3.50	\$3.50
Impounding Fees		
First Impounding	\$55.00	\$50.00
Second Impounding	\$80.00	\$75.00
Third Impounding	\$100.00	\$100.00
Dog Sustenance While Impounded <i>per day</i>	\$7.50	\$7.50
Euthanising Dog	\$100.00	\$100.00
Stock Impounding * <i>per animal</i>	\$60.00	\$60.00
*(plus actual cost of staff, plant, transport, and sustenance)		
After Office Hours		
Applicable Fee above Plus	\$70/hr + mileage	\$65/hr + mileage

Port of Greymouth		2005/06	2004/05
PILOTAGE & NAVIGATION ADVISORY SERVICES			
Pilotage, excluding use of Pilot Vessel	/ movement	Pilot's fees + 10%	Pilot's fees + 10%
Pilot Detained on Board	/ day	Pilot's fees + 10% + return travel	Pilot's fees + 10% + return travel
Pilot Vessel	/ hour	\$393.75	\$371.25
Pilot Vessel Master	/ hour	\$56.25	\$56.25
Pilot Vessel Crew Member	/ hour	\$42.41	\$42.41
Pilot Examination	each	\$140.63	\$140.63
Pilotage Exemption Examination	each	\$140.63	\$140.63
Pilotage Exemption Certificate	/ year	\$168.75	\$168.75
Navigation Advisory Services - Harbourmaster	/ hour	\$78.75	\$78.75
Navigation Advisory Services - Harbour Supervisor	/ hour	\$56.25	\$56.25
Navigation Advisory Services - Vehicle	/ hour	\$33.75	\$33.75
Navigation Facilities - Fish Landed - Hoki	/tonne	\$0.56	\$0.56
Navigation Facilities - Fish Landed - Barracouta	/tonne	\$0.56	\$0.56
Navigation Facilities - Fish Landed - Other Species	/tonne	\$0.56	\$0.56
Navigation Facilities - Coal / Logs Shipped	/tonne	\$0.56	\$0.56
Navigation Facilities - Gravel / Rock Shipped	/tonne	\$0.39	\$0.39
Navigation Facilities - Timber/General Cargo Shipped	/tonne	\$0.68	\$0.68
Navigation Facilities Without Fish or Cargo - Annual	/metre length overall / year	\$36.15	\$36.00
Navigation Facilities Without Fish or Cargo or Mooring - Per Movement	/ metre length overall / movement	\$0.60	\$0.55
CARGO & PASSENGER VESSEL BERTHAGE			
Ships, Tugs, Barges Berthage - per day	/ gross registered tonne	\$0.17	\$0.17
	minimum	\$168.75	\$168.75
Ships, Tugs, Barges Lay Up Berthage - per day	/ gross registered tonne	\$0.11	\$0.11
	minimum	\$105.00	\$105.00
Mooring (Line Services)	/ staff hour	\$42.41	\$42.41

Port of Greymouth Contd....		2005/06	2004/05
CARGO PORT FACILITIES			
Timber Imported	<i>maximum of m3 or tonne</i>	\$3.94	\$3.94
Timber Exported	<i>maximum of m3 or tonne</i>	\$3.94	\$3.94
Logs	<i>maximum of m3 or tonne</i>	\$2.70	\$2.70
Coal Wharfage	<i>/ tonne</i>	\$2.44	\$2.44
Coal Stockpile and Resource Management	<i>/ tonne shipped</i>	\$0.37	\$0.37
Gravel, Aggregate, Rock	<i>/ tonne</i>	\$1.80	\$1.80
Motor Vehicles	<i>each</i>	\$56.25	\$56.25
Containers - Loaded (TEU = Twenty Foot Length Equivalent Unit)	<i>/ TEU</i>	\$73.13	\$73.13
Containers - Empty	<i>/ TEU</i>	\$33.75	\$33.75
Pallets Returned Empty	<i>/ m3</i>	\$3.94	\$3.94
All Other Cargo	<i>maximum of m3 or tonne</i>	\$3.94	\$3.94
Cargo Brought in for Shipping and Leaving Port Other than by Ship/Barge	<i>maximum of m3 or tonne</i>	50% of wharfage, stockpile & resource management charges	50% of wharfage, stockpile & resource management charges
Cargo Wharf Crane Hire -	<i>/ hour / crane</i>	\$196.88	\$196.88
Cargo Wharf Crane Hire - Minimum Charge	<i>minimum</i>	\$49.22	\$49.22
* Note : A composite charge for wharfage and other services may be negotiated between the Port Manager and :			
(a) Shippers of cargo when and individual consignor, consignee or shipping company can offer a long term bulk trade.			
LONG TERM STORAGE OF CARGO			
Storage at Richmond Quay Stockpile Area 1st 6 weeks per shipment	<i>maximum of m3 or tonne / month</i>	free	free
Storage at Richmond Quay Stockpile Area Next 1-3 months	<i>maximum of m3 or tonne / month</i>	\$0.17	\$0.17
Storage at Richmond Quay Stockpile Area Next 4-6 months	<i>maximum of m3 or tonne / month</i>	\$0.34	\$0.34
Storage at Richmond Quay Stockpile Area Over 6 months After Free Period	<i>maximum of m3 or tonne / month</i>	\$0.51	\$0.51
Rental in Cargo Shed	<i>/ m2 / month</i>	\$3.75	\$3.75
Rental of Port Operational Land Occupied by Containers, Storage etc	<i>/ m2 / year</i>	\$10.13	\$10.13
FISHING VESSELS & INDUSTRY			
Berthage Annual - 80% Discount on daily rate if Paid 6 months in Advance	<i>/metre length overall / year</i>	\$72.30	\$72.00
Includes Electricity & Water			
Berthage Daily - Includes Electricity & Water	<i>/metre length overall / day</i>	\$1.10	\$1.00
Annual Lay Up Berthage (Further 20% Discount) - Includes Electricity & Water	<i>/metre length overall / year</i>	\$57.85	\$57.60
Daily Lay Up Berthage (20% Discount) - Includes Electricity & Water	<i>/metre length overall / day</i>	\$0.88	\$0.88
Wharfage - Barracouta *	<i>/ tonne</i>	\$4.50	\$4.50
Wharfage - Hoki *	<i>/ tonne</i>	\$5.06	\$5.06
Wharfage - Crayfish *	<i>/ tonne</i>	\$33.75	\$33.75
Wharfage - Other Fish Species *	<i>/ tonne</i>	\$10.69	\$10.69
Martins Quay Crane Hire	<i>/ tonne</i>	\$5.96	\$5.96
Wharf Space Occupied by Processors, Fuel Pumps	<i>/ m2 / year</i>	\$33.75	\$33.75
Rental of Port Operational Land Occupied by Containers, Storage etc	<i>/ m2 / year</i>	\$5.63	\$5.63
* Note : A composite charge for wharfage and other services may be negotiated between the Port Manager and :			
(b) Individual consignees who can offer a long term bulk fish trade.			

Port of Greymouth Contd....		2005/06	2004/05
RECREATIONAL / COMMERCIAL TOUR & CHARTER VESSELS BERTHS & MOORINGS			
Swing Mooring Site	/ week	\$8.44	\$8.44
Pile Mooring	/ week	\$13.33	\$13.33
Annual Berthage at Wharf - Paid 6 months in Advance - Incl. Electricity & Water	/metre length overall / year	\$72.30	\$72.00
Daily Berthage at Wharf - Includes Electricity & Water	/metre length overall / day	\$1.20	\$1.10
Annual Lay Up Berthage (20% Discount) - Includes Electricity & Water	/metre length overall / year	\$57.85	\$57.60
Daily Lay Up Berthage (20% Discount) - Includes Electricity & Water	/metre length overall / day	\$0.96	\$0.88
SLIPWAY			
Haulage (up / down) single cradle	up / down	\$450.00	\$416.25
Haulage (one way only) single cradle	one way	\$270.00	\$249.75
Daily Cradle Charge - single cradle -	/ day	\$72.80	\$70.88
Haulage (up / down) tandem cradle	up / down	\$1,350.00	\$1,248.75
Haulage (one way only) tandem cradle	one way	\$810.00	\$749.25
Daily Cradle Charge - tandem cradle	/ day	\$145.60	\$141.75
Site Charge for Sandblasting	/ day	\$129.38	\$129.38
Long Term Hard Stand When Vessel is Removed from Cradle	/ week	\$39.38	\$39.38
ELECTRICITY AND WATER			
Electricity Connection Fee	/ connection	\$20.25	\$20.25
Electricity Supply Charge	/ kwh	\$0.41	\$0.41
Labour to Connect Electricity	/ hour	\$42.41	\$42.41
Labour to Connect Electricity	minimum	\$20.53	\$20.53
Water Connection Fee	/ connection	\$13.50	\$13.50
Water Supply Charge	/m3	\$0.79	\$0.79
Labour to Connect Water	/ hour	\$42.41	\$42.41
Labour to Connect Water	minimum	\$21.21	\$21.21
VESSEL AND PLANT HIRE - EXTERNAL USE			
mv William Steer	/ hour	\$393.75	\$371.25
Sounding Equipment	/ hour	\$146.25	\$146.25
mv Kohatu II	/ hour	\$135.00	\$135.00
mv Barge 2	/ hour	\$67.50	\$67.50
Dredge	/ hour	\$241.88	\$241.88
Punt	/ day	\$20.25	\$20.25
Rowing Boat	/ day	\$20.25	\$20.25
JCB Tractor 514	/ hour	\$52.31	\$52.31
JCB Platform 515	/ hour	\$51.75	\$51.75
Dyna Truck 513	/ hour	\$33.75	\$33.75
Ford Utility 520	/ hour	\$33.75	\$33.75
Toyota Utility 045	/ hour	\$33.75	\$33.75
Trailer 518	/ hour	\$11.25	\$11.25
Air Compressor 509	/ hour	\$58.50	\$58.50
Water Sprinklers	/ day	\$13.50	\$13.50

Port of Greymouth Contd....		2005/06	2004/05
STAFF HIRE - EXTERNAL			
Harbourmaster	/ hour	\$78.75	\$78.75
Harbour Supervisor - Ordinary Time	/ hour	\$56.25	\$56.25
Harbour Supervisor - Outside Normal Hours	/ hour	\$56.25	\$56.25
Other Staff - Ordinary Time	/ hour	\$42.41	\$42.41
Other Staff - Outside Normal Hours	/ hour	\$42.41	\$42.41
Notes :			
(a) Statutory Holidays 150 % of the above			
(b) Callout not arranged during normal working hours incurs a 4 hour minimum charge			
DIVING			
Diver - Charged in 10 Minute Units	/ hour	\$168.75	\$168.75



Grey District Council

10 FUNDING AND FINANCIAL POLICIES



[10.1] REVENUE AND FINANCING POLICY

[10.1.1] Operating Expenditure - Refer Section 103(1) of the local government act, 2002

Council's policy is aimed at ensuring that Council's operating expenses are funded fairly and in line with legislative requirements.

As can be seen from each activity statement and the Funding Impact Statement a variety of sources are used..

[10.1.2] Funding Methodologies (Refer Section 103(3) of the local government act, 2002

In determining this question, Council took into consideration -

- ✧ the community outcome.
- ✧ the distribution of benefits between the community as a whole, any identifiable part of it and individuals.
- ✧ the period in or over which those benefits are expected to occur.
- ✧ the extent to which the actions/inactions of particular individuals or groups contribute to the need to undertake the activity.
- ✧ the costs and benefits, including consequences for transparency and accountability of funding the activity distinctly from other activities.
- ✧ the overall impact of any allocation of liability for revenue needs on the current and future social, economic, environmental and cultural wellbeing of the community.

Based on this funding is done in a variety of ways referred to above. The actual impact is outlined in the Funding Impact Statement above:

[10.1.3] IMPACT STATEMENT

The revenue and financing mechanisms to be used to cover budgeted expenses are set out in the 'Funding Impact Statement

[10.2] RATING POLICIES

[10.2.1] RATE REMISSION POLICY 1 – RATING OF COMMUNITY, SPORTING AND OTHER ORGANISATIONS

OBJECTIVES OF THE POLICY

- To facilitate the ongoing provision of non-commercial (non-business) community services that meet the needs of Grey District residents.
- To facilitate the ongoing provision of non-commercial (non-business) recreational opportunities for Grey District residents.
- To assist the organisations survival; and
- To make membership of the organisation more accessible to the general public, particularly disadvantaged groups. These include children, youth, young families, aged people and economically disadvantaged people.

CONDITIONS AND CRITERIA

The Council shall remit rates where the application meets the following criteria:

- ✧ The policy will apply to land owned by the Council or owned and occupied by a charitable organisation, which is used exclusively or principally for sporting, recreation or community purposes.
- ✧ The policy will not apply to organisations operated for private pecuniary profit, or which charge commercial tuition fees.
- ✧ The policy will not apply to groups or organisations whose primary purpose is to address the needs of adult members (over 18 years) for entertainment or social interaction, or who engage in recreational, sporting or community services as a secondary purpose only.
- ✧ An application for a new rate remission must be made to the council prior to 1 June for the following rating year. Organisations with an existing remission will have the remission carried forward unless council advises the organisation before 31 May that they need to re-apply. Council can request documents as outlined under the under mentioned conditions from organisations receiving a remission in subsequent years.
- ✧ Organisations making application should include the following documents in support of their application:
 - ✧ statement of objectives;
 - ✧ full financial accounts;
 - ✧ information on activities and programmes;
 - ✧ details of membership or clients.

The policy shall apply to such organisations as approved by the Council as meeting the relevant criteria. The Council may delegate the authority to make such approvals to the Manager, Finance & Information Technology.

Remissions granted will apply to general rates and the Uniform Annual General Charge. No remission will be granted on targeted rates for water supply, sewerage disposal or refuse collection.

[10.2.2] RATE REMISSION POLICY 2 – REMISSION OF PENALTIES AND SMALL BALANCES

OBJECTIVE OF THE POLICY

The Objective of the remission policy is to enable the Council to act fairly and reasonably in its consideration of rates which have not been received by the Council by the penalty date due to circumstances outside the ratepayers' control.

CONDITIONS AND CRITERIA

The Council shall remit the penalty rates where the application meets the following criteria:-

- ✧ Automatic remission of the penalties incurred on instalment one will be made where the ratepayer pays the total amount due for the year on or before the penalty date of the second instalment.

- ✧ Remission of one penalty will be considered in any one rating year where payment has been late due to significant family disruption. Remission will be considered in the case of death, illness, or accident of a family member as at the due date.
- ✧ The ratepayer is a beneficiary, earns a low income, or has recently been made redundant or unemployed, is without substantial other income and has exhausted other avenues of relief, and where the ratepayer makes acceptable arrangements for the payment of future rates.
- ✧ There are extenuating circumstances, e.g. loss of records by fire or theft.
- ✧ The ratepayer had paid after the penalty date but has not previously incurred a penalty for late payment. (Limited to one penalty per property only).
- ✧ The ratepayer has completed purchase of the property concerned but has not received notice of instalment of rates, e.g. in the case of a cross lease or subdivision in progress where the rates notices continue to be sent to the previous owner until the end of the financial year, resulting in the new owner(s) incurring penalties.
- ✧ The ratepayer is no longer able to manage his/her own affairs because of age and/or health issues and another person has assumed responsibility for the payment of accounts (limited to one application per ratepayer).
- ✧ The ratepayer has contacted Council prior to a penalty date to advise that he/she would not have funds available to pay the instalment charge until after the penalty date, as long as payment is then completed within fourteen (14) days of the penalty date. (Limited to one penalty only).
- ✧ Where there is a small balance overdue, which is uneconomically small to collect. This may be written off in line with other Council procedures and accordingly penalties will not be applied. (less than \$10)
- ✧ Where the circumstances are such that to not remit some or all of the penalties would be unfair or unreasonable and inconsistent when compared to the criteria in (1 – 10) above.

DELEGATION OF DECISION MAKING

Decisions on remission of penalties will be delegated to the Manager, Finance and Information Technology.

[10.2.3] RATE REMISSION POLICY 3 – REMISSION OF SOME UNIFORM ANNUAL GENERAL CHARGES ON RATING UNITS

This policy will apply to rating units which are:-

- ✧ Used for residential purposes and which include a separately inhabited part occupied by a dependent member of the family of the owner of the Rating Unit.

OBJECTIVE OF THE POLICY

The policy is to provide for the possibility of rates remission where more than one uniform annual general charge is assessed on a rating unit because that rating unit comprises more than one separately used or inhabited part and where the rating unit is used for residential purposes and includes a separately inhabited part occupied by a dependant member of the family of the owner of the rating unit.

CONDITIONS AND CRITERIA

The Council may remit the specified rates where the application meets the following criteria:-

- ✧ The rating units must be used as the owner's residence but also contain a minor flat or other residential accommodation unit which is inhabited by a member of the owner's family who is dependant on the owner for financial support (e.g. a granny flat).
- ✧ The owner(s) of the rating unit must complete and provide to the Council a statutory declaration stating that these conditions above apply. Such a declaration will be effective for three years or until the conditions cease to be met, whichever is earlier. A fresh declaration must be completed and provided in order to qualify for consideration for remission beyond the first three year period.

The rates which may be remitted are as follows:-

- ✧ Any uniform annual general charge assessment in respect of the rating unit, apart from the first of each.

DELEGATION OF DECISION MAKING

The Manager Finance will be delegated authority to consider applications for the remission of any rates in terms of this policy and if appropriate to approve or decline them.

[10.2.4] RATE REMISSION POLICY 4 – REMISSION OF EXCESS WATER RATES

OBJECTIVE OF POLICY

To standardise procedures to assist ratepayers who have excess metered water rates due to a fault (leak) in the internal reticulation serving their rating unit.

CONDITIONS AND CRITERIA

The Council shall remit the excess water rates where the application meets the following criteria:-

- ✧ The policy will apply to applications from ratepayers who have excess metered water rates due to a fault(s) in the internal reticulation.
- ✧ That all applicants are requested to submit their application in writing.
- ✧ That proof of the repairs to the internal reticulation be submitted for verification (i.e. Plumber's repair account).
- ✧ That the ratepayer be charged the full charge for normal consumption.
- ✧ That the excess consumption be charged at the cost price of the water to Council.
- ✧ That the balance of the account being the difference to be remitted.
- ✧ That the ratepayer be offered the opportunity to pay the account off by instalments where the amount is still excessive.

NOTE: If Council are the ones to notify the ratepayer of a suspected leak and it is not fixed within two weeks there will be no remission for the ratepayer.

DELEGATION OF DECISION MAKING

The Manager Finance be delegated authority to consider applications for remission of excess water rates and if appropriate approve or decline them.

This policy must be consistent with Council's water supply bylaw.

[10.2.5] RATE REMISSION POLICY 5 – SCHOOL SEWERAGE CHARGES

OBJECTIVE OF THIS POLICY

To provide relief and assistance to education establishments as defined in the Rating Powers (Special Provision for Certain Rates for Educational Establishments) Amendments Act 2001 in paying sewerage charges.

CONDITIONS AND CRITERIA

The Policy will apply to the following educational establishments:-

- ✧ established as a special school under section 98(1) of the Education Act 1964: or defined as :-
- ✧ a state school under section 2(1) of the Education Act 1989; or
- ✧ an integrated school under section 2(1) of the Private Schools Conditional Integrated Act 1975; or
- ✧ a special institution under section 92(1) of the Education Act 1989; or
- ✧ an early childhood centre under section 308(1) of the Education Act 1989, but excluding any early childhood centre operated for profit.

The sewerage rate for each educational institution in any one year will be a quarter of the full residential charge for each toilet.

The policy does not apply to school houses.

The sewerage rate for each educational institution in any one year will be the lesser of the amounts calculated under this policy and that that would have been applied outside of this policy.

The amount to be remitted is the difference between the amount calculated and the amount that would have applied had the rating unit not been used by an educational institution.

[10.2.6] RATE REMISSION POLICY 6 – RATES ON GDC OWNED AND/OR OCCUPIED LAND

OBJECTIVE OF POLICY

To account for the rates that are liable for payment by the Grey District Council.

CONDITIONS AND CRITERIA

This policy applies only to:

Rating units for which the Grey District Council is liable for the payment of rates under the Local Government (Rating) Act, 2002.

Amount remitted:

Council can decide to remit all or part of the annual levy struck for all or some of such rating units.

DELEGATION OF DECISION MAKING

N/A

REVIEW PROCESS

The policy will be reviewed annually as part of the Annual Plan process.

[10.2.7] RATE REMISSION POLICY 7 - LAND AFFECTED BY NATURAL CALAMITY

This remission applies to owners where they meet the following objectives and criteria.

OBJECTIVES OF THE POLICY

To assist ratepayers experiencing extreme financial hardship due to a natural calamity that affects their ability to pay rates.

CONDITIONS AND CRITERIA

Remissions approved under this policy do not set a precedent and will be applied only for each specific event and only to properties affected by the event.

The Council may remit all or part or any rate on any rating unit where the application meets the following criteria:

- ✧ Where erosion, subsidence, submersion or other natural calamity has affected the use or occupation of any rating unit., and
- ✧ It is applicable for each single event and does not apply to erosion, subsidence etc that may have occurred without a recognised major event., and
- ✧ Where the Government has established a reimbursement scheme for rates remitted in respect of such properties, and
- ✧ The Council can set additional criteria for each event. This is because the criteria may change depending on the nature and severity of the event and available funding at the time. The Council may require financial or other records to be provided as part of the remission approval process.

DELEGATION OF DECISION MAKING

In the event of a natural calamity meeting these criteria

[10.2.8] RATE REMISSION POLICY 8 - FINANCIAL CONTRIBUTING MEMBERS OF THE 'WEST COAST RURAL FIRE DISTRICT'.

OBJECTIVES OF THE POLICY

To recognise financial contributors to the 'West Coast Rural Fire Authority' and as such not levy these ratepayers for Council's share of the contribution.

CONDITIONS AND CRITERIA

This is available only to those ratepayers who are financial contributors to the board of the West Coast Rural Fire District. Such ratepayers will be eligible for a portion of the 'Rural Fire Authority' levied on each of their properties to be remitted on the following ratio:

$$a/b \times b/c$$

where:

a = ratepayers annual financial contribution to Rural Fire Authority

b = Grey District Council annual financial contribution to Rural Fire Authority

c = Total Annual Rate Requirement for Grey District Council Activity 'Rural Fire Authority'.

The Council may require financial records (e.g. a receipt from the West Coast Rural Fire Authority, showing payment received) as part of the remission approval process.

DELEGATION OF DECISION MAKING

The Manager Finance will be delegated authority to consider applications for the remission of any rates in terms of this policy and if appropriate to approve or decline them.

[10.2.9] POLICY FOR EARLY PAYMENT OF RATES IN THE CURRENT FINANCIAL YEAR (DISCOUNT POLICY)

OBJECTIVE OF POLICY

To provide a consistent and fair basis for the application of discount for the early payment of rates in the current financial year.

CONDITIONS AND CRITERIA

Ratepayers receive a discount if all due rates are paid in full, together with any outstanding prior years' rates and penalties, by 5:00pm on the due date for payment of the first instalment in the current year (in accordance with s55 of the Local Government (Rating) Act 2002).

The amount of the discount will be advised in the Annual Plan each year.

DELEGATION OF DECISION MAKING

Decisions relating to whether a ratepayer qualified for a discount for early payment of rates will be delegated to the Manager Finance and Information Technology, who will act in accordance with the relevant Council resolution.

REVIEW PROCESS

- ✧ The discount rate will be reviewed annually taking into consideration current borrowing interest rates and will be calculated to be fiscally neutral.
- ✧ The overall discount policy will be reviewed as required, but not more often than annually.

[10.2.10] WATER RATES

OBJECTIVE OF POLICY

To provide a consistent and fair basis for the collection of water rates.

CONDITIONS AND CRITERIA

Properties that are charged Water Meter Sales, will pay the base consumption rate through the Uniform Charge, as set in the Annual Plan.

Any consumption of water above the base consumption, based on the water meter readings, will be invoiced quarterly.

[10.2.11] COLLECTION OF UNPAID RATES

OBJECTIVE OF THIS POLICY

Council will endeavour to recover any unpaid rates and penalties and subsequent collection costs through the provisions of the Local Government (Rating) Act 2002.

CONDITIONS AND CRITERIA

Where it is deemed uneconomic to continue with recovery, an alternative outcome will be decided by council.

DELEGATION OF DECISION MAKING

The Manager of Finance and Information Technology will seek alternative outcomes on small balances (less than \$1,000.00 total outstanding rates and penalties).



[10.3] POLICY ON REMISSION/POSTPONEMENT OF RATES ON MAORI FREEHOLD LAND

[10.3.1] OUTCOME

This policy is prepared under Section 102(4) (f) of the Local Government Act 2002

“Maori freehold land” is defined in section 5 of the Local Government (Rating) Act 2002 as “land whose beneficial ownership has been determined by the Maori Land Court by Freehold Order”. Only land that is the subject of such an order may qualify for remission under this policy.

This policy aims to:

- ✧ Ensure the fair and equitable collection of rates from all sectors of the community recognising that certain Maori owned lands have particular conditions, features, ownership structures, or other circumstances that make it appropriate to provide relief from rates.
- ✧ Implement a policy for providing rate relief on Maori land pursuant to Section 108 of the Local Government Act.

The objectives of this policy are set out in Schedule 11 of the Local Government Act 2002:

- ✧ supporting the use of the land by the owners for traditional purposes;
- ✧ recognising and supporting the relationship of Maori and their culture and traditions with their ancestral lands;
- ✧ avoiding further alienation of Maori Freehold Land;
- ✧ facilitating any wish of the owners to develop the land for economic use;
- ✧ recognising and taking account of the presence of waahi tapu that may affect the use of the land for other purposes;
- ✧ recognising and taking account of the importance of the land in providing economic and infrastructure support for marae and associated papakainga housing (whether on the land or elsewhere);
- ✧ recognising and taking account of the importance of the land for community goals relating to: the preservation of the natural character of the coastal environment, the protection of outstanding natural features, and the protection of significant indigenous vegetation and significant habitats of indigenous fauna;
- ✧ recognising the level of community services provided to the land and its occupiers;
- ✧ recognising matters relating to the physical accessibility of the land.

[10.3.2] POLICY

Given the fact that there is no land in the Grey District that meets the description "Maori freehold land" as described above, Council will not develop any formal policies in this regard and will do so only if this situation changes.

[10.3.3] POLICY REVIEW

This policy will be reviewed annually. Should the need for a formal set of policies per Section 102 (4)(f) of the Local Government Act 2002 arise, the focus of council will be to what extent the remission and postponement policies developed under the Local Government (Rating) Act 2002 can be applied.

[10.4] INVESTMENT POLICY (SECT 105), LOCAL GOVERNMENT ACT 2002

[10.4.1] OBJECTIVE

This Policy seeks to achieve the following:

- ✧ Optimise investment returns using low-risk investments.
- ✧ Ensure that investments are liquid and sufficiently flexible.
- ✧ Diversification of investment "vehicles".
- ✧ Managing capital losses as a result of interest rate movements.
- ✧ Providing for termination of investments before maturity if deemed necessary.
- ✧ Speculative activity outlawed.

[10.4.2] INVESTMENT MIX

Council maintains investments in:

- ✧ Equity investments and advances.
- ✧ Property investments, including land holdings.
- ✧ Forestry investments.
- ✧ Treasury investments.

[10.4.3] PRINCIPLES

- ✧ Proceeds from the sale of any investment are used to repay any debt associated with the investment. Any balance will be used to fund new investments or, if applicable, to fund capital investment. No such proceeds will be used to fund operational expenditure.
- ✧ Disposal of strategic investments will be done only after consultation per the Local Government Act 2002. There may however be instances where such consultation will be impossible, for instance when prudence demands the immediate disposal of any investment.
- ✧ Each investment or category will have its own unique characteristics and a specific risk management policy for each will be formulated for council approval and annual review.
- ✧ All dividends and interest income will be shown in the considered revenue account.
- ✧ The Standard and Poor's rating of counter-parties must be strong or better.

[10.4.4] INVESTMENT PROFILE

EQUITY INVESTMENTS

Council holds equity investments in NZ Municipal Council Insurance Corporation (NZMCIC) on the basis of it being a local authority. The objective of the company is to ensure lowest available insurance costs to its members - New Zealand local authorities. Shares are not readily transferable.

Council reviews its commitment to the scheme on an annual basis based on the Annual Report of the company. As a member, council gets to vote on the directorships involved.

PROPERTY INVESTMENTS

Council owns property, i.e. land holdings and buildings, only insofar as it is necessary to do so in order to achieve its strategic objectives. The benefits of continued ownership, vis a vis other investment "vehicles" is reviewed regularly. The basis for the review is the most financially viable method of delivery of council services.

Council holds land intended for re-sale and it includes excess and bequeathed land. Land is disposed of by tender or other methodology as may be decided on by council on a cost-by-cost basis. If tender does not result in a transfer of ownership, the deal is done on an agreed value basis.

Property rentals are generally charged at commercial levels with income accruing to the Property Account. Rentals on housing for the elderly and public rental units are charged at a level sufficient to ensure that rental

properties are self-funding and all outgoings and sufficient reserve funds are set aside for ongoing maintenance/renewal.

FORESTRY INVESTMENT

Council's forestry investments were initially set up as subsidised work schemes and funded through a New Zealand Forestry Encouragement Loan. It is a long-term investment on the basis of net positive discounted cash-flows, factoring in project market prices, annual maintenance and cutting costs, and discounted at 10% per annum.

Upon harvest, proceeds will first repay the Encouragement Loan. This forest will be harvested upon maturity.

TREASURY INVESTMENT

Investments are held for the following reasons:

- ✧ To invest proceeds from the sale of assets.
- ✧ To invest funds received from government for the West Coast Adjustment Package.
- ✧ To invest amounts allocated for approved future expenditure.
- ✧ To invest surplus cash and working capital.

OPERATING PARAMETERS FOR INVESTMENTS

Council ensures prudence by applying the following principles:

Institution	Minimum S&P Short Term Credit Rating ¹	Minimum S&P Long Term Credit Rating ²	Total Exposure Limit for each Counter-party	Portfolio Limit (% of Total Portfolio)
Government	N/A	N/A	Unlimited	100%
Local Authorities (on balance sheet exposures only)	N/A	N/A	\$2 million	100%
Registered Bank				
- On balance sheet exposures	A1	A-	\$5 million	80%
- Off balance sheet exposures	A1	A-	\$5 million	
Strongly Rated Corporates and SOEs (on balance sheet exposures only)	A1	A-	\$1 million	40%

If any counter-party's credit rating falls below the minimum specified in the above table then immediate steps are taken to reduce the credit exposure to that counter-party to zero.

Exposures to each counter-party are computed as follows:

On-balance sheet

- ✧ Total amounts invested with that counter-party.

Off- balance sheet

- ✧ Credit exposure on interest rate contracts computed by multiplying face value of outstanding transactions by an interest rate movement factor of 5%.
- ✧ Credit exposure on foreign exchange contracts computed by multiplying face value of outstanding transactions by an exchange rate movement factor of 10% for contracts up to one year maturity, and 20% for contracts greater than a year.

¹ Short term refers to securities with a remaining maturity of 12 months or less.

² Long term refers to securities with a remaining maturity of more than 12 months.

[10.5] LIABILITY MANAGEMENT POLICY

[10.5.1] OBJECTIVE

This policy aims to achieve the following:

- To maintain council's borrowing on a prudent level.
- Borrowing must provide a basis for inter-generational equity.
- Risk must be minimised.

[10.5.2] PRINCIPLES

IN EVALUATING ANY NEW OR RENEWAL BORROWING, COUNCIL WILL TAKE THE FOLLOWING INTO CONSIDERATION:

- ✧ The size and economic life of the project to be funded.
- ✧ The impact of the new debt on borrowing limits.

WHEN RAISING NEW COUNCIL-APPROVED BORROWING, THE FOLLOWING MUST BE TAKEN INTO ACCOUNT:

- ✧ Relevant margins under each borrowing source.
- ✧ Council's overall debt maturity profiles to avoid concentration of debt at roll-over time.
- ✧ Prevailing interest rates relative to term for both stock issuance and bank borrowing given good external advice on potential future interest rate movements.
- ✧ Available term from bank and stock issuance.
- ✧ Legal documentation and financial covenants.

[10.5.3] EXTERNAL BORROWING

Interest Rate Exposure/Limits on Borrowing

Council acknowledges the potential implications of risk arising from systemic changes in financial or capital markets. Such changes relate primarily to movements in interest rates. In managing this, council adheres to the following:

- ✧ The gross debt for rateable activities (debt on activities for which the cost of servicing is included in the rating requirement) will not exceed \$2,100 per rateable property. Notably this excludes Port Activities
- ✧ Net cash-flow at risk will not exceed 1.5% of total projected revenues for current financial year.
- ✧ Gross debt will not exceed 20% of total assets.
- ✧ Net debt will not exceed 135% of total revenue.

[10.5.4] Liquidity

Liquidity risk may result in council not being able to meet its day-to-day commitments, including debt maturities. This is not seen to be a major issue except in the event of a major disruption to the financial markets or a natural disaster affecting council's day-to-day revenues. As a safeguard, the following guidelines will apply -

- ✧ Maintain a Quick Asset Ratio for each of the subsequent months of at least 1:1.
- ✧ Maintain a Disaster Recovery Fund
- ✧ Retain membership of the Local Authority Protection Programme (LAPP).
- ✧ Debt maturities will be spread to ensure that no more than the greater of \$5,000,000 or 40% of total borrowing is subject to re-financing every year
- ✧ Retain a suitable credit rating.
- ✧ Maintain a bank standby facility at a level that will enable council to meet its obligations in terms of the Quick Asset Ratio above.
- ✧ Our investments are not split between special/district.

[10.5.5] Credit Exposure

In order to safeguard council, the principles per the following schedule will apply:

Institution	Minimum S&P Short Term Credit Rating ³	Minimum S&P Long Term Credit Rating ⁴	Total Exposure Limit for each Counter-party	Portfolio Limit (% of Total Portfolio)
Government	N/A	N/A	Unlimited	100%
Local Authorities (on balance sheet exposures only)	N/A	N/A	Unlimited	100%
Registered Bank	A1	A-	Unlimited	100%
- On balance sheet exposures	A1	A-	Unlimited	
- Off balance sheet exposures				
Strongly Rated Corporates and SOEs (on balance sheet exposures only)	A1	A-	\$2 million	40%

If any counter-party's credit rating falls below the minimum specified in the above table then immediate steps are taken to reduce the credit exposure to that counter-party to zero.

Exposures to each counter-party are computed as follows:

On-balance sheet

- ✧ Total amounts invested with that counter-party.

Off- balance sheet

- ✧ Credit exposure on interest rate contracts computed by multiplying face value of outstanding transactions by an interest rate movement factor of 5%.
- ✧ Credit exposure on foreign exchange contracts computed by multiplying face value of outstanding transactions by an exchange rate movement factor of 10% for contracts up to one year maturity, and 20% for contracts greater than a year.

[10.5.6] Other Means Of Managing Risk

The following other measures will be followed:

- ✧ Maintaining a strong balance sheet.
- ✧ Maintaining a bank overdraft facility (\$500,000) and uncommitted money market facility. This is done within the following parameters -
- ✧ Call deposits with registered banks.
- ✧ Negotiable instrument with a maturity of less than 3 months.
- ✧ Term deposits with registered banks.
- ✧ Not accessing overdraft unless absolutely unavoidable.
- ✧ Ensuring that staff are aware of risks through training.
- ✧ Maintaining an appropriate mix between floating and fixed rate debts according to market conditions, based on advice and internal market movement monitoring with a preference for fixed rate debt. Debt with a floating rate profile in excess of 40% of debt will require a formal council sanction.
- ✧ Hedging of in excess of 100% re-pricing risk on existing fixed rate debt and issue yield risk on forecast new debt over the following 12 months.

Note: Interest Rate Risk Management on Cash Management Balances is not permitted!

[10.5.7] Security

Generally, a charge on rates is offered as security. Should any other form of security be required, council has to formally approve it.

Note: The New Zealand Government does not accept any responsibility nor underwrites local authority debt.

³ Short term refers to securities with a remaining maturity of 12 months or less.

⁴ Long term refers to securities with a remaining maturity of more than 12 months.

[10.5.8] INTERNAL BORROWING

Council uses funds allocated to Reserves in a manner that provides council with the greatest benefit. Where possible, external debt is reduced, thereby effectively reducing net interest cost.

The total amount of internal borrowing (sometimes referred to as "notional debt") held at each month's end will be reported to council.

Interest will be calculated and charged on internal borrowings on a monthly basis at a rate determined by council from time to time. Each source of internal funding will be allocated interest on this basis.



[10.6] POLICY ON PARTNERSHIP WITH THE PRIVATE SECTOR

[10.6.1] OUTCOME

To provide for clear guidelines for the management of council's business associations with third parties.

[10.6.2] POLICY APPLICATION

Based on the definition of "Partnership with the Private Sector" per Section 107(2) of the Local Government Act 2002, Council is not involved in any partnerships that involve it and/or another local authority and one or more persons engaged in business for purposes other than a contract for the supply of any goods or services to or on behalf of Council.

[10.6.3] POLICY

Given the non-involvement of Council in private-public partnerships, Council will not develop any formal policies in this regard and will only do so once the need arises.

[10.6.4] POLICY REVIEW

This policy will be reviewed annually. The focus of the review will be on the question as to whether any such associations may become operational in the next 12 months. If the review results in the need for a policy to be developed, it will provide for the following:

WHEN THE PROVISION OF RESOURCES MIGHT BE CONSIDERED BY THE COUNCIL

- ✧ For all types of resources the primary consideration is the ability to demonstrate an expectation that identifiable community outcomes will benefit.
- ✧ For all assistance other than grants, the presence of a robust and comprehensive business plan, which clearly details the security being offered to the Council, must be present in any proposal.

WHAT CONSULTATION WILL THE COUNCIL UNDERTAKE BEFORE MAKING A COMMITMENT?

- ✧ Any significant proposal for a partnership with the private sector must be approved by the Council after the appropriate special consultation procedure.

WHAT CONDITIONS WILL THE COUNCIL IMPOSE OF ANY PROPOSAL?

- ✧ For assistance other than grants, there must be a robust and comprehensive business plan which will demonstrate the self-funding nature of the proposal, with an expectation of a profit position and an exit plan within five years.
- ✧ Other than grants, a financial commitment that reaches \$10,000 must be appropriately secured.

HOW THE RISKS WILL BE MANAGED

- ✧ The Council will expect the provision of Audited Annual Reports as well as quarterly financial statements prepared using GAAP.
- ✧ Before signing of any proposal, all documents will be examined by appropriate business professionals.
- ✧ The Council's Chief Executive Officer will be made responsible for the partnership.

THE PROCEDURES FOR MONITORING PARTNERSHIP PERFORMANCE AND CONTRIBUTION TO OUTCOMES

- ✧ Every quarter, the available financial statements will be reviewed by a Financial Analyst and the results conveyed to the Chief Executive Officer and the Finance Controller.
- ✧ The partnership will be disclosed in the LTCCP and the Annual Plan.
- ✧ The Annual Report will provide monitoring as required under the Local Government Act 2002, covering both specific requirements for measures of outcome achievements and Financial Report Requirements.

[10.7] POLICY ON DEVELOPMENT CONTRIBUTIONS AND FINANCIAL CONTRIBUTIONS

[10.7.1] OBJECTIVE

To enable financial contributions to be taken that ensure that developers make a fair contribution to the development of infrastructure and services to support the provision of services as the district develops and to mitigate the economic, environmental and social impacts of additional development in the district.

[10.7.2] REQUIREMENT

The Local Government Act 2002 per Sections 102 & 106 requires Council to adopt a policy on development contributions or financial contributions. The following distinction is important:

Financial contributions refer to contributions made effective in terms of the District Plan and mandated by the Resource Management Act (Section 108).

Development contributions refer to contributions promulgated in compliance with the above and Schedule 13 of the Act.

[10.7.3] POLICY

Council's policy is to take contributions pursuant to Section 108 of the Resource Management Act 1991 as provided for in Part 3 Section 15 of the District Plan.

Levies are currently paid in terms of stormwater, wastewater, water, roading, and for reserves, depending on where the proposed development is to take place.

[10.7.4] POLICY REVIEW

This policy will be reviewed by June 2005. The review will specifically consider whether Council will continue using the Resource Management Act (District Plan) for taking contributions or whether a detailed methodology for taking contributions under the Local Government Act 2002 is to be developed. In the review the following requirements of a policy in terms of Section 102 of the Local Government Act 2002 will be provided for:

- ✧ A summary of capital expenditure (per the LTCCP) which Council expects to incur to pay for facilities to meet expected growth.
- ✧ An indication of what proportion of that expenditure will be funded by -
- ✧ Development contributions.
- ✧ Financial contributions.
- ✧ Other funding.

together with an explanation per Section 101(3) of the Local Government Act 2002 as to why these sources will be used.

- ✧ An identification of each separate activity for which a contribution will be required and the total amount of funding sought by means of contributions.
- ✧ Compliance with the provisions of Sections 201 and 202 of the Local Government Act 2002 if development contributions are to be taken.

A summary form, explanation and justification for the calculation methodology, significant assumptions underlying calculation, including potential effects of possible significant uncertainty, conditions and criteria for remission, postponement or refund/return of land, and the basis on which the value of additional allotments or land is assessed for Section 203(1) of the said Act.

A schedule specifying the development contributions payable, calculated in respect of reserves, network infrastructure, community infrastructure, and the "trigger" that will give rise to a requirement for a development contribution, be it a resource consent, building consent, service connection authorisation, or otherwise.

If development contributions are taken on a differentiated basis throughout the district, such a schedule will be done for each of those separately specified for each activity, a group of activities for which separate development contributions are required.

In the event of financial contributions being required, a summary of the provisions of Part 3 Section 15 of the District Plan and advice that the District Plan is open to public inspection.

In the event of development contributions being required, advice that the methodology of calculation of contributions is open for public inspection.



11 SUMMARY OF VARIATIONS FROM 2004 LONG TERM COUNCIL COMMUNITY PLAN (LTCCP)

[11.1] FINANCIALS

WATER SUPPLY

The Construction of a Water Filtration Plant to service Greymouth and surrounding urban areas was signalled in the LTCCP for 2005/06. As this is not currently a legislative requirement the rate funded project is to be deferred.

REFUSE

The non-realisation of the Mcleans solid waste facility operating as a regional facility for the 2005/06 year has resulted in a lower forecast income from dumping fees than signalled in the LTCCP. This is coupled with the operations contract on the facility projected to be higher than signalled in the LTCCP.

PORT OF GREYMOUTH

Depending on the decisions of Council regarding the port future and demands of port users the capital expenditure and capital renewal works are at higher levels, mainly due to work being carried forward from the 2004/05 financial year.

[11.2] FUNDING IMPACT STATEMENT

Council signalled as part of the adoption of the 2004-2014 LTCCP and setting of rates that a Rating System Review would be carried out prior to the setting of rates for 2005/06. Full details of the system are contained within this document in the Funding Impact Statement.

[11.3] POLICY

RATING POLICY

Policy added for remission on land affected by natural. The amount available to be remitted relies largely on alternative sources of funding being available to Council in lieu of rates income, such as Government assistance.

Policy added for remission of rates for financially contributing members of the West Coast Rural Fire District. The objective of this is to prevent certain ratepayers making double contributions to the Rural Fire Authority. This was achieved in the past by a separate levy on such properties, and now will be achieved by way of a remission.

LIABILITY MANAGEMENT POLICY

Limits on external borrowing, to be adjusted as follows:

- ✧ Net cash-flow at risk will not exceed 1.5% of total projected revenues for current financial year. (previously 0.5%)
- ✧ Debt maturities will be spread to ensure that no more than the greater of \$5,000,000 or 40% of total borrowing is subject to re-financing every year (previously only 40% ration included)

Credit Exposure limits to be adjusted as follows:

Institution	Minimum S&P Short Term Credit Rating	Minimum S&P Long Term Credit Rating	Total Exposure Limit for each Counter-party	Portfolio Limit (% of Total Portfolio)
Government	N/A	N/A	Unlimited	100%
Local Authorities (on balance sheet exposures only)	N/A	N/A	Unlimited	100%
Registered Bank				
- On balance sheet exposures	A1	A-	Unlimited	100%
- Off balance sheet exposures	A1	A-	Unlimited	
Strongly Rated Corporates and SOEs (on balance sheet exposures only)	A1	A-	\$2 million	40%

Local Authorities (on balance sheet exposures only) previously \$2 million

Registered Banks previously \$5 million

Strongly Rated Corporate and SOEs (on balance sheet) previously \$1 million